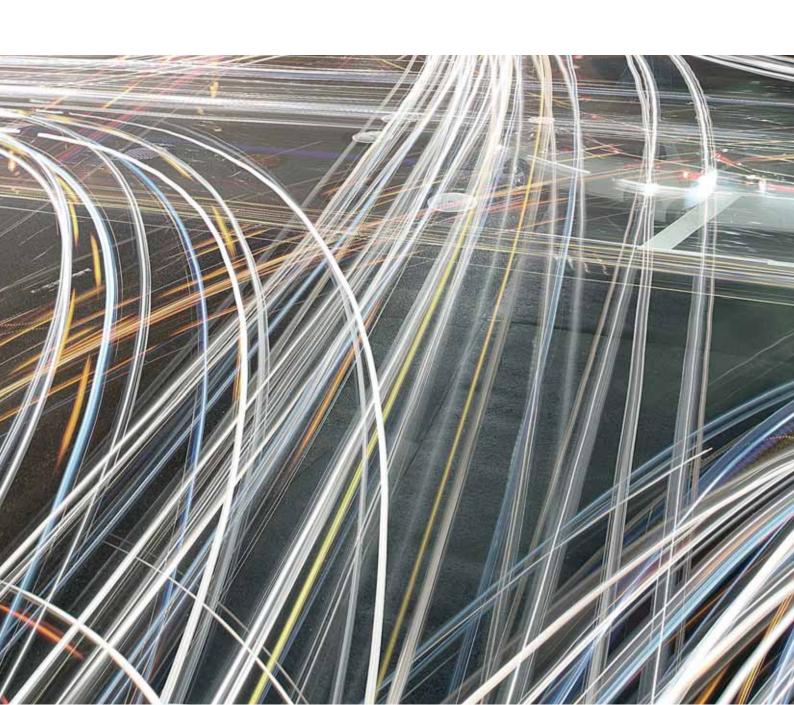


# Audited results



# Highlights

Increase in revenue to

7

+ 4%

R18,7 billion

Increase in gross profit to

7

+ 13%

R1,2 billion

Increase in EBITDA to

R750 million\*

7

+ 26%

Increase in headline earnings per share to



+ 40%

64,65 cents\*

R458 million\*

headline earnings

**R528** million

cash flows from operating activities

R392 million

12% share buy-back

Increase in dividend to

- 64%

23 cents per share

# Commentary

#### **FINANCIAL REVIEW**

Revenue increased by 4%. Gross profit margins increased from 5,91% to 6,45%. EBITDA increased by 26%. EBITDA included the once off other income receipt of R79,4 million. The disclosure of information regarding this receipt is restricted by a confidentiality agreement. Headline earnings per share increased by 40% from 46,20 cents to 64,65 cents. On exclusion of the above once off receipt, growth in headline earnings per share would have equated to 19%.

The SA Distribution segment remains the predominant contributor to group profitability. Prepaid airtime volumes continued to increase and commissions on the sale of prepaid electricity escalated by 39%. Compounded annuity revenue from starter pack bases added momentum to profitability. On the international front, Oxigen Services India has become a profitable entity as a result of the addition of financial service offerings to its bouquet of products. Ukash has continued to make positive contributions to group profitability. Whilst Blue Label Mexico's ("BLM") footprint expansion initiatives have accelerated at a vast rate through the Grupo Bimbo distribution network, the costs of gearing up infrastructure in support of the roll out of point of sale devices resulted in BLM incurring additional losses in the past year. Cash flows generated from operating activities amounted to R528 million. Following the repurchase of Microsoft's 12% interest in the group for R392 million, as well as a dividend payment of R107 million and investing activities of R277 million, cash on hand at year end amounted to R1,98 billion. The statement of financial position remains robust and liquid, reflecting accumulated equity of R2,91 billion.

## **FINANCIAL OVERVIEW**

- Revenues increased by 4% to R18,7 billion.
- Gross profit increased by R140 million to R1,2 billion supported by margin increases from 5,91% to 6,45%.
- Overheads increased by 16%.
- EBITDA increased by 26% to R750 million, inclusive of the once off income receipt of R79.4 million.
- Net profit after tax and non-controlling interests from continuing operations increased by 31% to R444 million. Growth would have equated to 11% on exclusion of the once off income receipt.
- Headline earnings per share increased by 40% from 46,20 cents to 64,65 cents per share.

# **BASIS OF PREPARATION**

The summarised group annual financial statements have been derived from the group annual financial statements and were prepared in accordance with the requirements of Section 8.57 of the JSE Limited Listings Requirements, the presentation and disclosure requirements of IAS 34 – Interim Financial Reporting and the AC500 standards as issued by the Accounting Practices Board. The group annual financial statements have been prepared in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa. A copy of the group annual financial statements can be obtained from the company's registered office.

This financial information has been prepared in accordance with the going concern principle, under the historical cost convention, except for certain financial and equity investments which have been measured at fair value. The accounting policies and methods of computation are consistent with those used in the comparative financial information for the year ended 31 May 2011, with the exception of the standards that are effective for the first time in the current period. These have been disclosed in note 1 to the annual financial statements for the year ended 31 May 2012. These standards have not had a significant impact on the financial information.

In addition, the group uses core net profit as a non-IFRS measure in evaluating its performance. This supplements the IFRS measures disclosed. Core net profit is calculated by adjusting net profit for the year with the amortisation of intangible assets that arise as a consequence of the purchase price allocations completed in terms of IFRS 3(R): Business Combinations.

The summarised group annual financial statements should be read in conjunction with the group annual financial statements which include details of all related party transactions.

### **SEGMENTAL REPORT**

#### SOUTH AFRICAN DISTRIBUTION

	2012 R'000	2011 R'000	Growth R'000	Growth
Revenue Gross profit EBITDA Core net profit	18 423 014 1 048 893 801 746 595 895	17 821 605 925 398 711 767 571 471	601 409 123 495 89 979 24 424	3% 13% 13% 4%
Gross profit margin EBITDA margin	5,69% 4,35%	5,19% 4,00%		

Prepaid airtime and annuity revenue generated from starter packs continued to be the major contributors to the increase in revenue of 3%. Commissions earned on the distribution of prepaid electricity amounted to R85 million (2011: R61 million) equating to revenue generated on behalf of utilities of R5,5 billion (2011: R3,4 billion). The group acts as an agent in the distribution of prepaid electricity. Gross profit inclusive of IFRS adjustments increased by R123 million (13%), supported by margin increases from 5,19% to 5,69%. Commissions on prepaid electricity accounted for 0,11% of this margin increase. On exclusion of IFRS adjustments, margins increased from 5,09% to 5,28%.

The growth in EBITDA of 13% was inclusive of the effects of IFRS adjustments. On exclusion of these adjustments in both the comparative and current years, a more representative growth of R33 million was achieved, equating to a 5% increase.

## INTERNATIONAL DISTRIBUTION

	2012 R'000	2011 R'000	Growth R'000	Growth
Revenue Gross profit EBITDA	17 429 2 574 (15 901)	29 254 8 052 (8 683)	(11 825) (5 478) (7 218)	(40%) (68%) (83%)
Discontinued operations*	(5 493)	93 901	(99 394)	(106%)
Africa Prepaid Services Nigeria Blue Label Mexico	(5 493) —	(40 813) 134 714	35 320 (134 714)	87% (100%)
Share of losses from associates and joint ventures	(19 182)	(2 884)	(16 298)	(565%)
Ukash Oxigen Services India Blue Label Mexico Other	2 228 4 616 (24 873) (1 153)	8 782 (5 163) (6 503)	(6 554) 9 779 (18 370) (1 153)	(75%) 189% (282%)
Core net loss from continuing operations  - Equity holders of the parent  - Non-controlling interests	(36 563) (20 943) (15 620)	(41 609) (32 005) (9 604)	5 046 11 062 (6 016)	12% 35% (63%)
Core net (loss)/profit from discontinued operations – Equity holders of the parent – Non-controlling interests	(15 454) (5 493) (9 962)	57 573 93 901 (36 328)	(73 027) (99 394) 26 366	(127%) (106%) 73%

<sup>\*</sup>Represents net (loss)/profit after taxation and non-controlling interests.

The decrease in revenue in the international segment was due to the disposal of SharedPhone International ("SPI"). The decline in EBITDA was due to this disposal of SPI as well as an increase in legal fees expended on the ongoing litigation relating to Africa Prepaid Services Nigeria. Forex gains of R7,6 million, limited this decline to R7,2 million.

The Group's objective in the international segment is to partner with local management in the countries in which it operates. These partnerships result in its international operations being equity accounted for. The group's current active international operations, namely, Ukash, Oxigen Services India and Blue Label Mexico are disclosed accordingly under share of losses from associates and joint ventures.

# Commentary (continued)

### **DISCONTINUED OPERATIONS**

#### Africa Prepaid Services Nigeria

In line with a commitment made in May 2011 for the disposal of the assets and liabilities of Africa Prepaid Services Nigeria ("APSN"), the financial performance thereof for both the years ended 31 May 2011 and 31 May 2012 are required to be reflected as a discontinued operation. The Multi-links contract was cancelled in November 2010. The share of losses of R5,5 million incurred in the current year was attributable to the expenditure relating to the winding down of the operation. The comparative year's losses of R41 million comprised impairments of assets and goodwill amounting to R23 million, and the balance of R18 million being attributable to trading losses.

#### **Blue Label Mexico**

In February 2011, Grupo Bimbo acquired 40% of BLM by subscribing for new shares. Blue Label's 70% shareholding was diluted to 40% as a result of this transaction, with BLM's management retaining 20%. Accordingly, the group's share of trading losses of R11,3 million for the period June 2010 to February 2011 was reflected as a discontinued operation. Thereafter, the group's share of losses is reflected as "share of losses from associates and joint ventures".

The group's remaining 40% shareholding was required to be revalued based on the equity value payable by Grupo Bimbo for its 40% shareholding. This resulted in a net fair value gain of R146 million in the comparative year.

# Share of losses from associates and joint ventures

The comparative share of profits of R8,8 million included a deferred tax credit adjustment of R6,5 million, with trading profits net of amortisation of intangible assets amounting to R2,3 million. In the current year, prior to a deferred tax debit adjustment of R2,8 million, the share of profits earned on a pure trading basis, net of the amortisation of intangible assets, amounted to R5 million. This represented an increase of R2,7 million (117%). This was achieved through growth in revenue of 57% with a gross profit margin increase from 49% to 53%, all reported in their local currency.

### Oxigen Services India

Blue Label's share of profits equated to R4,6 million, compared to prior year share of losses of R5,2 million. This was mainly due to the addition of banking services to its prepaid airtime platform. These results were achieved through a 52% increase in revenue at gross profit margins of 2,95% (2011: 2,25%). EBITDA increased by 778%, all reported in their local currency.

## **Blue Label Mexico**

The comparative share of losses of R6,5 million was for the period March 2011 to May 2011, during which period Blue Label's equity holding in BLM was reduced from 70% to 40%. The current year's share of losses of R25 million was for the full 12-month period. BLM's total losses increased from R32 million to R60 million. The increase in losses was largely due to costs incurred in the process of gearing up for an extensive roll out of point of sale devices through the Grupo Bimbo distribution network.

### **MOBILE**

	2012 R'000	2011 R'000	Growth R'000	Growth
Revenue	87 244	78 616	8 628	11%
Gross profit	66 059	62 444	3 615	6%
EBITDA	97 359	19 347	78 012	403%
Core net profit/(loss)	73 962	(756)	74 718	9 883%

This segment comprises Cellfind, Blue Label One and Content Connect Africa. The growth in EBITDA of R78 million was inclusive of the once off income receipt of R79,4 million.

A net decline at depreciation level and the movement in taxation relating to the once off income receipt accounted for the growth in its contribution to core net profit.

### **SOLUTIONS**

	2012 R'000	2011 R'000	Growth R'000	Growth
Revenue	171 029	118 277	52 752	45%
Gross profit	79 505	58 582	20 923	36%
EBITDA	38 927	18 731	20 196	108%
Core net profit	21 324	7 061	14 263	202%

The Solutions segment houses the Datacel group which operates call centres and provides data and lead generation services. Improvements in the call centre operations and the constant growth in data accumulation continued to manifest themselves in growth at all levels.

#### **TECHNOLOGY**

	2012 R'000	2011 R'000	Growth R'000	Growth
Revenue	16 674	16 820	(146)	(1%)
Gross profit	10 891	13 157	(2 266)	(17%)
EBITDA	(64 258)	(61 766)	(2 492)	(4%)
Core net loss	(82 765)	(84 932)	2 167	3%

Technology losses are representative of the costs of development and support of the group's Information Technology infrastructure. Income generation was limited to services to third parties.

#### CORPORATE

	2012 R'000	2011 R'000	Growth R'000	Growth
EBITDA Core net loss	(107 391) (126 183)	. ,	. ,	(32%) (28%)

The increase in core net losses of the corporate segment was mainly attributable to the cost of executive bonuses. No executive bonuses were paid in the prior year.

# DEPRECIATION, AMORTISATION AND IMPAIRMENT CHARGES

Depreciation declined by R4 million and amortisation of intangible assets in terms of purchase price allocations declined by R14 million. Impairments of goodwill, intangible assets and property, plant and equipment declined by R36 million.

## **NET FINANCE INCOME**

## **Finance costs**

Finance costs totalled R181 million, of which R3 million related to interest paid on borrowed funds and R178 million to imputed IFRS interest adjustments on credit received from suppliers. On a comparative basis, interest paid on borrowed funds was R8 million and the imputed IFRS interest adjustment was R108 million.

### Finance income

Finance income totalled R171 million, of which R60 million was interest received on cash resources and R111 million pertained to IFRS adjustments. On a comparative basis interest received on cash resources amounted to R50 million and the imputed IFRS interest adjustment R96 million.

# STATEMENT OF FINANCIAL POSITION

The decline in current assets was mainly attributable to the application of funds for an increase in investment in Oxigen Services India of R74 million, additional working capital provided to BLM of R26 million and the acquisition of starter pack bases for R121 million (included in intangible assets).

The acquisition of Microsoft's 12% shareholding in the group for R392 million and the purchase of treasury shares for R16 million accounted for the decline in share capital, share premium and treasury shares.

Inventory declined by R473 million, returning to its optimal level of 11 days. The affording of additional credit to selected clients resulted in debtors collections increasing from 17 to 26 days. Creditor payment terms averaged 37 days.

#### STATEMENT OF CASH FLOWS

Cash flow of R528 million generated from operating activities was applied to investing activities to the extent of R277 million. This comprised the funding of an additional investment of R74 million in Oxigen Services India, the provision of working capital of R26 million to Blue Label Mexico and the acquisition of starter pack bases for R121 million.

A further R520 million was applied to financing activities to facilitate the purchase of Microsoft's 12% shareholding in the group for R392 million, Treasury shares R16 million and a dividend payment of R107 million.

The resultant accumulated cash resources of the group declined by R251 million to R1,98 billion.

# FORFEITABLE SHARE SCHEME

Forfeitable shares totalling 4 828 644 (2011: 6 829 416) were issued to qualifying employees. During the year 1 067 905 (2011: 1 316 366) shares were forfeited and 311 637 (2011: 909 823) shares vested during the current period.

#### DIVIDEND NO 3

The group's current dividend policy is to declare an annual dividend. Accordingly, notice is hereby given that on Monday, 20 August 2012, the board approved a gross ordinary dividend (number 3) of 23 cents per ordinary share (19,55 cents per ordinary share net of dividend withholding tax) for the year ended 31 May 2012. The dividend, inclusive of withholding tax, equates to a 2,95 cover on headline earnings. The total declaration of R155 137 080 for the year ended 31 May 2012 has not been recognised in the financial statements as it was made after this date.

The dividend has been declared from income reserves. The company has no secondary tax on companies credits available. The dividend withholding tax rate is 15%. The issued share capital at the declaration date is 674 509 042 ordinary shares. The company's income tax reference number is 9062246179.

The salient dates are as follows:

Last date to trade cum dividend Friday, 7 September 2012
Shares commence trading ex dividend Monday, 10 September 2012
Record date Friday, 14 September 2012
Payment of dividend Monday, 17 September 2012

Share certificates may not be dematerialised or rematerialised between Monday, 10 September and Friday, 14 September 2012, both days inclusive.

### PROSPECTS

The group is actively building its SMS aggregation capabilities through its own development and strategic acquisitions. The objective is to create economies of scale through mass aggregation, as well as enhancing the range of SMS services available to customers. Increasing customer awareness of the benefits of prepaid electricity and contracts with additional utility providers is likely to enhance commissions generated from prepaid electricity sales.

Annuity revenue from an expanding starter pack base is expected to compound accordingly.

The distribution capabilities of Grupo Bimbo, the largest bakery in the world, are expected to add significant momentum to the roll-out of point of sale devices in Mexico

Oxigen Services India is expected to continue its drive into banking services initiatives in partnership with leading banks and financial institutions in India. The group will continue to focus on expanding its product range offerings and distribution network, organically and through acquisition.

The statement of financial position remains robust and liquid, which augurs well for future growth, acquisitions and distributions to shareholders.

### **SUBSEQUENT EVENTS**

Subsequent to year end, dividend number 3 was declared and approved by the

### **CONTINGENCIES**

Multi-Links Telecommunications Limited, a previously wholly owned subsidiary of Telkom Limited in Nigeria, concluded a Super Dealer agreement with Africa Pre-Paid Services (APS), in December 2008 in terms of which APS was appointed for an initial period of 10 years to sell, market and procure customers for Multi-links' range of products and services in Nigeria (the agreement). On 29 May 2009, APS ceded and assigned all of its rights and obligations in terms of the agreement to APSN. On 26 November 2010 APSN cancelled the agreement arising from Multi-Links' repudiation of its obligations under the contract. On 13 June 2011 APSN launched arbitration proceedings in South Africa (as per contract) against Multi-Links claiming damages (9 claims) in the total sum of USD481 million. Multi-Links is defending the matter and has filed a counterclaim in the amount of USD123 million. Telkom sold its shareholding in Multi-Links to Hip Oils Topco Limited during September 2011. In addition, in terms of an indemnity contained in the Sale and Purchase agreement between Telkom and Hip Oils Topco Limited concluded in August 2011, Telkom has issued an indemnity in relation to the APSN claim for amounts in excess of \$10 million.

The arbitration has been set down for hearing from 4 November until 15 December 2012.

# INDEPENDENT AUDIT

PricewaterhouseCoopers Inc.'s unmodified audit reports on the group annual financial statements and the summarised group annual financial statements for the year ended 31 May 2012 are available for inspection at the company's registered office. Any reference to future financial performance in this announcement has not been audited or reported on by PricewaterhouseCoopers Inc.

## **APPRECIATION**

The board of Blue Label Telecoms would once again like to express its appreciation to its suppliers, customers, business partners and staff for their ongoing support and loyalty.

For and on behalf of the board

### LM Nestadt

Chairman

# BM Levy and MS Levy

Joint Chief Executive Officers

### DB Rivkind CA(SA)\*

Financial Director

20 August 2012

<sup>\*</sup>Supervised the preparation and review of the group financial statements.

# 4

# Summarised group statement of financial position

# as at 31 May

	2012 R′000	2011 R'000
ASSETS Non-current assets	993 076	851 665
Property, plant and equipment Intangible assets and goodwill Investment in associates and joint ventures Loans receivable Starter pack assets Deferred taxation	112 188 505 698 357 471 1 435 4 501 11 783	139 747 433 513 239 997 — 20 361 18 047
Current assets	3 942 456	4 216 942
Financial assets at fair value through profit and loss Starter pack assets Inventories Loans receivable Trade and other receivables Current tax assets Cash and cash equivalents	3 191 539 221 30 049 1 387 650 7 103 1 975 242	10 16 777 1 012 594 32 370 914 164 14 330 2 226 697
Assets of disposal group classified as held-for-sale	_	20 481
Total assets	4 935 532	5 089 088
EQUITY AND LIABILITIES Capital and reserves	2 914 386	2 955 363
Share capital, share premium and treasury shares Restructuring reserve Other reserves Transaction with non-controlling interest reserve Share-based payment reserve Retained earnings	3 941 316 (1 843 912) 25 539 (909 572) 38 915 1 671 378	4 348 231 (1 843 912) (13 601) (909 006) 19 099 1 340 318
Non-controlling interest	2 923 664 (9 278)	2 941 129 14 234
Non-current liabilities	50 624	38 093
Deferred taxation Interest-bearing borrowings Trade and other payables	21 598 — 29 026	22 196 15 897 —
Current liabilities	1 970 522	2 081 760
Trade and other payables Provision Current tax liabilities Bank overdraft Non-interest-bearing borrowings Current portion of interest-bearing borrowings	1 931 204 6 260 21 041 — 12 017	2 046 773 8 676 22 326 527 — 3 458
Liabilities of disposal group classified as held-for-sale	_	13 872
Total equity and liabilities	4 935 532	5 089 088

# Summarised group statement of comprehensive income

	2012 R'000	2011 R'000
The state of the s	K 000	1, 000
Continuing operations Revenue	18 715 390	18 064 572
Other income	97 412	7 197
Change in inventories of finished goods	(17 507 468)	(16 996 939)
Employee compensation and benefit expense	(327 830)	(263 360)
Depreciation, amortisation and impairment charges Other expenses	(91 557) (227 022)	(145 985) (213 738)
Operating profit	658 925	451 747
Finance expense	(181 081)	(115 845)
Finance income	170 995	146 429
Share of losses from associates and joint ventures	(19 835)	(2 757)
Net profit before taxation	629 004	479 574
Taxation	(194 075)	(152 176)
Net profit from continuing operations  Discontinued operations	434 929	327 398
Net (loss)/profit for the year from discontinued operations	(15 455)	57 573
Net profit for the year Other comprehensive income:	419 474	384 971
Exchange profit/(loss) on translation of equity loans	5 395	(4 926)
Exchange profit/(loss) on translation of foreign operations	36 058	(6 550)
Foreign currency translation reserve recycled to profit or loss	- 44.453	4 219
Other comprehensive profit/(loss) for the year, net of tax	41 453	(7 257)
Total comprehensive income for the year	460 927	377 714
Net profit for the year attributable to:	420.404	424 440
Equity holders of the parent	438 104	431 448
<ul><li>From continuing operations</li><li>From discontinued operations</li></ul>	443 597 (5 493)	337 547 93 901
Non-controlling interest	(18 630)	(46 477)
<ul><li>From continuing operations</li><li>From discontinued operations</li></ul>	(8 668) (9 962)	(10 149) (36 328)
Total comprehensive income for the year attributable to:	460 927	377 714
Equity holders of the parent	477 244	430 538
Non-controlling interest	(16 317)	(52 824)
Earnings per share for profit attributable to equity holders (cents) Basic earnings per share	61,87	57,04
– From continuing operations	62,65	44,63
– From discontinued operations	(0,78)	12,41
Diluted earnings per share	60,97	56,49
<ul><li>From continuing operations</li><li>From discontinued operations</li></ul>	61,74 (0,78)	44,08 12,41
Headline earnings per share	64,65	46,20
<ul><li>From continuing operations</li><li>From discontinued operations</li></ul>	65,43	50,12
Diluted headline earnings per share	(0,78)	(3,92) 45,75
Number of shares in issue	674 509 042	766 360 894
Number of shares excluding treasury and forfeitable share scheme shares	661 501 917	756 269 004
Weighted average number of shares	708 059 527	756 359 399
Diluted weighted average number of shares*	718 577 060	763 742 466

<sup>\*</sup>Diluted earnings per share and diluted headline earnings per share is calculated by adjusting the number of shares in issue by the number of shares that would be issued on vesting under the forfeitable share plan.

·		
Reconciliation between net profit and core net profit for the year:  Net profit for the year attributable to equity holders of the parent  Amortisation on intangible assets raised through business combinations net of tax and non-	438 104	431 448
controlling interest	17 693	24 975
Core net profit attributable to equity holders of the parent	455 797	456 423
– Core earnings per share (cents)**	64,37	60,34

<sup>\*\*</sup>Core earnings per share is calculated after adding back the amortisation on intangible assets as a consequence of the purchase price allocations completed in terms of IFRS 3(R): Business Combinations.

# Summarised group statement of changes in equity

	Share capital, share premium and treasury shares R'000	Retained earnings R'000	Restructuring reserve R'000
Balance as at 31 May 2010	4 352 617	1 000 327	(1 843 912)
Net profit/(loss) for the year Comprehensive loss		431 448 —	_ _
Total comprehensive income/(loss) Treasury shares purchased Equity compensation benefit scheme shares vested	— (8 935) 4 549	431 448 — —	_ _ _
Equity compensation benefit movement Share of equity movements in associates	— —		_ _ _
Dividends Share based payment movement Non-controlling interest disposed of during the year	_ _ _	(91 457) — —	_ _ _
Balance as at 31 May 2011	4 348 231	1 340 318	(1 843 912)
Net profit/(loss) for the year Comprehensive profit		438 104 —	Ξ
Total comprehensive income/(loss) Treasury shares purchased Shares acquired	— (16 095) (392 378)	438 104 — —	= = =
Equity compensation benefit scheme shares vested Equity compensation benefit movement Share of equity movements in associates	1 558 — —	Ξ	=
Dividends Transaction with non-controlling interest reserve	_	(107 044)	-
movement Non-controlling interest disposed of during the year	Ξ	Ξ	=
Balance as at 31 May 2012	3 941 316	1 671 378	(1 843 912)

Other reserves R'000	Transaction with non-controlling interests reserve R'000	Share-based payment reserve R'000	Non-controlling interest R'000	Total equity R'000
(12 691)	(914 867)	12 037	61 925	2 655 436
— (910)	_ _ _	_ _ _	(46 477) (6 347)	384 971 (7 257)
(910)	_ _	_ _	(52 824)	377 714 (8 935)
_ _	_ _	(4 549) 10 903 942	 229 	— 11 132 942
_ _ _	_ _ _	— (234)	(950) 234	(92 407) —
(13 601)	5 861	19 099	5 620 14 234	2 955 363
			(18 630) 2 313	419 474 41 453
39 140 —			(16 317) —	460 927 (16 095)
_ _ _	_ _ _	— (1 517) 21 929	— (41) 197	(392 378) — 22 126
Ξ		(596) —	— (2 945)	(596) (109 989)
_	(566) —		(4 406)	(566) (4 406)
25 539	(909 572)	38 915	(9 278)	2 914 386

# Summarised group statement of cash flows

# for the year ended 31 May

	2012 R'000	2011 R′000
Cash flows from operating activities Cash flows from investing activities Cash flows from financing activities	528 109 (276 991) (519 984)	427 663 (147 438) (100 004)
(Decrease)/increase in cash and cash equivalents Cash and cash equivalents at the beginning of the year Translation difference	(268 866) 2 226 170 17 938	180 221 2 054 902 (8 953)
Cash and cash equivalents at the end of the year	1 975 242	2 226 170

# Disposal of subsidiary

Shares in the following subsidiary were disposed of during the year ended 31 May 2012		
	Effective date of disposal	% held and disposed of
SharedPhone International Proprietary Limited	31 January 2012	50,1
Details of the total net assets disposed and the resulting loss on disposal is as follows:		Total 2012 R'000

	2012 R'000
Total proceeds	3 907
Fair value of net assets disposed of	6 921
Loss on disposal	(3 014)
	Carrying value/ fair value at disposal date R'000
Cash and cash equivalents	1 406
Property, plant and equipment	278
Intangible assets	25
Inventories	9 422
Receivables	3 978
Deferred tax asset	476
Current tax assets	69
Borrowings	(5 958)
Payables	(868)
Fair value of subsidiary disposed of	8 828
Non-controlling interest	(4 406)
Goodwill	2 499
Fair value of net assets disposed of	6 921
Cash and cash equivalents of subsidiary disposed of	1 406
Cash inflow on disposal	2 501

# Headline earnings

# for the year ended 31 May

	2012 R'000	2011 R'000
Net profit attributable to equity holders of the parent	438 104	431 448
Net profit on disposal of property, plant and equipment	(65)	(109)
Net loss/(profit) on disposal of subsidiaries	3 014	(6 759)
Loss on disposal of associate	3 025	_
Gain on remeasuring retained interest in Blue Label Mexico due to loss of control	_	(143 365)
Impairment of intangible assets and property, plant and equipment	9 354	20 972
Impairment of goodwill	4 684	27 985
Impairment of available-for-sale financial asset	_	15 056
Profit on disposal of investment	(361)	_
Foreign currency translation reserve reclassified to profit or loss	_	4 219
Headline earnings	457 755	349 447
Headline earnings per share (cents)	64,65	46,20

# Acquisition of subsidiary

Shares in the following subsidiary were acquired during the year ended 31 May 2012

	<i>J</i>	•	Effective date of acquisition	% acquired
Multiserv Proprietary Limited			1 January 2012	100

Details of the total net assets acquired and the resulting goodwill and reserves at acquisition are as follows	Total R'000
Total purchase consideration	8 933
Fair value of net assets acquired	3 086
Goodwill	5 847
The assets and liabilites acquired through acquisition are as follows:	Fair value at acquisition date R'000
Cash and cash equivalents	739
Property, plant and equipment	370
Intangible assets*	5 481
Loans receivable	2 091
Inventories Receivables	1 552 1 212
Current tax assets	143
Deferred tax liability*	(1 512)
Borrowings	(5 210)
Payables	(1 780)
Fair value of net assets acquired	3 086
Cash and cash equivalents in subsidiary acquired	739
Total purchase consideration	(8 933)
Less loans acquired	(5 068)
Cash outflow on acquisition	(13 262)
	- 11 11 - 2 11 1 1 2

<sup>\*</sup>Intangible assets include R5,4 million of franchise fees which relates to the purchase price allocation performed in terms of IFRS3(R) – Business Combinations. Deferred tax to the value of R1,5 million was raised on recognition of this intangible asset.

Multiserv Proprietary Limited was purchased with the objective of utilising their national footprint as a platform for the group's strategy of marketing its products and services on a retail basis.

# Segmental summary

	Total R′000	South Africa R'000	
2012 Total segment revenue Inter-segmental revenue	30 173 943 (11 458 553)	29 855 365 (11 432 351)	
Revenue	18 715 390	18 423 014	
EBITDA  Net profit/(loss) for the year attributable to equity holders of the parent	750 482 438 104	801 746 587 179	
<ul><li>From continuing operations</li><li>From discontinued operations</li></ul>	443 597 (5 493)	587 179 —	
Amortisation on intangibles raised through business combinations net of tax and non-controlling interest – continuing operations	17 693	8 716	
Core net profit/(loss) for the year attributable to equity holders of the parent	455 797	595 895	
<ul><li>From continuing operations</li><li>From discontinued operations</li></ul>	461 290 (5 493)	595 895 —	
At 31 May 2012 Total assets Net operating assets/(liabilities)	4 935 532 1 971 934	4 279 757 2 032 934	
2011 Total segment revenue Inter-segmental revenue	30 224 202 (12 159 630)	29 954 525 (12 132 920)	
Revenue	18 064 572	17 821 605	
EBITDA  Net profit/(loss) for the year attributable to equity holders of the parent	597 732 431 448	711 767 562 538	
<ul><li>From continuing operations</li><li>From discontinued operations</li></ul>	337 547 93 901	562 538 —	
Amortisation on intangibles raised through business combinations net of tax and non-controlling interest – continuing operations $\ensuremath{N}$	24 975	8 933	
Core net profit/(loss) for the year attributable to equity holders of the parent:	456 423	571 471	
<ul><li>From continuing operations</li><li>From discontinued operations</li></ul>	362 522 93 901	571 471 —	
At 31 May 2011 Total assets Net operating assets/(liabilities)	5 068 607 2 135 182	4 362 116 2 004 900	

International	Technology	Mobile	Solutions	Corporate
R'000	R′000	R'000	R'000	R'000
17 429	28 405	96 084	176 660	_
_	(11 731)	(8 840)	(5 631)	_
17 429	16 674	87 244	171 029	_
(15 901)	(64 258)	97 359	38 927	(107 391)
(30 277)	(83 144)	69 270	21 259	(126 183)
(24 784)	(83 144)	69 270	21 259	(126 183)
(5 493)	` <u>-</u>	_	_	
3 841	379	4 692	65	_
(26 436)	(82 765)	73 962	21 324	(126 183)
(20 943)	(82 765)	73 962	21 324	(126 183)
(5 493)	_	_	_	_
337 494	84 304	62 278	137 997	33 702
(10 126)	(3 703)	5 247	7 385	(59 804)
30 252	22 902	94 121	122 402	_
(998)	(6 082)	(15 505)	(4 125)	_
29 254	16 820	78 616	118 277	_
(8 683)	(61 766)	19 347	18 731	(81 664)
60 133	(85 312)	(12 627)	5 033	(98 317)
(33 768)	(85 312)	(12 627)	5 033	(98 317)
93 901	— (es s : 2)	——————————————————————————————————————	_	_
1 763	380	11 871	2 028	_
61 896	(84 932)	(756)	7 061	(98 317)
(32 005)	(84 932)	(756)	7 061	(98 317)
93 901	_	_	_	_
386 561	89 876	80 899	138 403	10 752
125 291	12 535	10 901	21 674	(40 119)

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