

# Contents

Prominent notice	85
Statement of Directors' responsibility	85
Approval of the financial statements	86
Declaration by the Company Secretary	86
Directors' report	87
Independent auditor's report	90
Group income statement	96
Group statement of comprehensive income	96
Group statement of financial position	97
Group statement of changes in equity	98
Group statement of cash flows	100
Notes to the Group annual financial statements	101
Company statement of financial position	170
Company statement of comprehensive income	171
Company statement of changes in equity	172
Company statement of cash flows	174
Notes to the Company annual financial statements	175
Annexure to the Company annual financial statements	198

## Prominent notice

These Group and Company annual financial statements have been audited by our independent external auditor PricewaterhouseCoopers Inc. in compliance with the applicable requirements of the Companies Act, No 71 of 2008.

Dean Suntup, Financial Director, supervised the preparation of the Group and Company annual financial statements.



**DA Suntup CA(SA)**  
Financial Director

## Statement of Directors' responsibility for the year ended 31 May 2017

The Directors are responsible for the maintenance of adequate accounting records and the preparation, integrity and fair presentation of the Group and Company financial statements of Blue Label Telecoms Limited, its subsidiaries, joint ventures and associates (the Group).

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), the Financial Reporting Guides as issued by the South African Institute of Chartered Accountants (SAICA) Accounting Practices Committee, Financial Pronouncements as issued by the Financial Reporting Standards Council, the JSE Listings Requirements and the requirements of the Companies Act of 2008.

The Directors consider that having applied IFRS in preparing the Group and Company financial statements they have selected the most appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, and that all IFRS statements that they consider to be applicable have been followed.

The Directors are satisfied that the information contained in the Group and Company financial statements fairly presents the results of operations for the year and the financial position of the Group and Company at year-end. The Directors prepared the other information included in the Group and Company financial statements and are responsible for both its accuracy and its consistency.

In addition, the Directors are responsible for the Group's systems of internal financial control. These are designed to provide reasonable, but not absolute, assurance as to the reliability of the financial statements, and to adequately safeguard, verify and maintain accountability of the assets, and to prevent and detect misstatement and loss. Nothing has come to the attention of the Directors to indicate that any material breakdown in the functioning of these controls, procedures and systems has occurred during the year under review.

The Group and Company financial statements have been prepared on the going concern basis, since the Directors have every reason to believe that the Group have adequate resources in place to continue in operation for the foreseeable future, based on forecasts and available cash resources. These Group financial statements support the viability of the Group.

The independent auditing firm PricewaterhouseCoopers Inc., which was given unrestricted access to all financial records and related data including minutes of all meetings of shareholders, the Board of Directors and Committees of the Board has audited the Group financial statements. The Directors believe that all representations made to the independent auditors during their audit are valid and appropriate.

# Approval of the financial statements

The financial statements which appear on pages 96 to 197 were produced and approved by the Board of Directors on 23 November 2017 and are signed on its behalf by:



**LM Nestadt**  
*Non-executive Chairman*



**DA Suntup**  
*Financial Director*



**BM Levy**  
*Joint Chief Executive Officer*



**MS Levy**  
*Joint Chief Executive Officer*

## Declaration by the Company Secretary

For the year ended 31 May 2017

In terms of section 88(2)(e) of the Companies Act, No 71 of 2008 (the Act), I confirm that for the year ended 31 May 2017, Blue Label Telecoms Limited has lodged with the Companies and Intellectual Property Commission all such returns and notices as are required of a public company in terms of the Act and that all such returns and notices are true, correct and up to date.



**J van Eden**  
*Group Company Secretary*  
Sandton  
23 November 2017

# Directors' report

The Directors have pleasure in presenting the Group and Company annual financial statements of Blue Label Telecoms Limited (Blue Label Telecoms or the Company) and its subsidiary, associate and joint venture companies (the Group) for the year ended 31 May 2017.

## Principal activities and strategy

Blue Label Telecoms' core business is the virtual distribution of secure electronic tokens of value and transactional services across its global footprint of touch points. The Group's stated strategy is to extend its global footprint of touch points, both organically and acquisitively, to meet the significant demand for the delivery of multiple prepaid products and services through a single distributor, across various delivery mechanisms and via numerous merchants or vendors.

## Financial results

The Group recorded a net profit after tax attributable to equity holders for the year ended 31 May 2017 of R787 million (2016: R692 million). Full details of the financial position and results of the Company, the Group and its segments are set out in the annual financial statements and Group annual financial statements. The Group and Company annual financial statements for the year ended 31 May 2017 were approved by the Board and signed on its behalf on 23 November 2017.

## Going concern

The financial statements have been prepared on the going concern basis, since the Directors have every reason to believe that the Blue Label Telecoms Group and the Company have adequate resources in place to continue in operation for the foreseeable future.

## Acquisitions

The Group's effective shareholding in Oxigen Services India Private Limited (OSI) prior to April 2017 was 58.18%. Of this shareholding, 40.96% was held by Gold Label Investments (GLI), a wholly owned subsidiary of the Group and 17.21% indirectly through the Group's 50% shareholding in 2DFine Holdings Mauritius. In April 2017, a rights issue was offered by OSI for USD1.5 million. The Group exercised its rights for the entire amount through GLI congruent with 2DFine Holdings Mauritius waiving its rights. The effect of this is that GLI's shareholding has increased from 40.96% to 41.96% and its indirect shareholding of 17.21% has been diluted to 16.92%. The Group's effective shareholding in OSI therefore increased by 0.7% to 58.88%.

Blue Label Telecoms acquired 25.1% of Utilities World on 1 June 2016 for a payment of R7.5 million and a further contingent payment of R5.0 million.

Refer to note 2.1 of the Group annual financial statements for further information.

## Share capital

Full details of the authorised, issued and unissued capital of the Company at 31 May 2017 are contained in note 6 of the Group annual financial statements. There were no shares issued during the financial year ended 31 May 2017 (2016: nil).

## Subsequent events

Subsequent to year-end, dividend number 8 was declared and approved by the Board.

On 2 August 2017, Blue Label, through its wholly owned subsidiary, The Prepaid Company Proprietary Limited (The Prepaid Company), acquired 45% of the issued share capital of Cell C Proprietary Limited (Cell C) for a purchase consideration of R5.5 billion. Of this amount, 183 333 333 ordinary shares were subscribed for by third parties at an issue price of R15.00 per share, equating to R2.75 billion.

On the same date, The Prepaid Company concluded an agreement to purchase 100% of the issued share capital in 3G Mobile Proprietary Limited (3G Mobile) from its shareholders for a purchase consideration of R1.9 billion.

The acquisition has been structured in two stages, whereby 47.37% of the issued share capital was initially acquired for a purchase consideration of R900 million. The remaining 52.63% of the issued share capital will be acquired for a further R1.0 billion, subject to the fulfilment of conditions precedent. Of the initial purchase of 47.37%, 16 666 666 ordinary shares were issued to the vendors at R15.00 per share, equating to R250 million. The balance of R650 million will be payable on the 28 February 2018.

As part of the restructure of the debt into Cell C by third party lenders, The Prepaid Company will be required to provide liquidity support to Magnolia Cellular Investment 2 (RF) Proprietary Limited (SPV2), which is 100% held by 3C Telecommunications Proprietary Limited of up to USD80 million, which liquidity support will be provided over 24 months and will be in the form of subordinated funding to SPV2. Oger Telecoms contributed USD20 million of the aforesaid USD80 million thus reducing The Prepaid Company's obligation in this regard to a maximum of USD60 million. In addition, to the extent that certain assets of Oger Telecoms are realised within the aforesaid 24 month period, a portion of such realisation shall further reduce The Prepaid Company's obligation. In this regard, USD16 million has been realised, thereby reducing its exposure to a maximum of USD44 million.

## Directors' report continued

With effect from 2 August 2017 The Prepaid Company purchased Bond notes, issued by Cedar Cellular Investments 1 Proprietary Limited, from Saudi Oger Limited with a capital redemption value of USD18 million and with a coupon rate of 8.625% per annum for a purchase consideration of USD18 million, of which USD6 million has been paid, USD3 million will be paid imminently and USD9 million will be payable on 30 November 2017. The Prepaid Company was entitled to assign its rights and obligations, in whole or in part, to a nominee. Accordingly, it has assigned such rights and obligations in respect of 50% of the Bond notes, which assignment has been accepted by the assignee.

On 2 August 2017 The Prepaid Company concluded an agreement with Cell C in terms of which it has undertaken to advance R1.34 billion on a piecemeal basis for the purpose of applying such funds towards capital expenditure. This advance, which is interest bearing, will be repayable in full by the end of July 2018.

### Dividend

On 23 August 2017 the Board approved a dividend of 40 cents per ordinary share. The dividend in respect of ordinary shares for the year ended 31 May 2017 of R349 803 616 has not been recognised in the financial statements as it was declared after this date. The salient dates are as follows:

Last date to trade cum dividend	Tuesday, 12 September 2017
Shares commence trading ex dividend	Wednesday, 13 September 2017
Record date	Friday, 15 September 2017
Payment of dividend	Monday, 18 September 2017

Share certificates may be dematerialised or rematerialised between Wednesday, 13 September 2017 and Friday, 15 September 2017, both days inclusive.

Before declaring the final dividend the Board applied the solvency and liquidity test on the Company and reasonably concluded that the Company will satisfy the solvency and liquidity test immediately after payment of the final dividend. The final dividend will be paid 24 days after the Directors have performed the solvency and liquidity testing.

Dividend tax is provided for at 20% of the amount of any dividend paid by Blue Label Telecoms, subject to certain exemptions. The dividend tax is a tax borne by the beneficial owner of the dividend and will be withheld by either the issuer of the dividend or by regulated intermediaries.

### Directorate

The following are the details of the Company's Directors:

Name	Office	Appointment date	Date and nature of change
Larry M Nestadt	Independent Non-Executive Director	5 October 2007	—
Brett M Levy	Joint Chief Executive Officer	1 February 2007	—
Mark S Levy	Joint Chief Executive Officer	1 February 2007	—
Kevin M Ellering	Non-Executive Director	8 December 2009	—
Gary D Harlow	Independent Non-Executive Director	5 October 2007	—
Phuti Mahanyele	Independent Non-Executive Director	1 September 2016	Appointed 1 September 2016
Yusuf Mahomed	Independent Non-Executive Director	18 August 2015	Resigned 11 January 2017
Joe S Mthimunye	Independent Non-Executive Director	5 October 2007	—
Dean A Suntup	Financial Director	14 November 2013	—
Jeremiah S Vilakazi	Independent Non-Executive Director	19 October 2011	—

### Directors' interests

The individual interests declared by Directors in the Company's share capital as at 31 May 2017, held directly or indirectly, were as follows:

Director/officer	Nature of interest			
	Direct beneficial		Indirect beneficial	
	2017	2016	2017	2016
BM Levy	63 155 047	62 883 164	21 272 778	21 272 778
MS Levy	55 747 639	55 475 756	21 272 777	21 272 777
KM Ellering	—	—	266 667	266 667
GD Harlow	—	—	2 414 815	2 414 815
P Mahanyele	—	—	—	—
Y Mahomed	—	—	—	12 500
JS Mthimunye	30 000	30 000	5 000	5 000
LM Nestadt	—	—	8 204 674	8 204 674
DA Suntup	658 545	540 005	3 877 778	3 877 778
JS Vilakazi	—	—	—	—

# Directors' report continued

The aggregate interest of the current Directors in the capital of the Company was as follows:

Director/officer	Number of shares	
	2017	2016
Beneficial	176 905 720	176 255 914

The beneficial interest held by Directors and officers of the Company constitutes 26.48% (2016: 26.46%) of the issued share capital of the Company.

Post year-end and prior to the approval of the annual financial statements, JS Mthimunye has increased his indirect beneficial interest by 20 000 shares and his direct beneficial interest by 15 000 shares.

Details of Directors' emoluments and equity compensation benefits are set out in note 5.3 of the Group annual financial statements and details of the forfeitable share plan are set out in note 5.2.

## Resolutions

On 8 December 2016 the Company passed and filed with the Companies and Intellectual Property Commission the following special resolutions:

- approving the remuneration of non-executive directors;
- granting a general authority to repurchase the Company's shares;
- granting financial assistance in terms of section 44 and 45 of the Act; and
- approving fraction of shares amendment of memorandum of incorporation.

Except for the aforementioned, no other special resolutions, the nature of which might be significant to shareholders in their appreciation of the state of affairs of the Group, were passed by the Company or its subsidiaries during the period covered at the date of signing these Group and Company annual financial statements.

## Company Secretary

The Board is satisfied that Ms J van Eden has the requisite knowledge and experience to carry out the duties of a company secretary of a public company in accordance with section 88 of the Act and is not disqualified to act as such. She is not a director of the Board and maintains an arm's-length relationship with the Board.

The business and postal address of the Company Secretary appear on the Company's website at [www.bluelabeltelecoms.co.za](http://www.bluelabeltelecoms.co.za).

## American depository receipt facility

Blue Label Telecoms has a sponsored American depository receipt facility. The facility is sponsored by BNY Mellon and details of the administrators are reflected on the Company's website.

## Auditors

PricewaterhouseCoopers Inc. will continue in office in accordance with section 90(6) of the Companies Act.



**Larry Nestadt**  
Chairman

# Independent auditor’s report to the shareholders of Blue Label Telecoms Limited

## Report on the audit of the consolidated and separate financial statements

### Our opinion

In our opinion, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of Blue Label Telecoms Limited (the Company or BLT) and its subsidiaries (together the Group) as at 31 May 2017, and its consolidated and separate financial performance and its consolidated and separate cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and the requirements of the Companies Act of South Africa.

### What we have audited

Blue Label Telecoms Limited’s consolidated and separate financial statements set out on pages 96 to 197 comprise:

- the Group and Company statements of financial position as at 31 May 2017;
- the Group income statement for the year then ended;
- the Group and Company statements of comprehensive income for the year then ended;
- the Group and Company statements of changes in equity for the year then ended;
- the Group and Company statements of cash flows for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor’s responsibilities for the audit of the consolidated and separate financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Group in accordance with the *Independent Regulatory Board for Auditors Code of Professional Conduct for Registered Auditors (IRBA Code)* and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the International Ethics Standards Board for Accountants *Code of Ethics for Professional Accountants* (Parts A and B).

### Our audit approach

#### Overview

	<p><b>Overall Group materiality</b></p> <ul style="list-style-type: none"> <li>• Overall Group materiality: R49.6 million, which represents 5% of consolidated profit before tax adjusted for the significant gain on the fair value assessment of the investments in Oxigen Services India Private Limited, Oxigen Online Services Private Limited and 2DFine Holdings Mauritius (OSI).</li> </ul>
	<p><b>Group audit scope</b></p> <ul style="list-style-type: none"> <li>• We conducted full scope audits for 10 reporting components based on their financial significance.</li> </ul>
	<p><b>Key audit matters</b></p> <ul style="list-style-type: none"> <li>• Impairment assessment of goodwill arising from business combinations and impairment assessment of investment in Blue Label Mexico S.A. de C.V. (BLM).</li> <li>• Fair value assessment of investment in OSI.</li> </ul>

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated and separate financial statements. In particular, we considered where the directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

# Independent auditor's report to the shareholders of Blue Label Telecoms Limited continued

## Materiality

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance whether the financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

Based on our professional judgement, we determined certain quantitative thresholds for materiality, including the overall Group materiality for the consolidated financial statements as a whole as set out in the table below. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

<b>Overall Group materiality</b>	R49.6 million
<b>How we determined it</b>	5% of consolidated profit before tax adjusted for the significant gain on the fair value assessment of the investment in OSI.
<b>Rationale for the materiality benchmark applied</b>	We chose an adjusted consolidated profit before tax benchmark because, in our view, it is an appropriate measure of underlying performance and it is the benchmark against which the performance of the Group is most commonly measured by users. We chose 5% which is within the range of acceptable quantitative materiality thresholds used for profit-oriented companies in this sector. Profit before tax was adjusted downwards by excluding the gain on associate measured at fair value as this is the first fair value adjustment for this investment.

## How we tailored our Group audit scope

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

The Group financial statements are a consolidation of 25 reporting components, comprising the Group's operating businesses and centralised functions. Of these reporting components, we selected 10 components for full scope audits due to their financial significance.

In establishing the overall approach to the Group audit, we determined the type of work that needed to be performed by us, as the Group engagement team, the component auditors from other PwC network firms and the non-PwC firms operating under our instruction. Where the work was performed by component auditors, we determined the level of involvement we needed to have in the audit work at those components to be able to conclude whether sufficient appropriate audit evidence had been obtained as a basis for our opinion on the consolidated financial statements as a whole.

We had various interactions with our significant component teams in which we discussed and evaluated recent developments, the scope of audits, audit risks, materiality and audit approaches.

We discussed the reports of the component teams, the findings of their procedures and other matters which could be of relevance for the consolidated financial statements. In the current year the Group engagement leader visited the component audit team responsible for the audit of Blue Label Mexico S.A. de C.V.

By performing the procedures above, combined with additional procedures at Group level, we have obtained sufficient and appropriate audit evidence regarding the financial information of the Group as a whole to provide a basis for our opinion on the consolidated financial statements.

# Independent auditor's report to the shareholders of Blue Label Telecoms Limited continued

## Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matters below relate to the consolidated financial statements. We have determined that there are no key audit matters in respect of the separate financial statements to describe in our audit report.

Key audit matter	How our audit addressed the key audit matter
<p><b><i>Impairment assessment of goodwill arising from business combinations and impairment assessment of investment in Blue Label Mexico S.A. de C.V. (BLM)</i></b>                      Due to the number of business combinations that the Group enters into, the Group's net assets include a significant amount of goodwill.</p> <p>Goodwill comprises 7% of the total consolidated assets in the consolidated statement of financial position. These assets have been recognised in the consolidated statement of financial position as a consequence of the acquisitive nature of the Group.</p> <p>Goodwill is tested annually for impairment or whenever there is an impairment indicator identified by management.</p> <p>This annual impairment test was a matter of most significance to our audit because management's assessment process is complex and highly judgemental and is based on assumptions, specifically the terminal growth rate, discount rate and forecast cash flows, which are affected by expected future market or economic conditions, particularly those in South Africa. The balance of R604.6 million as at 31 May 2017 is material to the financial statements.</p> <p>For the year ended 31 May 2017 management performed an impairment assessment over the goodwill balance as follows:</p> <ul style="list-style-type: none"> <li>• Assessing the recoverable amount as being value-in-use, as entities are held for trading and not for sale;</li> <li>• Calculating the value-in-use for each cash generating unit (CGU) using a discounted cash flow model; and</li> <li>• Performing a sensitivity analysis over the value in use calculations, by varying the assumptions used (growth rates, terminal growth rate and WACC i.e. discount rate) to assess the impact on the valuations.</li> </ul> <p>Refer to note 2.1 for details of management's impairment test and assumptions</p> <p>Under IFRS, the Group is required to test the recoverable amount of investments for impairment if there is an indicator of impairment.</p> <p>This impairment test was significant to our audit because BLM reported a loss of R77.8 million for the year. The BLM investment balance of R173.7 million includes a goodwill balance of R120.1 million as of 31 May 2017.</p> <p>Management's assessment process is consistent with the process followed for goodwill as described above. The process is complex and highly judgemental and is based on assumptions, including the terminal growth rate, discount rate and forecast cash flows, which are affected by expected future market or economic conditions, particularly those in Mexico.</p> <p>Refer to note 2.1 for details of management's impairment test and assumptions.</p>	<p>We made use of our internal valuations expertise to assess whether the approach adopted by management in the valuation models for both goodwill and the investment in BLM is in line with market practice and the applicable requirements of International Accounting Standard (IAS) 36 – <i>Impairment of Assets</i>. We also tested the mathematical accuracy of the valuation models through performing a recalculation.</p> <p>We assessed management's cash flow forecasts and agreed them to the latest BLT Group Board approved budgets which is subject to oversight by the subsidiary directors. We held discussions with management regarding the process by which the budgets were developed and to understand the basis for the assumptions used.</p> <p>The Board approved budgets cover a period of five years and the forecasts for the purpose of the value-in-use calculations extend out to five years.</p> <p>We made use of our valuations expertise to independently calculate a discount rate taking into account independently obtained data such as the cost of debt, risk free rates in the market, market risk premiums, country risk premium, specific risk premium, debt/equity ratios as well as the beta of comparable companies. This was compared to the discount rate used by management.</p> <p>We found the discount rate used by management to be within an acceptable range of our independent calculations.</p> <p>The terminal growth rate was compared to forecast industry trends and to management's past forecast history for similar operations.</p> <p>We also assessed whether assumptions, such as working capital and capital expenditure, had been determined and applied consistently across the CGU's.</p> <p>We performed independent sensitivity calculations on the impairment assessments, to determine the degree by which the key assumptions needed to change in order to trigger an impairment. We discussed these with management and based on the evidence obtained we accepted management's conclusion that the key assumptions applied in the models were reasonable.</p> <p>As a final test we compared the Group's net assets as at 31 May 2017 of R5 billion to its market capitalisation of R10.5 billion and noted that the R5.5 billion of implied headroom was consistent with the results of our testing.</p>

# Independent auditor's report to the shareholders of Blue Label Telecoms Limited continued

Key audit matter	How our audit addressed the key audit matter
<p><b>Fair value assessment of Investments in OSI</b>                      The exemption available in IAS 28 – <i>Investments in Associate and Joint Ventures</i> has been applied to the investment in OSI from 30 November 2016 and the investment is accounted for in accordance with IAS 39 – <i>Financial Instruments: Recognition and Measurement</i> at fair value with changes in fair value recognised in profit or loss.</p> <p>The difference between the carrying value of the investment as previously determined using the equity accounting method and its fair value is reflected as a fair value gain on a financial instrument through profit and loss for the year ended 31 May 2017.</p> <p>This remeasurement to fair value is considered to be a matter of most significance to the current year audit due to the significant judgements made by management regarding the change in intention in relation to the operations of OSI, terminal growth rate, discount rate and forecast cash flows included in the analyses used to perform the valuation, as well as the fact that this is the first such remeasurement.</p> <p>Management has used an independent third party with the requisite expertise in assisting them with the determination of the fair value of the investment.</p> <p>Refer to note 2.2 for details of fair value assumptions.</p>	<p>We made use of our PwC India Component team's valuation expertise, as well as that of our own, to assist in our procedures performed over the fair value assessment.</p> <p>We assessed whether the approach adopted by the independent valuations expert in the valuation models is in line with market practice and the applicable requirements of IFRS 13 – <i>Fair Value Measurement</i>. We also tested the mathematical accuracy of the valuation model by performing a recalculation.</p> <p>We assessed management's cash flow forecasts and the process by which these were developed. We compared these to the latest Board approved budgets. We found that the budgets used in the value-in-use calculations were consistent with the Board approved budgets and noted that the key assumptions were subject to oversight by the Directors. The approved budgets cover a period of 10 years and the forecasts for the purpose of the value-in-use calculations extend out to 10 years. We assessed whether assumptions, such as working capital and capital expenditure, had been determined and applied consistently.</p> <p>We independently calculated a discount rate taking into account independently obtained data such as the cost of debt, risk free rates in the market, market risk premiums, country risk premium, specific risk premium, debt/equity ratios as well as the beta of comparable companies; and this was compared to the discount rate used by management.</p> <p>We found the discount rate used by management to be within an acceptable range of our independent calculations.</p> <p>The terminal growth rate was compared to forecast industry trends and to management's past forecast history for similar operations and was considered to be within an acceptable range of our independent calculations.</p> <p>We then performed a sensitivity analysis over the assumptions, to analyse the possible impact on the value-in-use by using other growth rates and discount rates which were within a reasonably foreseeable range. We discussed these with management and based on the evidence obtained we accepted management's conclusion that the key assumptions applied in the models were reasonable.</p>

# Independent auditor's report to the shareholders of Blue Label Telecoms Limited continued

## **Other information**

The Directors are responsible for the other information. The other information comprises the Directors' report, the Audit, Risk and Compliance Committee's report and the Declaration by the Company Secretary as required by the Companies Act of South Africa, and the contents page, Prominent notice, the Statement of Directors' responsibility, the Approval of the financial statements and the Annexure to the Company financial statements – Shareholder analysis, and the other information contained in the integrated annual report 2017. Other information does not include the consolidated and separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **Responsibilities of the Directors for the consolidated and separate financial statements**

The Directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the Directors are responsible for assessing the Group and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group and/or the Company or to cease operations, or have no realistic alternative but to do so.

# Independent auditor's report to the shareholders of Blue Label Telecoms Limited continued

## Auditor's responsibilities for the audit of the consolidated and separate financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and/or Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Report on other legal and regulatory requirements

In terms of the IRBA Rule published in Government Gazette Number 39475 dated 4 December 2015, we report that PricewaterhouseCoopers Inc. has been the auditor of Blue Label Telecoms Limited for 13 years.

*PricewaterhouseCoopers Inc.*

### PricewaterhouseCoopers Inc.

Director: D Storm  
Registered Auditor  
Johannesburg

23 November 2017

## Group income statement

For the year ended 31 May 2017

	Notes	2017 R'000	2016 R'000
<b>Revenue</b>	1.2	<b>26 311 875</b>	26 204 722
Other income		<b>16 814</b>	126 294
Changes in inventories of finished goods		<b>(24 139 293)</b>	(24 375 028)
Employee compensation and benefit expense	5.2	<b>(452 985)</b>	(427 116)
Depreciation, amortisation and impairment charges		<b>(112 851)</b>	(98 183)
Other expenses		<b>(405 088)</b>	(288 313)
<b>Operating profit</b>	1.3	<b>1 218 472</b>	1 142 376
Finance costs	1.4	<b>(303 027)</b>	(214 110)
Finance income	1.4	<b>242 194</b>	193 899
Gain on associates and joint venture measured at fair value	2.2	<b>160 200</b>	—
Share of losses from associates and joint ventures	2.1	<b>(164 941)</b>	(71 770)
<b>Net profit before taxation</b>		<b>1 152 898</b>	1 050 395
Taxation	7.1	<b>(332 037)</b>	(318 783)
<b>Net profit for the year</b>		<b>820 861</b>	731 612
<b>Net profit for the year attributable to:</b>			
Equity holders of the parent		<b>786 965</b>	691 590
Non-controlling interest		<b>33 896</b>	40 022
<b>Earnings per share for profit attributable to:</b>			
Equity holders (cents)			
– <b>Basic</b>	1.5	<b>117.92</b>	103.85
– <b>Diluted</b>	1.5	<b>116.91</b>	102.84

## Group statement of comprehensive income

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>Net profit for the year</b>	<b>820 861</b>	731 612
<b>Other comprehensive income:</b>		
<b>Items that may be subsequently reclassified to profit or loss</b>		
Foreign exchange (loss)/profit on translation of associates and joint ventures*	<b>(82 424)</b>	81 544
Foreign exchange loss on translation of foreign operations*	<b>(52)</b>	(15)
<b>Other comprehensive (loss)/income for the year, net of tax</b>	<b>(82 476)</b>	81 529
<b>Total comprehensive income for the year</b>	<b>738 385</b>	813 141
<b>Total comprehensive income for the year attributable to:</b>		
Equity holders of the parent	<b>706 396</b>	770 652
Non-controlling interest	<b>31 989</b>	42 489

\* These components of other comprehensive income do not attract any tax.

# Group statement of financial position

As at 31 May 2017

	Notes	2017 R'000	2016 R'000
<b>Assets</b>			
<b>Non-current assets</b>			
		<b>2 198 757</b>	2 275 161
Property, plant and equipment	4.3	<b>111 599</b>	100 434
Intangible assets	4.2	<b>511 164</b>	598 333
Goodwill	4.1	<b>604 590</b>	603 440
Investments in and loans to associates and joint ventures	2.1	<b>315 833</b>	910 567
Investments in and loans to venture capital associates and joint ventures	2.2	<b>544 165</b>	—
Loans receivable	3.1.1	<b>36 851</b>	5 910
Starter pack assets		<b>5 346</b>	6 099
Trade and other receivables	3.1.2	<b>42 512</b>	29 166
Deferred taxation assets	7.2	<b>26 697</b>	21 212
<b>Current assets</b>			
		<b>6 491 513</b>	5 030 790
Starter pack assets		<b>1 365</b>	1 576
Inventories	4.4	<b>2 180 121</b>	1 658 860
Loans receivable	3.1.1	<b>188 229</b>	98 217
Trade and other receivables	3.1.2	<b>2 758 997</b>	2 679 023
Current tax assets		<b>12 135</b>	4 087
Cash and cash equivalents	3.1.3	<b>1 350 666</b>	589 027
<b>Total assets</b>			
		<b>8 690 270</b>	7 305 951
<b>Equity and liabilities</b>			
<b>Capital and reserves</b>			
		<b>5 004 442</b>	4 519 567
Share capital	6	*	*
Share premium		<b>4 012 359</b>	4 012 359
Treasury shares		<b>(58 488)</b>	(69 847)
Restructuring reserve		<b>(1 843 912)</b>	(1 843 912)
Foreign currency translation reserve		<b>99 215</b>	179 784
Non-distributable reserve		<b>7 821</b>	7 821
Transactions with non-controlling interest reserve		<b>(975 302)</b>	(965 861)
Equity compensation benefit reserve		<b>46 420</b>	42 039
Retained earnings		<b>3 649 192</b>	3 105 050
Total ordinary shareholders' equity		<b>4 937 305</b>	4 467 433
Non-controlling interest		<b>67 137</b>	52 134
<b>Non-current liabilities</b>			
		<b>59 226</b>	102 954
Deferred taxation liabilities	7.2	<b>52 952</b>	62 141
Trade and other payables	3.2.1	<b>6 274</b>	40 813
<b>Current liabilities</b>			
		<b>3 626 602</b>	2 683 430
Trade and other payables	3.2.1	<b>3 517 673</b>	2 601 807
Provisions	4.5	<b>35 071</b>	24 928
Current tax liabilities		<b>55 832</b>	40 608
Borrowings	3.2.2	<b>18 026</b>	16 087
<b>Total equity and liabilities</b>			
		<b>8 690 270</b>	7 305 951

\* Less than R1 000.

# Group statement of changes in equity

For the year ended 31 May 2017

	Notes	Share capital R'000	Share premium R'000	Treasury shares R'000	Retained earnings R'000
<b>Balance as at 31 May 2015</b>		*	4 012 359	(68 471)	2 622 558
Net profit for the year		—	—	—	691 590
Other comprehensive income		—	—	—	—
<b>Total comprehensive income</b>		—	—	—	691 590
Treasury shares purchased	6	—	—	(23 052)	—
Equity compensation benefit scheme shares vested		—	—	21 676	—
Equity compensation benefit movement		—	—	—	—
Share of equity movement in associates		—	—	—	—
Dividends paid		—	—	—	(209 098)
<b>Balance as at 31 May 2016</b>		*	<b>4 012 359</b>	<b>(69 847)</b>	<b>3 105 050</b>
Net profit for the year		—	—	—	786 965
Other comprehensive income		—	—	—	—
<b>Total comprehensive income</b>		—	—	—	<b>786 965</b>
Treasury shares purchased	6	—	—	<b>(7 381)</b>	—
Equity compensation benefit scheme shares vested		—	—	<b>18 740</b>	—
Equity compensation benefit movement		—	—	—	—
Transaction with non-controlling interest reserve movement		—	—	—	—
Non-controlling interest acquired		—	—	—	—
Dividends paid		—	—	—	<b>(242 823)</b>
<b>Balance as at 31 May 2017</b>		*	<b>4 012 359</b>	<b>(58 488)</b>	<b>3 649 192</b>

\* Less than R1 000.

<sup>1</sup> The restructuring reserve arose as a result of the restatement of Group comparatives, as required in terms of the principles of predecessor accounting. This reserve represents the difference between the fair value of the entities under the Group's control and their respective net asset values, as at the assumed restructure date of 1 June 2006.

<sup>2</sup> The non-distributable reserve arose as a result of BLT's share of share premium issued by associate companies pre-2010.

<sup>3</sup> The transactions with non-controlling interest reserve relates to the excess payments over the carrying amounts arising on transactions with non-controlling shareholders as these are treated as equity participants.

<sup>4</sup> This relates to the Group's movement in equity compensation benefit (refer to note 5.2) as well as the Group's share of the movement in equity compensation benefit of associate companies (refer to note 2.1).

# Group statement of changes in equity continued

For the year ended 31 May 2017

Restructuring reserve <sup>1</sup> R'000	Foreign currency translation reserve R'000	Non-distributable reserve <sup>2</sup> R'000	Transactions with non-controlling interest reserve <sup>3</sup> R'000	Equity compensation benefit reserve <sup>4</sup> R'000	Total ordinary shareholders' equity R'000	Non-controlling interest R'000	Total equity R'000
(1 843 912)	100 722	7 821	(965 861)	39 297	3 904 513	13 468	3 917 981
—	—	—	—	—	691 590	40 022	731 612
—	79 062	—	—	—	79 062	2 467	81 529
—	79 062	—	—	—	770 652	42 489	813 141
—	—	—	—	—	(23 052)	—	(23 052)
—	—	—	—	(21 429)	247	(247)	—
—	—	—	—	23 421	23 421	424	23 845
—	—	—	—	750	750	—	750
—	—	—	—	—	(209 098)	(4 000)	(213 098)
<b>(1 843 912)</b>	<b>179 784</b>	<b>7 821</b>	<b>(965 861)</b>	<b>42 039</b>	<b>4 467 433</b>	<b>52 134</b>	<b>4 519 567</b>
—	—	—	—	—	<b>786 965</b>	<b>33 896</b>	<b>820 861</b>
—	<b>(80 569)</b>	—	—	—	<b>(80 569)</b>	<b>(1 907)</b>	<b>(82 476)</b>
—	<b>(80 569)</b>	—	—	—	<b>706 396</b>	<b>31 989</b>	<b>738 385</b>
—	—	—	—	—	<b>(7 381)</b>	—	<b>(7 381)</b>
—	—	—	—	<b>(18 486)</b>	<b>254</b>	<b>(254)</b>	—
—	—	—	—	<b>22 867</b>	<b>22 867</b>	<b>550</b>	<b>23 417</b>
—	—	—	<b>(9 441)</b>	—	<b>(9 441)</b>	<b>9 441</b>	—
—	—	—	—	—	—	<b>65</b>	<b>65</b>
—	—	—	—	—	<b>(242 823)</b>	<b>(26 788)</b>	<b>(269 611)</b>
<b>(1 843 912)</b>	<b>99 215</b>	<b>7 821</b>	<b>(975 302)</b>	<b>46 420</b>	<b>4 937 305</b>	<b>67 137</b>	<b>5 004 442</b>

# Group statement of cash flows

For the year ended 31 May 2017

	Notes	2017 R'000	2016 R'000
<b>Cash flows from operating activities</b>			
Cash received from customers		26 202 695	26 271 886
Cash paid to suppliers and employees		(24 448 704)	(25 527 701)
<b>Cash generated by operations</b>	1.6	<b>1 753 991</b>	744 185
Interest received		52 300	42 082
Interest paid		(105 518)	(48 207)
Taxation paid	7.3	(338 814)	(305 118)
Net cash generated from operating activities		<b>1 361 959</b>	432 942
<b>Cash flows from investing activities</b>			
Acquisition of intangible assets	4.2	(55 987)	(85 175)
Proceeds on disposal of intangible assets		47	*
Proceeds on disposal of property, plant and equipment		1 776	3 585
Acquisition of property, plant and equipment	4.3	(57 293)	(41 956)
Disposal of subsidiary net of cash disposed		—	13 219
Acquisition of subsidiary net of cash acquired		771	—
Acquisition of associate		(7 530)	*
Capital contribution to Blue Label Mexico		—	(42 654)
Capital contribution to Oxigen Services India		(25 534)	(159 425)
Equity loans advanced to Lornanox		(5 875)	(58 883)
Loans advanced to associates and joint ventures		(16 349)	(2 213)
Loans repaid by associates and joint ventures		593	593
Loans granted		(141 917)	(59 182)
Loans receivable repaid		24 649	31 876
Settlement of contingent consideration	3.2.1	(50 666)	(1 931)
Contingent proceeds received	3.1.2	12 839	5 813
Net cash utilised in investing activities		<b>(320 476)</b>	(396 333)
<b>Cash flows from financing activities</b>			
Non-interest-bearing borrowings repaid		(2 861)	—
Non-interest-bearing borrowings raised		58	—
Acquisition of treasury shares	6	(7 381)	(23 052)
Dividends paid to non-controlling interest		(26 788)	(4 000)
Dividends paid to equity holders of the parent		(242 823)	(209 098)
Net cash utilised in financing activities		<b>(279 795)</b>	(236 150)
<b>Net increase/(decrease) in cash and cash equivalents</b>			
Cash and cash equivalents at the beginning of the year		589 027	788 411
Exchange gains on cash and cash equivalents		(49)	157
<b>Cash and cash equivalents at the end of the year</b>	3.1.3	<b>1 350 666</b>	589 027

\* Less than R1 000.

# Index to the notes to the Group annual financial statements

For the year ended 31 May 2017

<b>1. Results of operations</b>	<b>102</b>	<b>5. Employees</b>	<b>149</b>
1.1 Segmental summary		5.1 Employee compensation benefit	
1.2 Revenue		5.2 Employee compensation and benefit expense	
1.3 Operating profit		5.3 Directors' emoluments	
1.4 Finance costs and finance income		<b>6. Share capital</b>	<b>156</b>
1.5 Earnings per share		<b>7. Taxation</b>	<b>157</b>
1.6 Cash generated by operations		7.1 Income tax expense	
<b>2. Group composition</b>	<b>109</b>	7.2 Deferred taxation	
2.1 Investments in and loans to associates and joint ventures		7.3 Taxation paid	
2.2 Investments in and loans to venture capital associates and joint venture		<b>8. Related parties</b>	<b>160</b>
2.3 Non-controlling interests		<b>9. Unrecognised items</b>	<b>162</b>
2.4 Interests in subsidiaries, associates and joint ventures		9.1 Commitments	
<b>3. Financial instruments and financial risks</b>	<b>128</b>	9.2 Subsequent events	
3.1 Financial assets		<b>10. Accounting framework</b>	<b>164</b>
3.1.1 Loans receivable		10.1 Basis of preparation	
3.1.2 Trade and other receivables		10.2 Going concern	
3.1.3 Cash and cash equivalents		10.3 Standards, amendments and interpretations not yet effective	
3.2 Financial liabilities		10.4 Other accounting policies	
3.2.1 Trade and other payables			
3.2.2 Borrowings			
<b>4. Non-financial instruments</b>	<b>140</b>		
4.1 Goodwill			
4.2 Intangible assets			
4.3 Property, plant and equipment			
4.4 Inventories			
4.5 Provisions			

Where applicable, accounting policies and critical accounting estimates and judgements are included in the relevant note.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 1. Results of operations

### 1.1 Segmental summary

The Group's segment reporting follows the organisational structure as reflected in its internal management reporting systems, which are the basis for assessing the financial performance of the business segments and for allocating resources to these segments. Management's assessment of the Group's organisational structure takes the geographical location of the segments into account.

Operating segments are reported internally to the chief operating decision-maker in a manner consistent with the financial statements. In addition, the chief operating decision-maker uses core net profit and core headline earnings as non-IFRS measures in evaluating the Group's performance on a segmental level. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive directors, who are responsible for making strategic decisions on behalf of the Group.

Transactions between reportable segments are conducted on similar terms as other transactions of a similar nature.

The segment results for the year ended 31 May are as follows:

	Total		South Africa Distribution	
	2017 R'000	2016 R'000	2017 R'000	2016 R'000
Total segment revenue	32 724 069	32 558 421	32 058 672	31 934 736
Internal revenue	(6 412 194)	(6 353 699)	(6 272 276)	(6 212 196)
<b>Revenue</b>	<b>26 311 875</b>	<b>26 204 722</b>	<b>25 786 396</b>	<b>25 722 540</b>
<b>Segment result</b>				
Operating profit/(loss) before depreciation, amortisation and impairment charges	1 331 323	1 240 559	1 388 296	1 133 433
Depreciation, amortisation and impairment charges	(112 851)	(95 615)	(92 554)	(74 562)
Impairment of intangible assets	—	(2 568)	—	(1 042)
Finance costs	(303 027)	(214 110)	(297 889)	(203 713)
Finance income	242 194	193 899	211 386	169 198
Gain on associate and joint venture measured at fair value	160 200	—	—	—
Share of (losses)/profits from associates and joint ventures	(164 941)	(71 770)	(5 406)	(4 937)
Taxation	(332 037)	(318 783)	(303 040)	(258 313)
<b>Net profit/(loss) for the year</b>	<b>820 861</b>	<b>731 612</b>	<b>900 793</b>	<b>760 064</b>
<b>Reconciliation of net profit for the year to core headline earnings for the year</b>				
Net profit/(loss) for the year	820 861	731 612	900 793	760 064
Amortisation of intangibles raised through business combinations net of tax	14 833	17 457	9 775	11 617
<b>Core net profit/(loss) for the year*</b>	<b>835 694</b>	<b>749 069</b>	<b>910 568</b>	<b>771 681</b>
Headline earnings adjustment	362	(23 029)	22	435
<b>Core headline earnings for the year*</b>	<b>836 056</b>	<b>726 040</b>	<b>910 590</b>	<b>772 116</b>
<b>Core headline earnings for the year attributable to:</b>				
Equity holders of parent	801 396	684 911	893 128	751 086
Non-controlling interest	34 660	41 129	17 462	21 030
<b>Non-cash items</b>				
Net (loss)/profit on sale of subsidiaries	—	(3 885)	—	—
Net profit on disposal of associates	—	—	—	—
Discounting of receivables	163 069	129 633	163 069	129 633
Discounting of payables	(197 509)	(165 903)	(197 509)	(165 903)
<b>The segment assets and liabilities at 31 May are as follows:</b>				
Assets excluding investments in and loans to associates and joint ventures	7 830 272	6 395 384	7 113 582	5 725 082
Investments in and loans to associates and joint ventures	315 833	910 567	87 945	62 649
Investments in and loans to venture capital associates and joint venture	544 165	—	—	—
<b>Total assets</b>	<b>8 690 270</b>	<b>7 305 951</b>	<b>7 201 527</b>	<b>5 787 731</b>
<b>Additions to non-current assets</b>				
Property, plant and equipment	57 655	41 956	51 074	37 706
Intangible assets and goodwill	57 137	85 175	52 138	53 562
Investment in associates	21 306	210 416	21 306	—
<b>Total liabilities</b>	<b>(3 685 828)</b>	<b>(2 786 387)</b>	<b>(3 446 376)</b>	<b>(2 482 650)</b>

The Company is domiciled in the Republic of South Africa. The result of its revenue from external customers in South Africa is R26.294 billion (2016: R26.188 billion), and the total revenue from external customers from other countries is R17.7 million (2016: R16.9 million).

The total non-current assets other than financial instruments and deferred tax assets located in South Africa is R1.372 billion (2016: R1.426 billion), and the total non-current assets located in other countries is R721 million (2016: R792 million).

The South African Distribution segment includes revenues of R7.737 billion and R4.901 billion earned from two external customers.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 1. Results of operations continued

### 1.1 Segmental summary continued

At 31 May 2017, the Group is managed on the basis of five main business segments:

- South African Distribution, which includes the distribution of physical and virtual prepaid airtime and electricity of the South African mobile/fixed-line network operators and utility suppliers, and the distribution of starter packs in South Africa.
- International which includes international distribution of physical and virtual prepaid airtime in India and Mexico, and payment solutions in India. This segment also incorporates the Africa Prepaid Services group.
- Mobile, which includes the provision of a complete mobile transactional ecosystem and services provisioning platform delivering mobile-centric products and services through any mobile channel, including location-based and WASP services, and music and digital content provision.
- Solutions, which includes marketing of cellular and financial products and services through outbound telemarketing and other channels, provides inbound customer care and technical support, and markets data and analytics services.
- Corporate, which performs the head office administration function.

International		Mobile		Solutions		Corporate	
2017 R'000	2016 R'000	2017 R'000	2016 R'000	2017 R'000	2016 R'000	2017 R'000	2016 R'000
—	—	361 754	307 661	178 286	196 703	125 357	119 321
—	—	(13 896)	(15 805)	(665)	(6 377)	(125 357)	(119 321)
—	—	347 858	291 856	177 621	190 326	—	—
(31 792)	44 152	99 101	111 142	34 020	35 889	(158 302)	(84 057)
—	—	(14 866)	(13 288)	(657)	(1 521)	(4 774)	(6 244)
—	—	—	(1 526)	—	—	—	—
(507)	(1)	(1 105)	(2 584)	(1)	—	(3 525)	(7 812)
13 285	10 224	5 523	3 277	1 018	933	10 982	10 267
160 200	—	—	—	—	—	—	—
(162 218)	(70 283)	2 228	2 690	455	760	—	—
1 953	(16 062)	(25 066)	(23 826)	(11 361)	(14 680)	5 477	(5 902)
(19 079)	(31 970)	65 815	75 885	23 474	21 381	(150 142)	(93 748)
(19 079)	(31 970)	65 815	75 885	23 474	21 381	(150 142)	(93 748)
1 859	2 641	3 199	3 199	—	—	—	—
(17 220)	(29 329)	69 014	79 084	23 474	21 381	(150 142)	(93 748)
339	(29 975)	(38)	1 060	—	5 448	39	3
(16 881)	(59 304)	68 976	80 144	23 474	26 829	(150 103)	(93 745)
(16 874)	(59 327)	56 289	65 333	18 956	21 564	(150 103)	(93 745)
(7)	23	12 687	14 811	4 518	5 265	—	—
—	—	—	—	—	(3 885)	—	—
—	—	—	—	—	—	—	—
—	—	—	—	—	—	—	—
—	—	—	—	—	—	—	—
22 959	16 608	545 379	489 351	137 834	135 841	10 518	28 502
176 406	792 488	48 216	54 210	3 266	1 220	—	—
544 165	—	—	—	—	—	—	—
743 530	809 096	593 595	543 561	141 100	137 061	10 518	28 502
—	—	4 494	2 469	38	928	2 049	853
—	—	4 983	31 198	—	407	16	8
—	210 416	—	—	—	—	—	—
(26 155)	(35 974)	(119 998)	(120 457)	(11 281)	(17 101)	(82 018)	(130 205)

#### \* Core net profit and core headline earnings

Core net profit and core headline earnings are non-IFRS measures used by the Group in evaluating the Group's performance. These supplement the IFRS measures. Core net profit is calculated by adjusting net profit for the year with the amortisation of intangible assets net of deferred taxation and non-controlling interests that arise as a consequence of the purchase price allocations completed in terms of IFRS 3 – *Business Combinations*. Core headline earnings is calculated by adjusting core net profit with the headline earnings adjustments required by SAICA circular 2/2015.

Reconciliation of core net profit and core headline earnings to relevant IFRS measures are presented in note 1.5.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 1. Results of operations continued

### 1.2 Revenue

#### Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Revenue is shown net of indirect taxes, estimated returns, rebates and discounts, and after eliminated sales within the Group.

Revenue from the sale of goods is recognised when:

- the Group has transferred to the customer the risks and rewards of ownership of the goods; and
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold; and
- the amount of revenue, and associated costs incurred or to be incurred, can be measured reliably; and
- it is probable that the economic benefits associated with a transaction will flow to the Group.

Revenue from the rendering of a service is recognised when:

- the amount of revenue, and associated costs incurred or to be incurred, can be measured reliably; and
- it is probable that the economic benefits associated with a transaction will flow to the Group; and
- the stage of completion of the transaction at the end of the reporting period can be measured reliably.

The main categories of revenue are as follows:

#### (a) Prepaid airtime, data and related revenue

Sales of prepaid airtime and data are recognised when the Group sells airtime and data to the customer. Incentives relating to these sales, based on contractual criteria, are recognised only once the associated criteria have been met. For this category of revenue the Group will act as either a principal or an agent.

#### (b) Postpaid airtime, data and related revenue

Sales of postpaid airtime and data are recognised on airtime and data contracted to be delivered to customers for a period of time and billed on a monthly basis in arrears. Incentives relating to these sales, based on contractual criteria, are recognised only once the associated criteria have been met. For this category of revenue the Group will act as either a principal or an agent.

#### (c) Prepaid and postpaid SIM cards

Revenue is recognised when a SIM card is initially sold to the customer. Activation bonuses received from the networks are recognised when the SIM card is activated on the relevant cellular network. Ongoing revenue and other incentives are recognised once the associated contractual criteria have been met. The point of activation is determined by the relevant cellular networks. For this category of revenue the Group acts as a principal.

#### (d) Sales of services

Sales of services are recognised in the accounting period in which the services are rendered, by reference to completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be provided. These services include location-based services, SMS transaction services, media, call centre and data transaction revenue, and technology revenue. For this category of revenue the Group will act as either a principal or an agent.

#### (e) Electricity commission

Commissions on the sale of prepaid electricity are recognised when the Group sells electricity to the customer on behalf of the utility suppliers. Commissions are recorded based on agreed rates per the contracts. For this category of revenue the Group acts as an agent.

#### (f) Sales of handsets, tablets and other devices

Revenue is recognised when the handset, tablet or device is sold to the customer. For this category of revenue the Group acts as a principal.

#### Critical accounting estimates and assumptions

Significant judgements are made by management when concluding whether the Group is transacting as an agent or a principal. The assessment is performed for each separate revenue stream in the Group. The assessment requires an analysis of key indicators, specifically whether the Group:

- carries any inventory risk;
- has the primary responsibility for providing the goods or services to the customer;
- has the latitude to establish pricing; and
- bears the customer's credit risk.

These indicators are used to determine whether the Group has exposure to the significant risks and rewards associated with the sale of goods or rendering of services. For example, any sale relating to inventory that is held by the Group, not on consignment, is a strong indicator that the Group is acting as a principal.

Where the Group acts in its capacity as principal for the sale of goods or the rendering of services, as it does in the sale of physical prepaid airtime and the sale of handsets, revenue is recognised as the fair value of the consideration receivable net of discounts and taxes. Where the Group acts in its capacity as an agent, as it does in the sale of electricity and PINless airtime, the amount of revenue recorded is the fair value of commission received or receivable.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 1. Results of operations continued

### 1.2 Revenue continued

	2017 R'000	2016 R'000
Prepaid airtime, data and related revenue	24 293 834	24 147 786
Postpaid airtime, data and related revenue	90 602	141 397
Prepaid and postpaid SIM cards	628 976	607 833
Services	594 731	542 748
Electricity commission	270 604	246 371
Handsets, tablets and other devices	333 096	322 967
Other revenue*	100 032	195 620
	<b>26 311 875</b>	26 204 722

\* Other revenue primarily comprises meter installations, device rentals and ticket sales.

### 1.3 Operating profit

	2017 R'000	2016 R'000
The following has been charged/(credited) in arriving at operating profit:		
Acquisition-related costs	23 003	21 639
Advertising and promotional expenses	46 892	12 215
Amortisation of intangible assets**	143 109	130 353
Audit fees – services as auditors	15 389	16 816
Audit fees – other	2 359	2 468
Consulting fees	24 447	28 261
Contingent purchase price release* (refer to note 3.2.1)	(10 210)	(48 120)
Depreciation	44 684	42 738
Foreign exchange loss/(profit) (refer to note 3.2.2)	52 151	(73 499)
Impairment of loans	4 001	—
Impairment of trade receivables	15 515	6 418
Impairment of trade receivables – provision	5 170	2 923
Impairment of intangible assets	—	2 568
Impairment of inventory	1 178	5 368
IT infrastructure costs and computer-related costs	32 932	23 321
Legal fees	5 971	3 282
Loss on disposal of subsidiary	—	3 885
Management fees paid	6 339	6 241
Motor vehicle expenses	10 935	9 559
Operating lease rentals – premises <sup>(a)</sup>	34 535	32 894
Overseas travel	5 495	6 512
Loss/(profit) on disposal of property, plant and equipment	30	(500)*

\* Included in other income on the Group income statement.

\*\* Included in the amortisation charge is an amount of R74.9 million (2016: R77.5 million) in respect of the purchased starter pack bases and postpaid bases, which is charged to the changes in inventories of finished goods line in the income statement.

<sup>(a)</sup> Leases in which a significant portion of the risks and benefits of ownership are effectively retained by the lessor are classified as operating leases. Payments under operating leases, net of incentives, are charged to the income statement on a straight-line basis over the period of the lease.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 1. Results of operations continued

### 1.4 Finance costs and finance income

Finance costs/income are recognised in profit and loss using the effective interest rate method as the instruments to which this relates are measured at amortised cost.

	2017 R'000	2016 R'000
<b>Finance costs</b>		
– Bank	29	61
– Loans and facilities	97 474	33 851
– Unwinding of contingent purchase price	4 621	9 712
– Other	3 394	4 583
– Discounting of payables	197 509	165 903
	<b>303 027</b>	214 110
<b>Finance income</b>		
– Bank	(23 557)	(34 002)
– Loans	(22 444)	(4 336)
– Related-party loans (refer to note 8)	(31 237)	(25 351)
– Other	(1 887)	(577)
– Discounting of receivables	(163 069)	(129 633)
	<b>(242 194)</b>	(193 899)
Net finance costs	<b>60 833</b>	20 211

### 1.5 Earnings per share

#### (a) Basic

Basic earnings per share are calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year.

#### (b) Headline

Headline earnings are calculated by applying the principles contained in Circular 2/2015 as issued by the South African Institute of Chartered Accountants, as required by JSE Limited.

The weighted average number of ordinary shares used is the same as that used for the basic earnings per share.

#### (c) Diluted – basic and headline

Diluted earnings per share are calculated by adjusting the number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares. The dilutive potential ordinary shares of the Company are the forfeitable shares granted. For this calculation, an adjustment is made for the number of shares that would be issued on vesting under the forfeitable share plan.

#### (d) Core headline

Core headline earnings per share are calculated by adding back to headline earnings, the amortisation of intangible assets net of deferred taxation and non-controlling interests as a consequence of the purchase price allocations completed in terms of IFRS 3(R) – *Business Combinations*.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 1. Results of operations continued

### 1.5 Earnings per share continued

#### (a) Basic

	2017	2016
Profit attributable to equity holders of the parent (R'000)	786 965	691 590
Weighted average number of ordinary shares in issue (thousands)	667 349	665 950
Basic earnings per share (cents per share)	117.92	103.85

#### (b) Headline

	Profit before tax and non- controlling interest R'000	Tax R'000	Non- controlling interest R'000	Headline earnings R'000
<b>2017</b>				
Profit attributable to equity holders of the parent	1 152 898	(332 037)	(33 896)	786 965
Loss on disposal of property, plant and equipment	30	(8)	1	23
Impairment of intangible assets in joint venture	339	—	—	339
Headline earnings				787 327
Weighted average number of ordinary shares in issue (thousands)				667 349
Headline earnings per share (cents per share)				117.98
<b>2016</b>				
Profit attributable to equity holders of the parent	1 050 395	(318 783)	(40 022)	691 590
Profit on disposal of property, plant and equipment	(500)	140	—	(360)
Loss on disposal of intangible assets	4	(1)	—	3
Impairment of intangible assets	2 568	(719)	(300)	1 549
Loss on disposal of subsidiary	3 885	1 569	—	5 454
Profit on dilution/disposal of associate and joint venture	(29 975)	—	—	(29 975)
Headline earnings				668 261
Weighted average number of ordinary shares in issue (thousands)				665 950
Headline earnings per share (cents per share)				100.35

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 1. Results of operations continued

### 1.5 Earnings per share continued

	2017 R'000	2016 R'000
<b>(c) Diluted – basic and headline</b>		
Basic earnings (R'000)	786 965	691 590
Weighted average number of ordinary shares in issue (thousands)	667 349	665 950
Adjusted for forfeitable shares (thousands)	5 813	6 570
Weighted average number of ordinary shares for diluted earnings (thousands)	673 162	672 520
Diluted basic earnings per share (cents per share)	116.91	102.84
Headline earnings (R'000)	787 327	668 261
Weighted average number of ordinary shares for diluted headline earnings (thousands)	673 162	672 520
Diluted headline earnings per share (cents)	116.96	99.37
<b>(d) Core headline</b>		
Reconciliation between net profit for the period and core headline earnings for the period:		
Net profit for the period (R'000)	786 965	691 590
Amortisation on intangibles raised through business combinations net of tax and non-controlling interest (R'000)	14 069	16 650
Core net profit for the period (R'000)	801 034	708 240
Headline earnings adjustments (R'000)	362	(23 329)
Core headline earnings (R'000)	801 396	684 911
Weighted average number of ordinary shares in issue (thousands)	667 349	665 950
Core headline earnings per share (cents per share)	120.09	102.85
<b>1.6 Cash generated by operations</b>		
Reconciliation of operating profit to cash generated by operating activities:		
Operating profit	1 218 472	1 142 376
Adjustments for:		
Depreciation of property, plant and equipment	44 684	42 738
Amortisation of intangible assets	143 109	130 353
Impairment of intangible assets	—	2 568
Discounting of receivables recognised in revenue	163 069	129 633
Discounting of payables recognised in changes in inventories of finished goods	(197 509)	(165 903)
Impairment of inventory	1 178	—
Impairment of loans	4 001	—
Loss/(profit) on disposal of property, plant and equipment	30	(500)
Loss on disposal of intangible assets	—	4
Loss on disposal of subsidiary	—	3 885
Contingent purchase price release	(10 210)	(48 120)
Equity compensation benefit expense	23 417	23 845
Net unrealised forex loss/(profit)	47 157	(68 857)
Changes in working capital (excluding the effects of acquisitions and disposals):		
Increase in inventories	(518 909)	(225 756)
(Increase)/decrease in trade and other receivables	(105 132)	52 252
Increase/(decrease) in trade and other payables	945 075	(271 764)
Increase in loans receivable	(5 405)	(1 281)
Decrease/(increase) in starter pack assets	964	(1 288)
	<b>1 753 991</b>	<b>744 185</b>

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition

### Basis of consolidation

#### (a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets. If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date; any gains or losses arising from such remeasurement are recognised in profit or loss.

Acquisition-related costs are expensed as incurred.

Any contingent consideration to be transferred is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability are recognised in profit or loss in other income or other expenses.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the income statement.

Inter-company transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

The Company accounts for investment in subsidiaries at cost, less accumulated impairment losses.

#### (b) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions, i.e. transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

#### (c) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### Basis of consolidation continued

#### (d) Associates and joint ventures

Investments in associates and joint ventures are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investment in associates and joint ventures includes goodwill identified on acquisition. Loans made to associates and joint ventures that are equity in nature are treated as part of the cost of the investment made.

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights.

Investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor. The Group has assessed the nature of its joint arrangements and determined them to be joint ventures.

The Group's share of post-acquisition profit or loss is recognised in the income statement, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. The carrying amount of the investment is also adjusted for the Group's share of post-acquisition movements in other net assets.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate or joint venture is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate or joint venture and its carrying value and recognises the amount adjacent to share of profit/(loss) from associates in the income statement.

Profits and losses resulting from upstream and downstream transactions between the Group and its associates and joint ventures are recognised in the Group's financial statements only to the extent of unrelated investors' interests in the associates and joint ventures. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates and joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

Dilution gains and losses arising in investments in associates and joint ventures are recognised in the income statement.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

When the Group's share of losses in an associate or joint venture equals or exceeds its interests in the associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate or joint venture.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### Critical accounting judgements and assumptions

#### (a) Valuation of intangible assets acquired as part of a business combination

The fair values of all identifiable intangible assets acquired as part of a business combination are determined using recognised valuation techniques. Such techniques often rely on forecasts of future cash flows and the use of appropriate discount rates that reflect the risk factors associated with the cash flows.

These valuations are based on information at the time of the acquisition and the expectations and assumptions that have been deemed reasonable by the Group's management. The risk exists that the underlying assumptions or events associated with such assets will not occur as projected. For these reasons, among others, the actual cash flows may vary from forecasts of future cash flows.

#### (b) Assessment of investment in associates and joint ventures for impairment

The Group tests annually whether investment in associates and joint ventures has suffered any impairment, in accordance with the accounting policy. The recoverable amounts of the investment in associates and joint ventures have been determined based on value-in-use calculations. These calculations require the use of estimates. Refer to note 2.1 for details on these estimates.

#### (c) Classification of significant joint arrangements

The Group exercises judgement in determining the classification of its joint arrangements.

##### *Blue Label Mexico S.A. de C.V.*

The Group holds an effective interest of 47.56% in the issued ordinary share capital of Blue Label Mexico S.A. de C.V. The joint arrangement provides the Group and the other parties to the agreement with rights to the net assets of the entity. The investment is classified as a joint venture as unanimous approval of the shareholders is required for decisions.

##### *2DFine Holdings Mauritius*

The Group holds an effective interest of 50% in the issued ordinary share capital of 2DFine Holdings Mauritius. The joint arrangement provides the Group and the other parties to the agreement with rights to the net assets of the entity. Prior to 30 November 2016, the investment was classified as a joint venture as unanimous approval of the shareholders is required for decisions. Refer to note 2.2 for the classification subsequent to 30 November 2016.

##### *SupaPesa Africa Limited*

Viamedia Proprietary Limited (75% owned by the Group) holds 50% of SupaPesa Africa Limited. Therefore the Group equity accounts for 50% of net assets. The joint arrangement provides the Group and the other parties to the agreement with rights to the net assets of the entity. The investment is classified as a joint venture as unanimous approval of the shareholders is required for decisions.

#### (d) Classification of significant associates

*These classifications below refer to pre 30 November 2016. Refer to note 2.2 for the classification subsequent to 30 November 2016.*

##### *Oxigen Services India Private Limited (Oxigen Services India)*

Blue Label Telecoms Limited (BLT) acting through its wholly owned subsidiary, Gold Label Investments Proprietary Limited (GLI), acquired a 50% interest in 2DFine Holdings Mauritius. The investment is classified as a joint venture as unanimous approval of the shareholders is required for decisions. 2DFine Holdings Mauritius and GLI hold 33.85% and 41.96% respectively of Oxigen Services India. In terms of IFRS, an entity does not aggregate its interests held through associates and joint ventures when assessing for control as BLT through this relationship cannot direct the financial and operating policies of Oxigen Services India. Therefore, even though BLT has an effective interest of 58.88% in Oxigen Services India, the Group neither controls nor jointly controls Oxigen Services India.

The Group has the right to appoint two directors out of a total of five. Therefore we have concluded that the Group has significant influence over the financial and operating policies of Oxigen Services India.

##### *Oxigen Online Services India Private Limited (Oxigen Online)*

BLT acting through its wholly owned subsidiary, GLI, acquired a 50% interest in 2DFine Holdings Mauritius. The investment is classified as a joint venture as unanimous approval of the shareholders is required for decisions. 2DFine Holdings Mauritius and GLI hold 34.42% and 40.96% respectively of Oxigen Online. In terms of IFRS, an entity does not aggregate its interests held through associates and joint ventures when assessing for control as BLT through this relationship cannot direct the financial and operating policies of Oxigen Online. Therefore, even though BLT has an effective interest of 58.18% in Oxigen Online, the Group neither controls nor jointly controls Oxigen Online.

The Group has the right to appoint two directors out of a total of five. Therefore we have concluded that the Group has significant influence over the financial and operating policies of Oxigen Online.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.1 Investments in and loans to associates and joint ventures

Company	Associate		Joint venture		Joint venture	
	Oxigen Services India Private Limited		Blue Label Mexico S.A. de C.V.		2DFine Group <sup>1</sup>	
Principal activity	Airtime and payment solution provider		Distributor of terminals to vend e-tokens of value		Investment holding company	
Country of incorporation	India		Mexico		Mauritius	
	2017* R'000	2016 R'000	2017 R'000	2016 R'000	2017* R'000	2016 R'000
<b>Cost and share of reserves at the beginning of the year</b>	<b>303 512</b>	61 543	<b>254 855</b>	267 568	<b>(42 286)</b>	(23 806)
Acquisition of associates and joint ventures	—	167 762	—	42 654	—	—
Share of (losses)/profits from associates and joint ventures	<b>(119 831)</b>	2 307	<b>(36 978)</b>	(63 293)	<b>(5 409)</b>	(10 245)
Share of results after tax	<b>(119 568)</b>	(27 106)	<b>(35 382)</b>	(61 219)	<b>(5 409)</b>	(10 245)
Amortisation of intangible assets	<b>(365)</b>	(786)	<b>(2 217)</b>	(2 881)	—	—
Deferred tax on intangible assets amortisation	<b>102</b>	220	<b>621</b>	807	—	—
Dilution of associate <sup>2</sup>	—	29 979	—	—	—	—
Foreign currency translation reserve	<b>(35 085)</b>	71 150	<b>(44 208)</b>	7 926	<b>4 915</b>	(8 235)
Equity compensation benefit	—	750	—	—	—	—
Dividends received	—	—	—	—	—	—
Reclassification to venture capital associate	<b>(148 596)</b>	—	—	—	<b>42 780</b>	—
Disposal of associate/joint venture included in other income	—	—	—	—	—	—
<b>Cost and share of reserves at the end of the year</b>	<b>—</b>	303 512	<b>173 669</b>	254 855	<b>—</b>	(42 286)
<b>Loans to associates and joint ventures</b>						
<b>Loans at the beginning of the year</b>	<b>38 359</b>	29 552	—	—	<b>234 892</b>	163 634
Reclassification to venture capital associate	<b>(36 025)</b>	—	—	—	<b>(218 889)</b>	—
Loans granted to associates and joint ventures	<b>2 136</b>	—	—	—	<b>10 982</b>	20 454
Loans repaid by associates and joint ventures	—	—	—	—	—	—
Unrealised foreign exchange profit on loans to associates and joint ventures	<b>(4 470)</b>	8 807	—	—	<b>(26 985)</b>	50 804
<b>Loans at the end of the year</b>	<b>—</b>	38 359	<b>—</b>	—	<b>—</b>	234 892
<b>Closing net book value</b>	<b>—</b>	341 871	<b>173 669</b>	254 855	<b>—</b>	192 606

<sup>1</sup> 2DFine Group consists of 2DFine Holdings Mauritius and 2DFine Investments Mauritius.

<sup>2</sup> This dilution relates to the 2DFine Group's shareholding in Oxigen Services India Private Limited decreasing from 37.22% to 34.42%. (The Group's effective share decreased from 18.1% to 17.21%).

<sup>3</sup> R9.3 million (2016: R59.9 million) represents an equity loan granted to Lornanox Proprietary Limited. These loans are repayable from surplus reserves at the discretion of the Board.

\* On 1 June 2016 Oxigen Services India was demerged into two separate entities. Refer to note 2.2. The results of these entities have been aggregated for purposes of reporting these associates while they were equity accounted for during the period 1 June 2016 to November 2016.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

	Joint venture		Other associates		Other joint ventures		Total	
	SupaPesa Africa Limited Content provider							
	Mauritius							
	2017 R'000	2016 R'000	2017 R'000	2016 R'000	2017 R'000	2016 R'000	2017 R'000	2016 R'000
	44 464	33 908	64 547	7 709	3 279	564	628 371	347 486
	—	—	21 305 <sup>3</sup>	59 949 <sup>3</sup>	—	—	21 305	270 365
	2 012	348	(2 885)	(3 606)	(1 850)	2 719	(164 941)	(71 770)
	2 012	348	(2 885)	(3 606)	(1 850)	2 719	(163 082)	(99 109)
	—	—	—	—	—	—	(2 582)	(3 667)
	—	—	—	—	—	—	723	1 027
	—	—	—	—	—	—	—	29 979
	(7 630)	10 208	(416)	495	—	—	(82 424)	81 544
	—	—	—	—	—	—	—	750
	—	—	—	—	—	—	—	—
	—	—	—	—	—	—	(105 816)	—
	—	—	—	—	—	(4)	—	(4)
	38 846	44 464	82 551	64 547	1 429	3 279	296 495	628 371
	—	—	—	—	8 945	7 900	282 196	201 086
	—	—	—	—	—	—	(254 914)	—
	—	—	—	—	10 986	1 638	24 104	22 092
	—	—	—	—	(593)	(593)	(593)	(593)
	—	—	—	—	—	—	(31 455)	59 611
	—	—	—	—	19 338	8 945	19 338	282 196
	38 846	44 464	82 551	64 547	20 767	12 224	315 833	910 567

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.1 Investments in and loans to associates and joint ventures continued

Company Principal activity	Associate	
	Oxigen Services India Private Limited Airtime and payment solution provider	
Country of incorporation	India	
	30 November 2016* R'000	2016 R'000
<b>Statement of financial position</b>		
Non-current assets	486 634	339 096
Current assets	409 205	451 256
Cash and cash equivalents	218 584	168 248
Other current assets	190 621	283 008
	<b>895 839</b>	790 352
Total equity	(51 360)	224 477
Non-current liabilities	40 756	10 864
Current liabilities	906 443	555 011
Trade and other payables	515 788	368 146
Other current liabilities	390 655	186 865
	<b>895 839</b>	790 352
Effective percentage held	58.18	58.18
Net assets	(51 360)	224 477
Company net assets	(64 602)	207 571
Carrying value of purchase price allocations net of deferred taxation	13 242	16 906
Interest in associate and joint ventures	(33 787) <sup>2</sup>	123 664 <sup>2</sup>
Goodwill	182 383	179 848
Balance at the end of the year	<b>148 596</b>	303 512
<b>Statement of comprehensive income</b>		
Revenue	6 125 645	6 391 207
Operating profit before depreciation, amortisation and impairment charges	(155 773)	5 061
Depreciation and amortisation	(36 114)	(34 037)
Finance costs	(17 780)	(22 284)
Finance income	4 194	5 491
Net profit/(loss) before taxation	(205 473)	(45 769)
Taxation	(493)	(2 292)
Net profit/(loss) after taxation	(205 966)	(48 061)
Other comprehensive income/(loss)	(21 713)	25 932
Total comprehensive income/(loss)	(227 679)	(22 129)
Effective percentage held	58.18	58.18
Share of total comprehensive income	(131 587) <sup>1</sup>	(16 940) <sup>3</sup>

<sup>1</sup> 2DFine Group consists of 2DFine Holdings Mauritius and 2DFine Investments Mauritius.

<sup>2</sup> The purchase price allocation arose when the 2DFine Group purchased its holding into OSI in June 2011. The Group therefore only accounts for its effective share of the carrying value of the purchase price allocations. The effective share is 17.21%.

<sup>3</sup> In the prior year, BLT increased its effective holding by 2.35% to 58.18%.

<sup>4</sup> During the prior year BLT increased its holding by 0.92% to 47.56% in BLM.

<sup>5</sup> Viamedia Proprietary Limited (75% owned by the Group) holds 50% of SupaPesa Africa Proprietary Limited. Therefore the Group equity accounts for 50% of net assets.

\* On 1 June 2016 Oxigen Services India was demerged into two separate entities. Refer to note 2.2. The results of these entities have been aggregated for purposes of reporting these associates while they were equity accounted for during the period 1 June 2016 to November 2016.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

Joint venture		Joint venture		Joint venture	
Blue Label Mexico S.A. de C.V. Distributor of terminals to vend e-tokens of value		2DFine Group <sup>1</sup> Investment holding company		SupaPesa Africa Proprietary Limited Content provider	
Mexico		Mauritius		Mauritius	
2017 R'000	2016 R'000	30 November 2016* R'000	2016 R'000	2017 R'000	2016 R'000
97 857	171 701	138 007	154 706	8 862	10 654
162 885	193 490	52	59	10 927	8 645
64 515	88 498	2	2	5 324	4 702
98 370	104 992	50	57	5 603	3 943
260 742	365 191	138 059	154 765	19 789	19 299
112 560	228 233	(85 560)	(84 570)	10 283	7 889
4 839	7 464	—	—	7 533	9 855
143 343	129 494	223 619	239 335	1 973	1 555
143 062	129 090	1 279	897	1 973	1 311
281	404	222 340	238 438	—	244
260 742	365 191	138 059	154 765	19 789	19 299
47.56	47.56	50	50	37.5	37.5
112 560	228 233	(85 560)	(84 570)	10 283	7 889
100 118	209 039	(85 560)	(84 570)	10 283	7 889
12 442	19 194	—	—	—	—
53 534	108 548	(42 780)	(42 286)	5 142 <sup>5</sup>	3 944 <sup>5</sup>
120 135	146 307	—	—	33 707	40 520
173 669	254 855	(42 780)	(42 286)	38 849	44 464
3 075 053	4 016 614	—	—	13 364	13 052
(27 358)	(70 042)	(264)	(645)	4 970	1 583
(52 516)	(67 425)	—	—	—	—
—	—	(10 555)	(19 844)	(816)	(865)
1 859	1 927	—	—	—	—
(78 015)	(135 540)	(10 819)	(20 489)	4 154	718
265	1 109	—	—	(125)	(22)
(77 750)	(134 431)	(10 819)	(20 489)	4 029	696
(37 922)	16 370	9 830	(16 470)	(1 635)	1 811
(115 672)	(118 061)	(989)	(36 959)	2 394	2 507
47.56	47.56	50	50	37.5 <sup>5</sup>	37.5 <sup>5</sup>
(55 014)	(55 696) <sup>4</sup>	(495)	(18 479)	1 197	1 254

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.1 Investments in and loans to associates and joint ventures continued

The Group's interests in its other associates, which are unlisted, are as follows:

	Country of incorporation	Non-current assets R'000	Current assets R'000
<b>2017</b>			
Lornanox Proprietary Limited	South Africa	47 340	119 691
Utilities World Proprietary Limited	South Africa	52	8 043
Mpower Softcomm Private Limited	India	105 216	14 844
<b>2016</b>			
Lornanox Proprietary Limited	South Africa	40 464	111 732
Mpower Softcomm Private Limited	India	20 958	15 819

The Group's interests in its other joint ventures, which are unlisted, are as follows:

	Country of incorporation	Non-current assets R'000	Current assets R'000
<b>2017</b>			
Supa Pesa South Africa Proprietary Limited	South Africa	659	4 101
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)	South Africa	270	4 320
United Call Centre Solutions Proprietary Limited	South Africa	1 110	1 114
Datacision Proprietary Limited	South Africa	—	13 493
<b>2016</b>			
Supa Pesa South Africa Proprietary Limited	South Africa	148	4 618
Banosign Proprietary Limited	South Africa	118	5 356
Datacision Proprietary Limited	South Africa	—	15 654

\* Less than R1 000.

### Loans to associates and joint ventures

	Interest rate	2017 R'000	2016 R'000
Oxygen Services India Private Limited	LIBOR + 1.50%	—	38 359
2DFine Holdings Mauritius*	10%	—	234 892
Supa Pesa South Africa Proprietary Limited	11%	6 714	7 307
United Call Centre Solutions Proprietary Limited	0%	1 591	—
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)	Prime	5 033	—
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)	0%	6 000	1 638
		<b>19 338</b>	<b>282 196</b>

\* Refer to note 8 for details on the surety relating to this loan.

The loans are neither past due nor impaired with a low risk of default.

The loans to associates and joint ventures are repayable on demand.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

Non-current liabilities R'000	Current liabilities R'000	Revenues R'000	Net profit/ (loss) R'000	Total comprehensive profit/ (loss) R'000	Effective percentage interest held %	Carrying value of investment R'000
—	189 870	248 105	(11 451)	(11 451)	40	66 073
—	549	45 819	6 752	6 752	25.1	13 741
2 348	8 746	50 448	*	*	21.6	2 737
—	97 626	149 044	(11 389)	(11 389)	40	61 394
3 170	11 632	49 160	6 711	6 711	21.6	3 153

Non-current liabilities R'000	Current liabilities R'000	Revenues R'000	Net profit/ (loss) R'000	Total comprehensive profit/ (loss) R'000	Effective percentage interest held %	Carrying value of investment R'000
6 715	410	3 738	427	427	37.5	9 370
—	10 380	13 974	(5 027)	(5 027)	50.1	8 132
—	3 693	4 040	(1 469)	(1 469)	50	1 591
26	724	8 823	910	910	40.5	1 674
7 308	404	973	4 530	4 530	37.5	9 750
1 638	4 600	2 414	(764)	(764)	50.1	1 254
37	3 784	10 858	1 520	1 520	40.5	1 220

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.1 Investments in and loans to associates and joint ventures continued

#### Loans to associates and joint ventures continued

The Group considers its maximum exposure in respect of these loans, without taking into account any collateral and financial guarantees, to be as follows:

	2017 R'000	2016 R'000
Group 1	1 591	—
Group 2	11 032	282 196
Group 3	6 715	—
	<b>19 338</b>	282 196

The rating groups for counterparties are categorised as follows:

Group 1 – New customers/related parties (less than six months).

Group 2 – Existing customers/related parties (more than six months) with no defaults in the past.

Group 3 – Existing customers/related parties (more than six months) with some defaults in the past.

#### Impairment of associates and joint ventures

There was no impairment of investment in associates and joint ventures. This was tested by comparing the recoverable amount against the carrying value of the investment in associates and joint ventures.

The recoverable amount is the higher of fair value less cost of disposal and the value-in-use. These value-in-use calculations use cash flow projections based on financial budgets approved by the Board of Directors for the forthcoming year and forecasts for up to five years which are based on assumptions of the business, industry and economic growth. Cash flows beyond this period are extrapolated using terminal growth rates, which do not exceed the expected long-term economic growth rate.

The key assumptions used for the value-in-use calculations are as follows:

	2017		2016	
	Growth rate %	Discount rate %	Growth rate %	Discount rate %
Oxygen Services India Private Limited	*	*	5	35.00
SupaPesa Africa Limited	4	14.97	4	17.74
Blue Label Mexico S.A. de C.V.	3.5	15.52	3.5	16.44

\* Refer to note 2.2.

The discount rates used are post-tax and reflect specific risks relating to the relevant associates and joint ventures. The growth rate is used to extrapolate cash flows beyond the budget period. The growth rates were consistent with publicly available information relating to long-term average growth rates for each of the markets in which the companies operate.

The inputs used when calculating the value-in-use would need to be increased/(decreased) by the following amounts before any impairment would need to be recognised:

	2017		2016	
	Growth rate %	Discount rate %	Growth rate %	Discount rate %
SupaPesa Africa Limited	(2.5)	1.7	(3)	2

For Blue Label Mexico S.A. de C.V., if one or more of the inputs were changed to a reasonable possible alternative, there would be no impairments that would have to be recognised.

Based on these factors, as well as the impairment testing performed the Group has concluded that no impairment is indicated.

The Group has concluded that no impairment of its investment in Blue Label Mexico S.A. de C.V. (BLM) is required. The decline in losses in BLM is primarily due to BLM becoming a multi-carrier distributor as opposed to historically being confined to one network. This has created a more competitive environment amongst the networks to the benefit of BLM. The introduction of the distribution of starter packs that generate monthly compounded annuity income is expected to gain momentum which will result in further declines in losses going forward.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.1 Investments in and loans to associates and joint ventures continued

#### Shares in associates and joint ventures acquired during the current year

		Date acquired	Effective percentage
United Call Centre Solutions Proprietary Limited	Joint venture	19-Dec-16	50
Oxigen Online Services India Private Limited	Associate	01-Jun-16	58.18
Utilities World Proprietary Limited	Associate	01-Jun-16	25.1

On 1 June 2016 Oxigen Services India was demerged into two entities. The second entity, Oxigen Online, mirrored the shareholding of Oxigen Services India. Refer to note 2.2.

Utilities World was acquired on 1 June 2016 for a payment of R7.5 million and a further contingent payment of R5 million. The potential undiscounted amount of this contingent payment that the Group could be required to make under this arrangement is between Rnil and R4.97 million.

The fair value of the contingent consideration arrangement of R4.5 million was estimated by applying the income approach. The fair value estimates are based on a discount rate of 10.5%. Management has assumed a probability of 100%. In determining these probabilities management has assessed the cash flow projections based on financial budgets approved by the Board of Directors for the forthcoming year which are based on assumptions of the business, industry and economic growth.

#### Shares in associates and joint ventures acquired during the prior year

		Date acquired	Effective percentage
Banosign Proprietary Limited	Joint venture	01-Apr-16	50.1
Oxigen Services India Private Limited	Associate	01-Mar-16	2.35
Blue Label Mexico S.A. de C.V.	Joint venture	01-Sep-15	0.92

The Group's effective shareholding in OSI prior to March 2016 was 55.83%. Of this shareholding, 37.22% was held by Gold Label Investments (GLI), a wholly owned subsidiary of the Group and 18.61% indirectly through the Group's 50% shareholding in 2DFine Holdings Mauritius. In March 2016, a rights issue was offered by OSI for USD10.5 million. The Group exercised its rights for the entire amount through GLI congruent with 2DFine Holdings Mauritius waiving its rights. The effect of this is that GLI's shareholding has increased from 37.22% to 40.97% and its indirect shareholding of 18.61% has been diluted to 17.21%. The latter has in turn resulted in a gain of R30 million on dilution, being the Group's share of the increased net asset value emanating from the rights issue. The Group's effective shareholding in OSI therefore increased by 2.35% to 58.18%. The amount paid for this was R159.4 million, the difference of R8.3 million relates to foreign exchange differences.

In September 2015 BLT increased its holding by 0.92% to 47.56% in BLM for an amount of R42.5 million.

#### Shares in associates disposed of during the prior year

		Date disposed	Effective percentage
Forensic Intelligence Data Solutions Proprietary Limited	Associate	01-Dec-15	20.25

The Group disposed of Forensic Intelligence Data Solutions Proprietary Limited for a nominal value.

BLT's co-shareholder in BLM, Grupo Bimbo S.A.B DE C.V ("Bimbo") has guaranteed the performance of BLM's obligation to Radiomovil Dipsa S.A. de C.V (trading as Telcel) ("Telcel"). BLT has in turn provided Bimbo with a back to back guarantee in terms of which BLT shall reimburse Bimbo a percentage of any loss it incurs as a result of Telcel calling on the aforesaid guarantee, which percentage it shall pro-rata to BLT's shareholding in BLM (currently 47.56%). At year-end there is no amount due to Telcel by BLM.

There are no other contingent liabilities relating to the Group's interest in joint ventures.

For details on related-party transactions, refer to note 8.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.2 Investments in and loans to venture capital associates and joint venture

An associate and joint venture is accounted for as a venture capital investment where the Group has significant influence in an associate or joint venture but the Group considers the investment to be a venture capital investment. This is the case when the Group manages the investment on a fair value basis and has an exit strategy related to the investment whereby the Group intends to recover the value of its investment through sale.

#### Critical accounting estimates and assumptions

*IAS 28 exemption with respect to Oxigen Services India, Oxigen Online and 2DFine Holdings Mauritius.*

The exemption available in IAS 28 – *Investments in Associates and Joint Ventures* has been applied to the investment in Oxigen Services India, Oxigen Online and 2DFine Holdings Mauritius from 30 November 2016 and the investment is accounted for in accordance with IAS 39 – *Financial Instruments: Recognition and Measurement* at fair value with changes in fair value recognised in profit or loss. The differential between the carrying amount of the investment (previously equity accounted for) and the fair value at this date is reflected as a gain on associate measured at fair value in the Group income statement. Any additional changes in the fair value between 30 November 2016 and year-end have also been recognised in the Group income statement.

Oxigen Services India was demerged into two separate entities with effect from 1 June 2016. This was done in line with the Group's exit strategy to improve the marketability of these entities to potential investors.

Prior to 30 November 2016, the investment in Oxigen Services India was of a strategic nature as it was expected to emulate the business model of the South African Distribution operations. The original decision to invest in this business was because it was strategically aligned with other Blue Label distribution businesses in South Africa. However, its profile has changed from that of the traditional Group business to one of generating growth in the market value of the investment with a view to unlocking the Group's share thereof. With the advent of its change in focus to financial services through wallet subscription, it is no longer strategically aligned with the other business units of the Group and is unlikely to generate profitability in the short to medium term. However, the market value of the company is expected to increase exponentially in conjunction with its growth in wallet subscribers. This in turn creates the potential to unlock the investment in value in the future and the Group is pursuing this new strategy with respect to its investment in Oxigen Services India. In line with the Group's exit strategy Oxigen Services India was demerged into two separate entities with effect from 1 June 2016. This was done to improve the marketability of these entities to potential investors.

2DFine Holdings Mauritius is an investment holding company that holds an effective interest in Oxigen Services India and Oxigen Online.

Consequently, management reviews the results and operations of Oxigen Services India, Oxigen Online and 2DFine Holdings Mauritius on a fair value basis as opposed to the profits/losses that it generates. In addition, management has established an exit strategy that looks to realise this fair value in the foreseeable future.

Accordingly, in accordance with IAS 28 – *Investments in Associates and Joint Ventures* Oxigen Services, India, Oxigen Online and 2DFine Holdings Mauritius are viewed as venture capital investments which have been accounted for at fair value through profit and loss from 30 November 2016 at which date equity accounting ceased, in line with IFRS 13 *Fair Value Measurement*.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.2 Investments in and loans to venture capital associates and joint venture continued

Company	Associate Oxigen Services India Private Limited	Associate Oxigen Online Services Private Limited	Joint venture 2DFine Group <sup>1</sup>	
Principal activity	Airtime and payment solution provider	Online payment solution provider	Investment holding company	
Country of incorporation	India	India	Mauritius	Total
	2017 R'000	2017 R'000	2017 R'000	2017 R'000
Fair value at the beginning of the year	—	—	—	—
Reclassification	230 103	(81 507)	(42 780)	105 816
Fair value adjustment	11 388	101 831	46 981	160 200
Capital contribution	21 166 <sup>2</sup>	4 368	—	25 534
<b>Fair value at the end of the year</b>	<b>262 657</b>	<b>24 692</b>	<b>4 201</b>	<b>291 550</b>
<b>Loans to venture capital associates and joint venture</b>				
<b>Loans at the beginning of the year</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Reclassification	36 025	—	218 889	254 914
Loans granted	429	—	12 974	13 403
Unrealised foreign exchange profit	(2 144)	—	(13 558)	(15 702)
<b>Loans at the end of the year</b>	<b>34 310</b>	<b>—</b>	<b>218 305</b>	<b>252 615</b>
<b>Closing fair value</b>	<b>296 967</b>	<b>24 692</b>	<b>222 506</b>	<b>544 165</b>

<sup>1</sup> 2DFine Group consists of 2DFine Holdings Mauritius and 2DFine Investments Mauritius.

<sup>2</sup> The Group's effective shareholding in OSI prior to April 2017 was 58.18%. Of this shareholding, 40.96% was held by Gold Label Investments (GLI), a wholly owned subsidiary of the Group and 17.21% indirectly through the Group's 50% shareholding in 2DFine Holdings Mauritius. In April 2017, a rights issue was offered by OSI for USD1.5 million. The Group exercised its rights for the entire amount through GLI congruent with 2DFine Holdings Mauritius waiving its rights. The effect of this is that GLI's shareholding has increased from 40.96% to 41.96% and its indirect shareholding of 17.21% has been diluted to 16.92%. The Group's effective shareholding in OSI therefore increased by 0.7% to 58.88%. The amount paid for this was R21.2 million.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.2 Investment and loans to venture capital associates and joint venture continued

	Associate Oxygen Services India Private Limited	Associate Oxygen Online Services Private Limited	Joint venture 2DFine Group <sup>1</sup>
	31 May 2017 R'000*	31 May 2017 R'000*	31 May 2017 R'000
<b>Statement of financial position</b>			
Non-current assets	300 229	123 757	132 299
Current assets	497 252	28 854	49
Cash and cash equivalents	123 752	624	2
Other current assets	373 500	28 230	47
	<b>797 481</b>	<b>152 611</b>	<b>132 348</b>
Total equity	176 260	(116 800)	(91 938)
Non-current liabilities	57 598	900	—
Current liabilities	563 623	268 511	224 286
Trade and other payables	26 507	4 784	275
Other current liabilities	537 116	263 727	224 011
	<b>797 481</b>	<b>152 611</b>	<b>132 348</b>

	6 months ended 31 May 2017 R'000*	6 months ended 31 May 2017 R'000*	6 months ended 31 May 2017 R'000
<b>Statement of comprehensive income</b>			
Revenue	2 150 281	1 673 991	—
Operating profit before depreciation, amortisation and impairment charges	42 585	(63 921)	(1 371)
Depreciation and amortisation	(7 457)	(17 261)	—
Finance costs	(5 818)	(9 284)	(10 625)
Finance income	—	—	—
Net profit/(loss) before taxation	29 310	(90 466)	(11 996)
Taxation	(5 540)	—	—
Net profit/(loss) after taxation	23 770	(90 466)	(11 996)
Other comprehensive income/(loss)	—	—	(5 691)
Total comprehensive income/(loss)	<b>23 770</b>	<b>(90 466)</b>	<b>(17 687)</b>

<sup>1</sup> 2DFine Group consists of 2DFine Holdings Mauritius and 2DFine Investments Mauritius.

\* The financial statements have been prepared in terms of Indian Generally Accepted Accounting Principles ("IGAAP").

#### Fair value estimate

The fair value of the investment in our venture capital associate Oxygen Services India and Oxygen Online are not traded in an active market and is therefore determined by the use of a valuation technique. An independent third party has performed a valuation using the discounted cash flow model taking into account the current and projected performance of Oxygen Services India and Oxygen Online. These calculations use cash flow projections based on financial budgets approved by the Board of Directors for the forthcoming year and forecasts for ten years which are based on assumptions of the business, industry and economic growth. Cash flows beyond this period are extrapolated using terminal growth rates, which do not exceed the expected long-term economic growth rate.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.2 Investment and loans to venture capital associates and joint venture continued

#### Fair value estimate continued

The discount rate and terminal growth rate used in calculating the fair values are 27% and 5% respectively.

Capital expenditure in Oxigen Services India and Oxigen Online is expected to range between R166 million and R311 million on an annual basis.

Customer acquisition and engagement spend for Oxigen Services India and Oxigen Online increases aggressively from R103 million to R2 575 million.

The fair value of the 2DFine Group is based on its share of the fair value of Oxigen Services India and Oxigen Online less the liabilities of the 2DFine Group.

The finance department of the Group includes a team that outsources the valuations to qualified independent third party valuation specialists required for financial reporting purposes, including level 3 fair values. This team reports directly to the Financial Director (FD) and the Audit, Risk and Compliance Committee (ARCC). Discussions of valuation processes and results are held between the FD, ARCC and the valuation team at least once every six months, in line with the Group's reporting periods.

The investments in our venture capital associates and joint venture are level 3 valuations in the fair value hierarchy.

The following table summarises the quantitative information about the significant unobservable inputs used in the level 3 fair value measurement for this investment.

	Change to inputs	Movement in fair value		
		Oxigen Services India Private Limited	Oxigen Online Services Private Limited	2DFine Group <sup>1</sup>
Unobservable inputs	%	R'000	R'000	R'000
Discount rate	+0.5%	(16 489)	(9 938)	(10 831)
	-0.5%	17 575	10 573	11 531
Terminal growth rate	+1%	5 172	2 478	3 127
	-1%	(4 625)	(2 203)	(2 791)
Customer acquisition and engagement spend	+1%	(5 257)	(4 348)	(3 947)
	-1%	5 257	4 348	3 947
Capital expenditure	+1%	(3 000)	(292)	(1 333)
	-1%	3 000	292	1 333

<sup>1</sup> 2DFine Group consists of 2DFine Holdings Mauritius and 2DFine Investments Mauritius.

Loans to venture capital associate and joint venture	Interest rate	2017 R'000
Oxigen Services India Private Limited	LIBOR + 1.50%	34 310
2DFine Holdings Mauritius*	10%	218 305
		252 615

\* Refer to note 8 for details on the surety relating to this loan.

The loans are neither past due nor impaired with a low risk of default.

The Group considers its maximum exposure in respect of these loans, without taking into account any collateral and financial guarantees, to be as follows:

	2017 R'000
Group 1	—
Group 2	252 615
Group 3	—
	252 615

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.2 Investment and loans to venture capital associates and joint venture continued

#### Fair value estimate continued

The rating groups for counterparties are categorised as follows:

Group 1 – New customers/related parties (less than six months).

Group 2 – Existing customers/related parties (more than six months) with no defaults in the past.

Group 3 – Existing customers/related parties (more than six months) with some defaults in the past.

The Group has subordinated a portion of its loan to 2DFine Holdings Mauritius Limited in favour of other creditors, to the value of R41 million.

R218.3 million of the Group 2 loans (2016: R234.9 million) relates to the 2Dfine Holdings loan. The recoverability of this loan is dependant on the realisation of the investment in Oxigen Services India and Oxigen Online.

### 2.3 Non-controlling interests

Set out below is the summarised financial information relating to each subsidiary that has non-controlling interests that are material to the Group. The amounts disclosed for each subsidiary are before inter-company eliminations with other companies in the Group.

Subsidiary	TJ Group <sup>1</sup>		Cigicell Proprietary Limited	
	RSA		RSA	
Principal place of business Segment	SA Distribution		SA Distribution	
	2017	2016	2017	2016
NCI %	40	40	26	26
	R'000	R'000	R'000	R'000
Non-current assets	24 986	20 903	1 330	1 721
Current assets	49 850	33 008	544 698	644 525
<b>Total assets</b>	<b>74 836</b>	53 911	<b>546 028</b>	646 246
Capital and reserves	62 301	46 980	61 640	44 979
Non-current liabilities	186	964	2 927	3 366
Current liabilities	12 349	5 967	481 461	597 901
<b>Total equity and liabilities</b>	<b>74 836</b>	53 911	<b>546 028</b>	646 246
<b>Accumulated NCI<sup>2</sup></b>	<b>24 921</b>	18 792	<b>16 026</b>	11 695
<b>Summarised statement of comprehensive income for the year ended 31 May</b>				
Revenue	82 257	68 856	167 726	207 924
Total comprehensive income/(loss) for the year	25 321	24 327	26 661	41 330
Comprehensive income/(loss) allocated to NCI	10 129	9 731	6 931	10 746
<b>Summarised cash flows for the year ended 31 May</b>				
Cash flows from operating activities	40 933	27 737	25 936	(15 097)
Cash flows from investing activities	(28 662)	(11 278)	(1 044)	(410)
Cash flows from financing activities	(9 884)	(9 268)	(8 240)	3 506
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>2 387</b>	7 191	<b>16 652</b>	(12 001)
<b>Dividends paid to NCI</b>	<b>4 000</b>	4 000	<b>2 600</b>	—

<sup>1</sup> The TJ Group consists of Transaction Junction Proprietary Limited and Transaction Junction (Namibia) Proprietary Limited.

<sup>2</sup> Accumulated NCI excludes the share-based payment reserve adjustments because the awards are treated as cash-settled in the separate entities' financial statements.

\* The APS Group consists of African Prepaid Services Proprietary Limited and African Prepaid Services Nigeria Limited. The NCI percentage is 10% and 30.09% respectively.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

	APS Group*		Viamedia Proprietary Limited		Blue Label Data Solutions Proprietary Limited	
	RSA and Nigeria International		RSA Mobile		RSA Solutions	
	2017 * R'000	2016 * R'000	2017 25 R'000	2016 25 R'000	2017 19 R'000	2016 19 R'000
	—	—	112 630	115 492	7 299	7 692
	59	61	111 395	92 447	55 690	72 942
	59	61	224 025	207 939	62 989	80 634
	(130 528)	(130 471)	187 605	159 288	39 007	55 226
	60 245	60 245	16 244	16 222	873	1 471
	70 342	70 287	20 176	32 429	23 109	23 937
	59	61	224 025	207 939	62 989	80 634
	(29 256)	(29 250)	46 901	39 822	7 411	10 493
	—	—	224 883	186 575	172 814	155 881
	(57)	(1 383)	40 905	67 238	23 781	27 708
	(6)	(63)	10 226	16 810	4 518	5 265
	(105)	(2 417)	45 006	35 667	(15 578)	24 628
	—	—	(17 520)	(2 242)	(38)	(194)
	103	2 440	206	(2 725)	22 062	(24 848)
	(2)	23	27 692	30 700	6 446	(414)
	—	—	12 588	—	7 600	—

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.4 Interest in subsidiaries, associates and joint ventures

	Country	Number of issued ordinary shares	Percentage held
<b>2017</b>			
<i>Subsidiaries</i>			
<i>Directly held:</i>			
<i>Subsidiaries of Blue Label Telecoms Limited</i>			
Activi Deployment Services Proprietary Limited	RSA	100	100
Africa Prepaid Services Proprietary Limited	RSA	420	90
Africa Prepaid Services Nigeria Limited	Nigeria	10 000 000	24.01
Blue Label Ventures Proprietary Limited trading as Blue Label Accelerator	RSA	100	100
Blue Label Distribution Proprietary Limited	RSA	100	100
Blue Label One Proprietary Limited	RSA	300	100
BLT USA Inc.	USA	100	100
Budding Trade 1170 Proprietary Limited	RSA	100	100
Cellfind Proprietary Limited	RSA	1 000	100
Datacel Direct Proprietary Limited	RSA	100	100
Gold Label Investments Proprietary Limited	RSA	1 000	100
Panacea Mobile Proprietary Limited	RSA	100	100
Reware Proprietary Limited	RSA	121	50.41
Simigenix Proprietary Limited	RSA	120	100
The Prepaid Company Proprietary Limited	RSA	10 000	100
The Post Paid Company Proprietary Limited	RSA	200	100
TicketPros Proprietary Limited	RSA	250	100
Transaction Junction Proprietary Limited	RSA	120	60
Uninex Proprietary Limited	RSA	100	100
Ventury Group Proprietary Limited	RSA	2 000	100
Viamedia Proprietary Limited	RSA	3 230 000	75
Virtual Voucher Proprietary Limited	RSA	200	100
<i>Indirectly held:</i>			
<i>Subsidiaries of The Prepaid Company Proprietary Limited</i>			
Blue Label Connect Proprietary Limited	RSA	42 431	100
Robtronics Proprietary Limited	RSA	100	51
<i>Subsidiary of Ventury Group Proprietary Limited</i>			
Cigicell Proprietary Limited	RSA	100	74
<i>Subsidiary of Africa Prepaid Services Proprietary Limited</i>			
Africa Prepaid Services Nigeria Limited	Nigeria	10 000 000	51
<i>Subsidiaries of Datacel Direct Proprietary Limited</i>			
Blue Label Call Centre Proprietary Limited	RSA	300	100
CNS Call Centre Proprietary Limited	RSA	1 000	100
Blue Label Data Solutions Proprietary Limited	RSA	100	81
<i>Subsidiary of Transaction Junction Proprietary Limited</i>			
Transaction Junction (Namibia) Proprietary Limited	Namibia	100	100
<i>Subsidiary of 2DFine Holdings Mauritius</i>			
2DFine Investments Mauritius	Mauritius	1	100
<i>Subsidiaries of Blue Label Mexico S.A. de C.V.</i>			
SGC Servicios Y Gestion Corporation S.A. de C.V.	Mexico	500	99.8
Connecta Systems LLC	USA	1 000	100
Pagacel S.A. de C.V.	Mexico	500	99.8
Transipago S.A. de C.V.	Mexico	500	99.8
<i>Subsidiary of Viamedia Proprietary Limited</i>			
Viadigital Proprietary Limited	RSA	120	100
<i>Associates</i>			
<i>Directly held:</i>			
<i>Associates of Blue Label Telecoms Limited</i>			
Lornanox Proprietary Limited	RSA	120	40
Utilities World Proprietary Limited	RSA	1 000	25.1
<i>Indirectly held:</i>			
<i>Associates of Gold Label Investments Proprietary Limited</i>			
Oxigen Services India Private Limited	India	15 664 785	41.96
Oxigen Online Services India Private Limited	India	77 010	40.96
Mpower Softcomm Private Limited	India	16 286	14.4*
<i>Associate of 2DFine Investments Mauritius</i>			
Mpower Softcomm Private Limited	India	16 286	14.4*
<i>Joint ventures</i>			
<i>Directly held:</i>			
<i>Joint ventures of Blue Label Telecoms Limited</i>			
Blue Label Mexico S.A. de C.V.	Mexico	9 200	47.56**
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)	RSA	501	50.1**
<i>Indirectly held:</i>			
<i>Joint ventures of Blue Label Data Solutions Proprietary Limited</i>			
Datacision Proprietary Limited	RSA	100	50
United Call Centre Solutions Proprietary Limited	RSA	100	50
<i>Joint venture of Gold Label Investments Proprietary Limited</i>			
2DFine Holdings Mauritius	Mauritius	2	50
<i>Joint ventures of 2DFine Investments Mauritius</i>			
Oxigen Services India Private Limited	India	15 664 785	33.85**
Oxigen Online Services India Private Limited	India	77 010	34.42**
<i>Joint ventures of Viamedia Proprietary Limited</i>			
SupaPesa Africa Limited	Mauritius	100	50
Supa Pesa South Africa Proprietary Limited	RSA	200	50

\* Significant influence is demonstrated by the Company as a result of representation on the Board of Directors.

\*\* Joint control is demonstrated by the composition of and decision-making powers afforded to the Board of Directors.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 2. Group composition continued

### 2.4 Interest in subsidiaries, associates and joint ventures

	Country	Number of issued ordinary shares	Percentage held
<b>2016</b>			
<i>Subsidiaries</i>			
<i>Directly held:</i>			
<i>Subsidiaries of Blue Label Telecoms Limited</i>			
Activi Deployment Services Proprietary Limited	RSA	100	100
Africa Prepaid Services Proprietary Limited	RSA	420	90
Africa Prepaid Services Nigeria Limited	Nigeria	10 000 000	24.01
Blue Label Distribution Proprietary Limited	RSA	100	100
Blue Label One Proprietary Limited	RSA	300	100
Blu Money Proprietary Limited	RSA	100	100
BLT USA Inc.	USA	100	100
Budding Trade 1170 Proprietary Limited	RSA	100	100
Cellfind Proprietary Limited	RSA	1 000	100
Datacel Direct Proprietary Limited	RSA	100	100
Gold Label Investments Proprietary Limited	RSA	1 000	100
Kwikpay SA Proprietary Limited	RSA	100	100
Panacea Mobile Proprietary Limited	RSA	100	100
Simigenix Proprietary Limited	RSA	120	100
The Prepaid Company Proprietary Limited	RSA	10 000	100
The Post Paid Company Proprietary Limited	RSA	200	100
TicketPros Proprietary Limited	RSA	250	100
Transaction Junction Proprietary Limited	RSA	120	60
Uninex Proprietary Limited	RSA	100	100
Ventury Group Proprietary Limited	RSA	2 000	100
Viamedia Proprietary Limited	RSA	3 230 000	75
Virtual Voucher Proprietary Limited	RSA	200	100
<i>Indirectly held:</i>			
<i>Subsidiary of The Prepaid Company Proprietary Limited</i>			
Blue Label Connect Proprietary Limited	RSA	42 431	100
<i>Subsidiary of Ventury Group Proprietary Limited</i>			
Cigicell Proprietary Limited	RSA	100	74
<i>Subsidiary of Africa Prepaid Services Proprietary Limited</i>			
Africa Prepaid Services Nigeria Limited	Nigeria	10 000 000	51
<i>Subsidiaries of Datacel Direct Proprietary Limited</i>			
Blue Label Call Centre Proprietary Limited	RSA	300	100
CNS Call Centre Proprietary Limited	RSA	1 000	100
Blue Label Data Solutions Proprietary Limited	RSA	100	81
<i>Subsidiary of Transaction Junction Proprietary Limited</i>			
Transaction Junction (Namibia) Proprietary Limited	Namibia	100	100
<i>Subsidiary of 2DFine Holdings Mauritius</i>			
2DFine Investments Mauritius	Mauritius	1	100
<i>Subsidiaries of Blue Label Mexico S.A. de C.V.</i>			
SGC Servicios Y Gestion Corporation S.A. de C.V.	Mexico	500	99.8
Connecta Systems LLC	USA	1 000	100
Pagacel S.A. de C.V.	Mexico	500	99.8
Transipago S.A. de C.V.	Mexico	500	99.8
<i>Associates</i>			
<i>Directly held:</i>			
<i>Associate of Blue Label Telecoms Limited</i>			
Lornanox Proprietary Limited	RSA	120	40
<i>Indirectly held:</i>			
<i>Associates of Gold Label Investments Proprietary Limited</i>			
Oxigen Services India Private Limited	India	14 244 294	40.96
Mpower Softcomm Private Limited	India	16 286	14.4*
Associate of 2DFine Investments Mauritius			
Mpower Softcomm Private Limited	India	16 286	14.4*
<i>Joint ventures</i>			
<i>Directly held:</i>			
<i>Joint ventures of Blue Label Telecoms Limited</i>			
Blue Label Mexico S.A. de C.V.	Mexico	9 200	47.56**
Banosign Proprietary Limited	RSA	501	50.1**
<i>Indirectly held:</i>			
<i>Joint venture of Blue Label Data Solutions Proprietary Limited</i>			
Datacision Proprietary Limited	RSA	100	50
<i>Joint venture of Gold Label Investments Proprietary Limited</i>			
2DFine Holdings Mauritius	Mauritius	2	50
<i>Joint venture of 2DFine Investments Mauritius</i>			
Oxigen Services India Private Limited	India	14 244 294	34.42**
<i>Joint ventures of Viamedia Proprietary Limited</i>			
SupaPesa Africa Limited	Mauritius	100	50
Supa Pesa South Africa Proprietary Limited	RSA	200	50

\* Significant influence is demonstrated by the Company as a result of representation on the Board of Directors.

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# Notes to the Group annual financial statements

For the year ended 31 May 2017

## 3. Financial instruments and financial risks

Financial instruments carried on the statement of financial position include:

### Loans and receivables

- Loans receivable
- Trade and other receivables
- Cash and cash equivalents

### Financial liabilities

- Borrowings
- Trade and other payables

The Group recognises a financial asset or a financial liability on its statement of financial position when, and only when, the Group becomes a party to the contractual provisions of the instrument.

Financial instruments are recognised initially at fair value plus, for instruments not at fair value through profit or loss, any directly attributable transaction costs.

Subsequent recognition is dependent on how financial instruments are classified on initial recognition. IAS 39 has several categories but the Group only has financial instruments classified as loans and receivables, fair value through profit and loss and financial liabilities at amortised cost. Financial assets are only derecognised when the criteria for derecognition in IAS 39 are achieved.

Category	Measurement
<b>Loans and receivables</b> <ul style="list-style-type: none"> <li>• Loans receivable</li> <li>• Trade and other receivables</li> <li>• Starter pack assets</li> <li>• Cash and cash equivalents</li> </ul>	<p>Amortised cost using the effective interest method with interest recognised in interest income, less any impairment losses which are recognised as part of credit impairment charges.</p> <p>Directly attributable transaction costs and fees received are capitalised and amortised through interest income as part of the effective interest rate.</p>
<b>Fair value through profit and loss</b> <ul style="list-style-type: none"> <li>• Contingent purchase consideration</li> <li>• Contingent consideration receivable</li> </ul>	<p>Fair value, with gains and losses recognised in profit and loss.</p>
<b>Financial liabilities</b> <ul style="list-style-type: none"> <li>• Borrowings</li> <li>• Trade and other payables</li> </ul>	<p>Amortised cost using the effective interest method with interest recognised in interest expense.</p> <p>Directly attributable transaction costs and fees received are capitalised and amortised through interest expense as part of the effective interest rate.</p>

### Impairment of financial assets

A financial asset is impaired if objective evidence indicates that a loss event has occurred after initial recognition which has a negative effect on the estimated future cash flows of the financial asset that can be estimated reliably. The Group assesses at each reporting date whether there is objective evidence that a financial asset which is carried at amortised cost is impaired.

When a receivable is not recoverable, it is written off against the provision. Subsequent recoveries of amounts are credited to the income statement.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### Financial risks

In the course of its business, the Group is exposed to a number of financial risks: credit risk, liquidity risk and market risk (including foreign currency, interest rate and other price risks). This note presents the Group's objectives, policies and processes for managing its financial risk and capital.

Risk management is monitored and managed by key personnel of each entity in the Group on a daily basis based on their specific operational requirements.

### Classes of financial instruments

	2017 R'000	2016 R'000
<b>Financial assets</b>		
Cash and cash equivalents	1 350 666	589 027
Trade and other receivables*	2 577 605	2 520 624
Contingent consideration receivable	—	15 860
Loans receivable	225 080	104 127
Loans to associates and joint ventures	19 338	282 196
Loans to venture capital associates and joint venture	252 615	—
	<b>4 425 304</b>	<b>3 511 834</b>
<b>Financial liabilities</b>		
Non-interest-bearing borrowings	18 026	16 087
Trade and other payables*	3 487 183	2 547 378
Contingent consideration	32 974	83 563
	<b>3 538 183</b>	<b>2 647 028</b>
Net financial position	<b>887 121</b>	<b>864 806</b>

\* Trade and other receivables and trade and other payables exclude non-financial instruments.

### Credit risk

Credit risk arises because a counterparty may fail to meet its obligations to the Group.

The Group is exposed to credit risk on financial assets mainly in respect of trade receivables, loan receivables and cash and cash equivalents. Refer to note 2.1 for credit risk on associates and joint ventures.

### Trade receivables

Trade receivables consist primarily of invoiced amounts from normal trading activities. The Group has a diversified customer base and policies are in place to ensure sales are made to customers with an appropriate credit history and payment history. Individual credit limits are set for each customer and the utilisation of these credit limits is monitored regularly. Customers cannot exceed their set credit limit, without specific Senior Management approval. Such approval is assessed and granted on a case-by-case basis. Management regularly reviews the debtors age analysis and follows up on long-outstanding debtors. Where necessary, a provision for impairment is made. A portion of the Group's customer base is made up of major retailers and wholesalers with the balance of the customer base being widely dispersed.

During the period, the Group identified a significant increase in the credit risk of one of its major wholesale customers. This was not as a result of the customer failing to pay amounts as they became due and payable, but rather as a result of other external factors that have affected them. As a result of this, the Group performed a detailed impairment calculation to determine if an impairment of the trade and other receivables balance from this customer was required. This included an analysis of the root cause of the increase in credit risk of the customer. Through discussions with the customer, management have prepared detailed budgets and projections of the likely scenarios that the customer will embark upon to mitigate the root cause of the increase in their credit risk. Management have considered the customer's business plan and the likelihood of the various scenarios and determined that, at the reporting period, there is no impairment required to this balance. The Group's maximum gross exposure to credit risk of this counterparty amounted to R562 million at 31 May 2017. However, the Group has collateral in place that would mitigate this risk, with a result that the net maximum exposure, albeit highly unlikely, to this customer is R287 million at 31 May 2017.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### Starter packs

The risk of starter pack receivables is assessed as low due to the fact that annuity income through activation and ongoing revenue is utilised in the settlement of the receivable balances. These receivables are recoverable within a period which may exceed 12 months.

### Loans receivable

Loans are only granted to holders with an appropriate credit history, taking into account the holder's financial position and past experience.

### Cash and cash equivalents

The Group places cash and cash equivalents with major banking groups and quality institutions that have high credit ratings.

The Group has significant concentrations of credit risk with Investec Bank Limited in line with its treasury function. Investec Bank Limited has a credit rating of BB+ based on the latest S&P Global Ratings local currency long-term issuer default ratings.

The Group's maximum credit risk exposure is the carrying amount of all financial assets on the statement of financial position and sureties provided with the maximum amount the Group could have to pay if the sureties are called on, amounting to R85.5 million (2016: R98.8 million). The Group holds collateral in the form of sureties in respect of 50% of the loan receivable from 2DFine Holdings Mauritius (refer to note 8).

### Liquidity risk

Liquidity risk arises when a company encounters difficulties in meeting commitments associated with liabilities and other payment obligations. The Group's objective is to maintain prudent liquidity risk management by maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, the Group aims to maintain flexibility in funding by keeping committed credit lines available.

Cash flow forecasting is performed in the operating entities of the Group to ensure sufficient cash to meet operational needs while maintaining sufficient headroom to ensure that borrowing limits (where applicable) are not breached.

Surplus cash held by the operating entities over and above the balance required for working capital management is transferred to the Group treasury. Group treasury invests surplus cash in interest-bearing accounts, identifying instruments with sufficient liquidity to provide adequate headroom as determined by the above mentioned forecasts.

The Group has a short-term loan facility with Investec Bank Limited of R1.5 billion (2016: R1.5 billion). The facility was unutilised at year-end. Drawdowns were made and fully repaid during the year.

The facility bears certain debt covenants. The Group has not been in breach in respect of these covenants. The Group has pledged certain securities in respect of this facility. Refer to notes 3.1.2, 3.1.3 and 4.4.

The Company and a subsidiary company issued a cross surety in respect of an overdraft facility in the amount of R19.85 million (2016: R19.85 million) in favour of FNB, a division of First National Bank Limited (FNB). This facility was unutilised as at 31 May 2017. In addition, the Company and four of its subsidiaries issued a cross surety in the amount of R1.3 million in respect of credit card facilities granted by FNB.

Guarantees to the value of R319.4 million (2016: R116 million) are issued by the Group's bankers in favour of suppliers on behalf of the Group. The Group does not have access to this cash while amounts owing to suppliers are outstanding.

A guarantee to the value of R19.7 million has been issued by the Group's bankers in favour of RBL Bank on behalf of the Group. The Group does not have access to this cash while the guarantee is in place.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### Maturity of financial liabilities

The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position date to the contractual maturity date.

The amounts disclosed in the table are the contractual undiscounted cash flows.

	Less than one month or on demand R'000	More than one month but not exceeding one year R'000	Payable in: More than one year but not exceeding two years R'000	More than two years but not exceeding five years R'000	More than five years R'000
<b>2017</b>					
Interest-bearing borrowings	—	—	—	—	—
Non-interest-bearing borrowings	6 676	11 350	—	—	—
Trade and other payables*	2 280 680	1 223 630	3 911	—	—
Contingent consideration	2 588	26 303	4 900	—	—
<b>Total</b>	<b>2 289 944</b>	<b>1 261 283</b>	<b>8 811</b>	—	—
<b>2016</b>					
Non-interest-bearing borrowings	16 087	—	—	—	—
Trade and other payables*	1 801 482	729 843	28 327	—	—
Contingent consideration	—	56 033	33 895	—	—
<b>Total</b>	<b>1 817 569</b>	<b>785 876</b>	<b>62 222</b>	—	—

\* Trade and other payables exclude non-financial instruments, being VAT and certain amounts included within accruals and sundry creditors.

### 3.1 Financial assets

#### 3.1.1 Loans receivable

##### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These assets are included in current assets, except for maturities greater than 12 months after the statement of financial position date, which are classified as non-current assets.

	2017 R'000	2016 R'000
Interest-free loans	121 609	53 189
Interest-bearing loans receivable	103 471	50 938
	<b>225 080</b>	104 127
Less: Amounts included in current portion of loans receivable	<b>(188 229)</b>	(98 217)
	<b>36 851</b>	5 910

All loans receivable are unsecured and repayable within five years. Interest-bearing loans bear interest at a range of between 7.5% and prime plus 2%.

The loans receivable are neither past due nor impaired with a low risk of default. Of this amount, R26 million (2016: R47 million) relates to loans receivable from related parties, of which R26 million (2016: R21 million) is interest free (refer to note 8).

# Notes to the group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### 3.1 Financial assets continued

#### 3.1.1 Loans receivable continued

The Group considers its maximum exposure in respect of loans receivable, without taking into account any collateral and financial guarantees, to be as follows:

	2017 R'000	2016 R'000
Group 1	—	5 427
Group 2	224 861	98 340
Group 3	219	360
	<b>225 080</b>	104 127

The rating groups for counterparties are categorised as follows:

Group 1 – New customers/related parties (less than six months).

Group 2 – Existing customers/related parties (more than six months) with no defaults in the past.

Group 3 – Existing customers/related parties (more than six months) with some defaults in the past.

All defaults were fully recovered or are in the process of being recovered.

#### 3.1.2 Trade and other receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. If collection is expected in the normal operating cycle of the business, they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method, less provision for impairment. A provision for impairment of trade receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The amount of the provision is recognised in the income statement.

	2017 R'000	2016 R'000
Trade receivables	2 470 705	2 440 111
Less: Provision for impairment	(19 020)	(13 850)
	<b>2 451 685</b>	2 426 261
Sundry debtors	98 521	75 244
Contingent consideration receivable <sup>1</sup>	—	15 860
Prepayments <sup>2</sup>	175 955	72 272
VAT	52 646	92 833
Receivables from related parties (refer to note 8)	22 702	25 719
	<b>2 801 509</b>	2 708 189
Less: Amounts included in current portion of trade and other receivables <sup>3</sup>	(2 758 997)	(2 679 023)
	<b>42 512</b>	29 166

<sup>1</sup> Ukash was disposed of in April 2015. The proceeds included a contingent receivable of R17.5 million. The contingent consideration arrangement required the acquirer to pay in cash to the Group an additional amount of R18.1 million if certain warranties were achieved. The amounts were receivable in four six-month intervals commencing 30 September 2015. In the current year, the Group received R12.8 million (2016: R5.8 million) relating to this.

<sup>2</sup> Included in the amount above are prepayments to customers of R89 million (2016: R23 million).

<sup>3</sup> Included in the amount above are starter pack debtors that have a normal operating cycle period which may be in excess of 12 months.

#### Fair value estimation

Fair value measurement hierarchy:

- Level 1: fair value based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: fair value based on inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices); or
- Level 3: fair value based on inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### 3.1 Financial assets continued

#### 3.1.2 Trade and other receivables continued

*Contingent consideration receivable*

Changes in level 3 instruments are as follows:

	2017 R'000	2016 R'000
Opening balance	15 860	17 757
Receipts	(12 839)	(5 813)
Gains or losses recognised in profit or loss	(3 021)	3 916
<b>Closing balance</b>	<b>—</b>	<b>15 860</b>
Total gains or losses for the period included in profit or loss for receivables held at the end of the reporting period, under:		
(Other expenses)/other income	(3 104)	3 650
Interest received	83	266
Unrealised gains or losses for the period included in profit or loss for receivables held at the end of the reporting period	—	3 919

The Group's exposure to credit and currency risk relating to trade and other receivables is disclosed in this note and note 3.

Performance of trade debtors and receivables from related parties is assessed to be as follows:

	Gross R'000	Impairment R'000	Net R'000
<b>31 May 2017</b>			
Fully performing	2 459 389	—	2 459 389
Past due by one to 30 days	20 341	(4 681)	15 660
Past due by 31 to 60 days	7 408	(32)	7 376
Past due by 61 to 90 days	2 938	(190)	2 748
Past due by more than 90 days	32 443	(14 117)	18 326
	<b>2 522 519</b>	<b>(19 020)</b>	<b>2 503 499</b>
<b>31 May 2016</b>			
Fully performing	2 313 935	—	2 313 935
Past due by one to 30 days	100 853	(342)	100 511
Past due by 31 to 60 days	32 298	(118)	32 180
Past due by 61 to 90 days	16 346	(150)	16 196
Past due by more than 90 days	46 476	(11 660)	34 816
	2 509 908	(12 270)	2 497 638
Portfolio impairment	—	(1 580)	(1 580)
	2 509 908	(13 850)	2 496 058

Receivables in respect of starter pack debtors are included in fully performing debtors above.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### 3.1 Financial assets continued

#### 3.1.2 Trade and other receivables continued

Trade receivables are discounted at a discount rate of 10.5% per annum (2016: 10.5% per annum) over average debtors' days outstanding. The effect of discounting of the trade receivables balance which amounts to R8.271 million (2016: R9.514 million) is not taken into account in the previous table.

The Group holds guarantees to the value of R30 million (2016: R50 million) as security over specific customers included in trade receivables. The Group has further insurance cover to the value of R245 million (2016: R375 million) over trade receivable balances with certain material customers. All insured values exclude VAT.

The trade receivables that are neither past due nor impaired relate to independent customers for whom there is no recent history of default.

Sundry debtors are considered to be fully performing.

	2017 R'000	2016 R'000
<b>Provision for impairment of receivables</b>		
Balance at the beginning of the year	13 850	10 927
Allowances made during the year	20 811	8 891
Disposal of subsidiary	—	(5 814)
Amounts utilised and reversal of unutilised amounts	(15 641)	(154)
<b>At 31 May</b>	<b>19 020</b>	<b>13 850</b>
There is a cession of trade receivables of R2.330 billion (2016: R2.289 billion) in favour of Investec Bank Limited as security for facilities referred to in note 3.		
The Group considers its maximum exposure in respect of trade receivables which have not been impaired, without taking into account any collateral and financial guarantees, to be as follows:		
Group 1	9 232	30 525
Group 2	2 479 711	2 453 930
Group 3	13 195	11 603
<b>Total unimpaired trade receivables</b>	<b>2 502 138</b>	<b>2 496 058</b>

The effect of discounting of the trade receivables is not taken into account in the table above.

The rating groups for counterparties are categorised as follows:

Group 1 – New customers/related parties (less than six months).

Group 2 – Existing customers/related parties (more than six months) with no defaults in the past.

Group 3 – Existing customers/related parties (more than six months) with some defaults in the past.

All defaults were fully recovered or are in the process of being recovered.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### 3.1 Financial assets continued

#### 3.1.3 Cash and cash equivalents

Cash and cash equivalents include cash on hand and deposits held on call with banks.

	2017 R'000	2016 R'000
Cash at bank	1 350 553	588 950
Cash on hand	113	77
	<b>1 350 666</b>	589 027
<p>Included in this balance is restricted cash of R29.1 million (2016: R26.2 million), received on behalf of and immediately due to third parties, that may not be utilised in the Group's ordinary course of business.</p>		
<p><b>Cash at bank and short-term bank deposits</b></p> <p>Credit rating based on latest S&amp;P Global Ratings local currency long-term issuer default ratings</p>		
AA-	—	207 822
A+	258	—
A-	—	310
BBB-	—	380 806
BB+	1 350 262	—
Other	33	12
	<b>1 350 553</b>	588 950

### 3.2 Financial liabilities

Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Refer to accounting policies on borrowings and trade and other payables for financial liabilities (which exclude employee-related liabilities and VAT), and share capital for equity instruments issued by the Group.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### 3.2 Financial liabilities continued

#### 3.2.1 Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within the normal operating cycle of the business. If not, they are presented as non-current liabilities.

	2017 R'000	2016 R'000
Trade payables	3 167 171	2 235 245
Accruals	138 428	116 240
Employee benefits	71 458	70 142
Sundry creditors	88 189	103 194
Deferred revenue	2 786	2 044
Contingent consideration	32 974	83 563
VAT	19 332	9 048
Payables to related parties (refer to note 8)	3 609	23 144
	<b>3 523 947</b>	2 642 620
Less: Amounts included in current portion of trade and other payables	<b>(3 517 673)</b>	(2 601 807)
	<b>6 274</b>	40 813

Trade payables are discounted at a discount rate of 10.5% per annum (2016: 10.5% per annum) based on average creditors' days outstanding. The effect of discounting of the trade payables balance amounts to R21.0 million (2016: R13.6 million).

#### Fair value estimation

Fair value measurement hierarchy:

- Level 1: fair value based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: fair value based on inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices); or
- Level 3: fair value based on inputs for the asset or liability that are not based on observable market data (that is, observable inputs).

#### Contingent consideration

Changes in level 3 instruments are as follows:

	2017 R'000	2016 R'000
Opening balance	83 563	123 902
Acquisition of Reware Proprietary Limited	1 150	—
Acquisition of Utilities World Proprietary Limited	4 516	—
Settlements	(50 666)	(1 931)
Gains or losses recognised in profit or loss	(5 589)	(38 408)
Closing balance	<b>32 974</b>	83 563
Total gains or losses for the period included in profit or loss for liabilities held at the end of the reporting period, under:		
Other income	<b>(10 210)</b>	(48 120)
Interest paid	<b>4 621</b>	9 712
Unrealised gains or losses recognised in profit or loss for liabilities held at the end of the reporting period	<b>5 304</b>	9 127

The closing balance includes R5.6 million relating to SupaPesa Africa Limited, R18.3 million relating to Viamedia Proprietary Limited, R4 million to Utilities World Proprietary Limited and R5 million to other contingent considerations.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### 3.2 Financial liabilities continued

#### 3.2.1 Trade and other payables continued

##### *Acquisition of SupaPesa Africa Limited*

The fair value of the contingent consideration arrangement of R29.9 million was originally estimated by applying the income approach. The fair value estimates are based on a discount rate of 9.25%. For all profit targets management has assumed a probability of 100% initially. In determining these probabilities management has assessed the cash flow projections based on financial budgets for the forthcoming three years which are based on assumptions of the business, industry and economic growth.

In the prior year management reassessed the cash flows taking into account the profit targets and the probability of meeting these as well as the forecast financial budget. The probabilities have been adjusted downwards from 100% to between 32% and 55%. This resulted in a release of R17.2 million into the income statement, included in other income.

In the current year management reassessed the cash flows taking into account the profit targets and the probability of meeting these as well as the forecast financial budget. The probabilities have been adjusted downwards from between 32% and 55% to between 13% and 28%. This resulted in a release of R5.5 million into the income statement, included in other income.

##### *Acquisition of Viamedia Proprietary Limited (Viamedia)*

The contingent consideration arrangement requires Blue Label Telecoms Limited to pay in cash the former owner of Viamedia, an additional amount of R215.6 million if certain profit warranties are achieved. The first three amounts of R24.1 million are based on the profits of Viamedia for the year ended 31 May 2015 and 31 May 2016, and ending 31 May 2017. The fourth and fifth amounts of R30.9 million and R112.5 million are based on the profits of Viamedia for the three years ending 31 May 2017.

Originally the fair value of the contingent consideration arrangement of R84.8 million was estimated by applying the income approach. The fair value estimates were based on a discount rate of 9%. For the first, second, third and fourth profit targets management had assumed a probability of 100%. For the fifth profit target management had assumed a probability of 0%. In determining these probabilities management had assessed the cash flow projections based on financial budgets for the forthcoming three years which were based on assumptions of the business, industry and economic growth.

In the prior year management reassessed the cash flows taking into account the profit targets and the probability of meeting these as well as the forecast financial budget. For the first, second and third profit targets, the probabilities were adjusted downwards from 100% to between 84% and 100%. For the fourth profit target management had assumed a probability of 0%. This resulted in a release of R30.8 million into the income statement in the prior year, included in other income.

In the current year management reassessed the cash flows taking into account the profit targets and the probability of meeting these as well as the forecast financial budget. For the third profit targets the probability has been adjusted downwards from 100% to 77%. This has resulted in a release of R6.8 million into the income statement, included in other income.

##### *Acquisition of Reware Proprietary Limited*

The contingent consideration arrangement requires Blue Label Telecoms Limited to pay in cash the former owner of Reware an additional amount, totalling 10% of Reware's net profit for the year ended May 2017 and 5% of Reware's net profit for the year ended May 2018, if certain profit warranties are achieved. The fair value of the contingent consideration arrangement of R1.1 million was estimated by applying the income approach. The fair value estimates are based on a discount rate of 10.5%.

Management assessed the cash flows taking into account the forecast financial budget, profit targets and the probability of meeting these. The probability of Reware reaching the May 2017 target and May 2018 target was assessed at 0% and 100% respectively. At year-end management reassessed the probability of Reware reaching the May 2018 target based on new forecast financial budgets and adjusted it downwards from 100% to 0%. This has resulted in a release of R1.3 million into the income statement, included in other income.

##### *Acquisition of Utilities World Proprietary Limited*

The contingent consideration arrangement required Blue Label Telecoms Limited to pay in cash the former owner of Utilities World Proprietary Limited (Utilities World) an additional amount of R5 million if certain profit warranties were achieved for the 12 months ended 28 February 2017. The fair value of the contingent consideration arrangement of R4.5 million was estimated by applying the income approach. The fair value estimates were based on a discount rate of 10.5%.

Management assessed the cash flows taking into account the forecast financial budget, profit targets and the probability of meeting these. The probability of Utilities World reaching its target was initially assessed at 100%. While this target was not met, Utilities World did reach a secondary target, requiring management to pay the former owners R4 million post-year end.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### 3.2 Financial liabilities continued

#### 3.2.2 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred, when the relevant contracts are entered into. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest rate method.

Financial liabilities are derecognised when the obligation specified in the contract is discharged, cancelled or expired.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after year-end.

	2017 R'000	2016 R'000
Non-interest-bearing borrowings	18 026	16 087
Less: Amounts included in current portion of borrowings	(18 026)	(16 087)
	—	—

The Group did not default on any loans or breach any terms of the underlying agreements during the period. Borrowings are unsecured and are repayable on demand. Included in borrowings is R4.7 million (2016: R4.7 million) owing to related parties, which is interest-free (refer to note 8).

#### *Market risk*

Market risk is the risk that changes in market prices (interest rate and currency risk) will affect the Group's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group is exposed to risks from movements in foreign exchange rates and interest rates that affect its assets, liabilities and anticipated future transactions. The Group is not exposed to significant levels of price risk.

#### *Cash flow and fair value interest rate risk*

The Group's cash flow interest rate risk arises from loans receivable, cash and cash equivalents, and borrowings carrying interest at variable rates. The Group is not exposed to fair value interest rate risk as the Group does not have any fixed interest-bearing instruments carried at fair value.

As part of the process of managing the Group's exposure to interest rate risk, interest rate characteristics of new borrowings and the refinancing of existing borrowings are positioned according to expected movements in interest rates.

#### *Foreign currency risk*

The Group is exposed to foreign currency risk from transactions and translation. Transaction exposure arises because affiliated companies undertake transactions in currencies other than their functional currency. Translation exposure arises where affiliated companies have a functional currency other than the rand.

The Group manages its exposure to foreign currency risk by ensuring that the net foreign currency exposure remains within acceptable levels. Hedging instruments may be used in certain instances to reduce risks arising from foreign currency fluctuations.

#### *IFRS 7 – Sensitivity analysis*

The Group has used a sensitivity analysis technique that measures the estimated change to the income statement of either an instantaneous increase or decrease of 1% (100 basis points) in market interest rates or a 10% strengthening or weakening of the rand against all other currencies, from the rates applicable at 31 May 2017, for each class of financial instrument with all other variables remaining constant. This analysis is for illustrative purposes only, as in practice market rates rarely change in isolation.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 3. Financial instruments and financial risks continued

### 3.2 Financial liabilities continued

#### 3.2.2 Borrowings continued

##### Interest rate sensitivity

The interest rate sensitivity analysis is based on the following assumptions:

- Changes in market interest rates affect the interest income or expense of variable interest financial instruments;
- Changes in market interest rates only affect interest income or expense in relation to financial instruments with fixed interest rates if these are recognised at fair value; and
- Under these assumptions, a 1% increase or decrease in market interest rates at 31 May 2017 would increase or decrease profit before tax by R14.8 million (2016: R5.9 million).

##### Foreign currency sensitivity

##### Financial instruments by currency

#### 2017

	ZAR R'000	USD R'000	GBP R'000	GHS R'000	EUR R'000	LSL R'000	Total R'000
<b>Financial assets</b>							
Cash and cash equivalents	1 348 845	290	—	—	1 531	—	1 350 666
Trade and other receivables*	2 577 264	5 245	—	—	3 067	—	2 585 576
Loans receivable	225 080	—	—	—	—	—	225 080
Loans to associates and joint ventures	19 338	—	—	—	—	—	19 338
Loans to venture capital associates and joint venture	—	252 615	—	—	—	—	252 615
	<b>4 170 527</b>	<b>258 150</b>	<b>—</b>	<b>—</b>	<b>4 598</b>	<b>—</b>	<b>4 433 275</b>
<b>Financial liabilities</b>							
Interest-bearing borrowings	—	—	—	—	—	—	—
Non-interest-bearing borrowings	18 026	—	—	—	—	—	18 026
Trade and other payables*	3 538 338	393	—	—	2 464	—	3 541 195
	<b>3 556 364</b>	<b>393</b>	<b>—</b>	<b>—</b>	<b>2 464</b>	<b>—</b>	<b>3 559 221</b>
Net financial position	<b>614 163</b>	<b>257 757</b>	<b>—</b>	<b>—</b>	<b>2 134</b>	<b>—</b>	<b>874 054</b>

#### 2016

##### Financial assets

Cash and cash equivalents	588 717	310	—	—	—	—	589 027
Trade and other receivables*	2 525 960	318	15 959	—	3 223	—	2 545 460
Loans receivable	104 126	—	—	—	—	—	104 126
Loans to associates and joint ventures	8 945	273 251	—	—	—	—	282 196
	<b>3 227 748</b>	<b>273 879</b>	<b>15 959</b>	<b>—</b>	<b>3 223</b>	<b>—</b>	<b>3 520 809</b>

##### Financial liabilities

Non-interest-bearing borrowings	16 087	—	—	—	—	—	16 087
Trade and other payables*	2 646 837	214	—	119	2 368	42	2 649 580
	<b>2 662 924</b>	<b>214</b>	<b>—</b>	<b>119</b>	<b>2 368</b>	<b>42</b>	<b>2 665 667</b>
Net financial position	<b>564 824</b>	<b>273 665</b>	<b>15 959</b>	<b>(119)</b>	<b>855</b>	<b>(42)</b>	<b>855 142</b>

\*Trade and other receivables and trade and other payables exclude non-financial instruments.

With a 10% strengthening or weakening in the rand against the US dollar, profit before tax would have decreased or increased by R22.6 million. In the prior year, with a 10% strengthening or weakening in the rand against the US dollar, profit before tax would have decreased or increased by R19.4 million. The effects of movements in other currencies are insignificant.

In the current year the Group incurred a foreign exchange loss of R52.2 million (2016: R73.5 million profit) mainly as a result of the Group's USD exposure.

##### Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust this capital structure, the Company may issue new shares, adjust the amount of dividends paid to shareholders, return capital to shareholders or sell assets to reduce debt. The Group defines capital as capital and reserves and non-current borrowings. The Group is not subject to externally imposed capital requirements.

There were no changes to the Group's approach to capital management during the year.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 4. Non-financial instruments

Non-financial instruments comprise:

- Goodwill
- Intangible assets
- Property, plant and equipment
- Inventories
- Provisions

### Impairment of non-financial assets

The Group evaluates the carrying value of assets with finite useful lives when events and circumstances indicate that the carrying value may not be recoverable and when there are indicators of impairment. Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment.

An impairment loss is recognised in the income statement when the carrying amount of an asset exceeds its recoverable amount. An asset's recoverable amount is the higher of the fair value less cost of disposal (the amount obtainable from the sale of an asset in an arm's-length transaction between knowledgeable willing parties), or its value-in-use. Value-in-use is the present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life. The estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

An impairment loss recognised for an asset, other than goodwill, in prior years is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised and the recoverable amount exceeds the new carrying amount. The reversal of the impairment is limited to the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised in prior years. The reversal of such an impairment loss is recognised in the income statement in the same line item as the original impairment charge.

### 4.1 Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary, associate or jointly controlled entity at the date of acquisition. Goodwill is attributable to synergies that the Group expects to derive from the transaction. If the cost of acquisition is less than the net assets of the subsidiary acquired, the difference is recognised directly in the income statement. Goodwill on the acquisition of subsidiaries is included in "goodwill" in the statement of financial position. Goodwill on acquisitions of associates and joint ventures is included in "investments in and loans to associates and joint ventures".

Goodwill is allocated to cash-generating units for the purpose of impairment testing. Impairment is determined by assessing the recoverable amount of the cash-generating unit to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment is recognised.

Separately recognised goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 4. Non-financial instruments continued

### 4.1 Goodwill continued

#### Critical accounting estimates and assumptions

##### Assessment of goodwill for impairment

The Group tests annually whether goodwill has suffered any impairment, in accordance with the accounting policy. The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of estimates.

	2017 R'000	2016 R'000
<b>Year ended 31 May</b>		
Opening carrying amount	603 440	606 609
Acquisition of subsidiary	1 150	—
Disposal of subsidiary	—	(3 169)
Closing carrying amount	604 590	603 440
<b>At 31 May</b>		
Cost	616 718	615 568
Accumulated impairments	(12 128)	(12 128)
Carrying amount	604 590	603 440

The carrying amount of goodwill and intangible assets was reduced to their recoverable amounts through recognition of an impairment loss when required 2017: nil (2016: nil).

The cash-generating units to which goodwill is allocated are presented below:

	2017 R'000	2016 R'000
Blue Label Distribution Proprietary Limited	36 364	36 364
Cellfind Proprietary Limited	21 406	21 406
Viamedia Proprietary Limited	185 967	185 967
Blue Label Connect Proprietary Limited	205 749	205 749
The Prepaid Company Proprietary Limited	62 113	62 113
Panacea Mobile Proprietary Limited	6 883	6 883
TicketPros Proprietary Limited	5 104	5 104
Reware Proprietary Limited	1 150	—
Datacel Group	79 854	79 854
	604 590	603 440

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 4. Non-financial instruments continued

### 4.1 Goodwill continued

Goodwill is allocated to cash-generating units for the purpose of impairment testing.

The recoverable amount has been determined based on value-in-use calculations. These calculations use cash flow projections based on financial budgets approved by the Board of Directors for the forthcoming year and forecasts for up to five years which are based on assumptions of the business, industry and economic growth. Cash flows beyond this period are extrapolated using terminal growth rates, which do not exceed the expected long-term economic growth rate.

The key assumptions used for the value-in-use calculations are as follows:

	2017		2016	
	Terminal growth rate %	Discount rate %	Terminal growth rate %	Discount rate %
Blue Label Distribution Proprietary Limited	4.2	14.76	4.2	17.54
Cellfind Proprietary Limited	4.0	16.20	4.0	19.24
Viamedia Proprietary Limited	4.0	14.97	4.0	17.74
Blue Label Connect Proprietary Limited	4.2	14.76	4.2	17.54
The Prepaid Company Proprietary Limited	4.5	13.88	4.5	16.54
Panacea Mobile Proprietary Limited	4.0	16.29	4.0	19.24
TicketPros Proprietary Limited	4.2	14.76	4.2	17.54
Reware Proprietary Limited	4.2	15.63	—	—
Datacel Group	2.5	18.91	2.5	22.23

The discount rates used are post-tax and reflect specific risks relating to the relevant companies. The growth rate is used to extrapolate cash flows beyond the budget period. The growth rates were consistent with publicly available information relating to long-term average growth rates for each of the markets in which the cash-generating units operate.

For The Prepaid Company Proprietary Limited, Blue Label Distribution Proprietary Limited, Viamedia Proprietary Limited, Reware Proprietary Limited, TicketPros Proprietary Limited and Panacea Mobile Proprietary Limited if one or more of the inputs were changed to a reasonable possible alternative assumption, there would be no impairments that would have to be recognised.

For the remaining balances of goodwill, the discount rate used when calculating the value-in-use calculations would need to be increased by the following amounts before any impairments would need to be recognised:

	Increase in discount rate %
Cellfind Proprietary Limited	1.6
Blue Label Connect Proprietary Limited	1.5
Datacel Group	3.0

The goodwill balances did not result in impairment charges for the year when compared to recoverable amounts (2016: nil).

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 4. Non-financial instruments continued

### 4.2 Intangible assets

#### (a) Computer software

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Computer software has a finite useful life and is subsequently carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of the computer software over its estimated useful life (three to 10 years).

Costs associated with the maintenance of existing computer software programmes are expensed as incurred.

#### (b) Trademarks and franchise fees

Trademarks and franchise fees are shown at historical cost. They have a finite useful life and are subsequently carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of trademarks and franchise fees over their estimated useful lives (10 years and 20 years respectively).

Trademarks and franchise fees are initially shown at fair value as determined in accordance with IFRS 3 – *Business Combinations*, and are subsequently carried at the initially determined fair value less accumulated amortisation and impairment losses.

#### (c) Databases, customer listings, distribution agreements and customer relationships

Databases, customer listings, distribution agreements and customer relationships acquired through business combinations are initially shown at fair value as determined in accordance with IFRS 3 – *Business Combinations*, and are subsequently carried at the initially determined fair value less accumulated amortisation and impairment losses. Amortisation is calculated using the straight-line method to allocate the value of these assets over their estimated useful lives (three to 10 years).

Distribution agreements purchased are initially shown at cost, and are subsequently carried at the initial cost less accumulated amortisation and impairment losses. Amortisation is calculated using the straight-line method to allocate the value of these assets over their estimated useful lives (10 years).

#### (d) Internally generated software development

Costs incurred on development projects are recognised as intangible assets when the following criteria are fulfilled:

- It is technically feasible to complete the intangible asset and that it will be available for use or sale;
- Management intends to complete the intangible asset and use or sell it;
- There is an ability to use or sell the intangible asset;
- It can be demonstrated how the intangible asset will generate probable future economic benefits;
- Adequate technical, financial and other resources to complete the development and to use or sell the intangible asset are available; and
- The expenditure attributable to the intangible asset during its development can be reliably measured.

Research expenditure is recognised as an expense as incurred. Other development expenditures that do not meet these criteria are recognised as an expense as incurred.

Development costs previously recognised as an expense are not recognised as an asset in a subsequent period. Capitalised internally generated software development costs are recorded as intangible assets and amortised from the point at which the asset is available for use (i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by management) on a straight-line basis over its useful life (five to 10 years). Direct costs include the product development employee costs and an appropriate portion of relevant overheads. Costs associated with the maintenance of existing products are expensed as incurred.

#### (e) Purchased starter pack bases and postpaid bases

Purchased starter pack bases represent the right to earn future revenue from starter packs already distributed and are initially recognised at the cost to the Group. Starter pack bases have a finite life and are subsequently carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method over their estimated useful lives (seven years).

Purchased postpaid bases represent the right to earn revenue from the cellular network in respect of contracts forming part of the acquired base. Postpaid bases have a finite life and are subsequently carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method over their estimated useful lives (10 years).

#### Critical accounting estimates and assumptions

##### *Purchased starter pack bases and postpaid starter pack bases*

The relative size of the Group's purchased starter pack bases and postpaid starter pack bases makes the judgements surrounding the estimated useful lives and residual values critical to the Group's financial position and performance. Useful lives are reviewed on an annual basis with the effects of any changes in estimate accounted for on a prospective basis. The residual values of these assets are assumed to be zero. The current useful life of these bases is estimated to be seven to 10 years, based on management's estimates and taking into account historical experience as well as future events which may impact the useful lives.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 4. Non-financial instruments continued

### 4.2 Intangible assets continued

	Trademarks R'000	Customer listing R'000
<b>Year ended 31 May 2017</b>		
Opening carrying amount	—	594
Additions	—	—
Acquisition of subsidiary	—	—
Disposals	—	—
Amortisation charge	—	(430)
Impairment charges	—	—
Closing carrying amount	—	164
<b>At 31 May 2017</b>		
Cost	6 835	33 306
Accumulated amortisation	(6 835)	(33 142)
Accumulated impairments	—	—
Carrying amount	—	164
<b>Year ended 31 May 2016</b>		
Opening carrying amount	621	766
Additions	—	2 233
Disposals	—	—
Disposal of subsidiary	—	—
Amortisation charge	(621)	(879)
Impairment charges	—	(1 526)
Closing carrying amount	—	594
<b>At 31 May 2016</b>		
Cost	6 835	35 539
Accumulated amortisation	(6 835)	(33 419)
Accumulated impairments	—	(1 526)
Carrying amount	—	594

\* Included in the amortisation charge is an amount of R74.9 million (2016: R77.5 million) in respect of the purchased starter pack bases and postpaid bases, which is charged to the changes in inventories of finished goods line in the income statement.

\*\* This represents independently distributed starter pack bases and postpaid bases purchased. Amortisation periods of up to 77 months remain.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

Distribution agreement R'000	Computer software R'000	Internally generated software development R'000	Franchise fees R'000	Customer relationships R'000	Purchased starter pack bases and postpaid bases** R'000	Total R'000
242 975	57 212	38 040	935	—	258 577	598 333
—	28 827	22 577	—	—	4 583	55 987
—	—	—	—	—	—	—
—	(47)	—	—	—	—	(47)
(28 760)	(24 487)	(14 370)	(120)	—	(74 942)*	(143 109)
—	—	—	—	—	—	—
214 215	61 505	46 247	815	—	188 218	511 164
317 451	148 913	103 606	3 118	131 023	579 564	1 323 816
(101 358)	(87 049)	(42 770)	(2 303)	(130 408)	(391 346)	(795 211)
(1 878)	(359)	(14 589)	—	(615)	—	(17 441)
214 215	61 505	46 247	815	—	188 218	511 164
253 508	43 573	19 246	1 090	4 500	324 980	648 284
17 757	30 273	23 839	—	—	11 073	85 175
—	(4)	—	—	—	—	(4)
—	(2 201)	—	—	—	—	(2 201)
(28 290)	(13 409)	(5 023)	(155)	(4 500)	(77 476)*	(130 353)
—	(1 020)	(22)	—	—	—	(2 568)
242 975	57 212	38 040	935	—	258 577	598 333
317 451	123 727	81 776	3 118	131 023	574 981	1 274 450
(72 598)	(65 085)	(29 147)	(2 183)	(130 408)	(316 404)	(656 079)
(1 878)	(1 430)	(14 589)	—	(615)	—	(20 038)
242 975	57 212	38 040	935	—	258 577	598 333

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 4. Non-financial instruments continued

### 4.3 Property, plant and equipment

Property, plant and equipment is initially recorded at historical cost, being the purchase cost plus any cost to prepare the assets for their intended use. Historical cost includes expenditure that is directly attributable to the acquisition of the item. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to the income statement during the financial year in which they are incurred.

Property, plant and equipment is subsequently carried at historical cost less accumulated depreciation and any accumulated impairment losses.

Major leasehold improvements are amortised over the shorter of their respective lease periods and estimated useful lives.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at year-end. Where the assets' residual value is higher than the carrying value, no depreciation is provided.

Gains and losses on disposal of property, plant and equipment are determined as the difference between the carrying amount and the fair value of the sale proceeds, and are included in operating profit.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

	Computer equipment R'000	Furniture and fittings R'000	Motor vehicles R'000
<b>Year ended 31 May 2017</b>			
Opening carrying amount	22 855	1 926	10 044
Additions	22 211	4 468	5 817
Acquisition of subsidiary	20	285	—
Disposals	(212)	(57)	(1 214)
Depreciation charge	(15 229)	(990)	(3 508)
Closing carrying amount	29 645	5 632	11 139
<b>At 31 May 2017</b>			
Cost	92 694	12 438	19 969
Accumulated depreciation	(62 879)	(6 102)	(8 830)
Accumulated impairments	(170)	(704)	—
Carrying amount	29 645	5 632	11 139
<b>Year ended 31 May 2016</b>			
Opening carrying amount	23 047	2 560	7 843
Additions	15 812	683	6 445
Disposals	(81)	(6)	(1 198)
Disposal of subsidiary	(1 735)	(466)	—
Depreciation charge	(14 188)	(845)	(3 046)
Closing carrying amount	22 855	1 926	10 044
<b>At 31 May 2016</b>			
Cost	77 940	7 922	16 747
Accumulated depreciation	(54 915)	(5 292)	(6 703)
Accumulated impairments	(170)	(704)	—
Carrying amount	22 855	1 926	10 044

There are no property, plant and equipment assets that are encumbered.

The residual values of buildings are estimated to be higher than the carrying value and therefore there is no depreciation charge.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

Depreciation is calculated on the straight-line basis to write off the cost of the assets to their residual values over their estimated useful lives as follows:

Computer equipment	25% – 33.3%
Furniture and fittings	16.67% – 25%
Motor vehicles	20% – 25%
Office equipment	25%
Terminals and vending machines	16.67%
Media equipment	33.33%
Plant and machinery	20%
Buildings	8.33%

Office equipment R'000	Leasehold improvements R'000	Terminals and vending machines R'000	Media equipment R'000	Plant and machinery R'000	Buildings R'000	Total R'000
814	5 416	48 987	5 723	570	4 099	100 434
259	2 126	21 578	484	350	—	57 293
57	—	—	—	—	—	362
(7)	(5)	(292)	—	(19)	—	(1 806)
(351)	(5 043)	(18 391)	(969)	(203)	—	(44 684)
772	2 494	51 882	5 238	698	4 099	111 599
6 531	48 316	140 672	6 893	1 349	4 099	332 961
(5 339)	(45 384)	(85 203)	(1 655)	(651)	—	(216 043)
(420)	(438)	(3 587)	—	—	—	(5 319)
772	2 494	51 882	5 238	698	4 099	111 599
984	11 960	52 202	3 225	764	4 099	106 684
558	175	15 112	3 167	4	—	41 956
(270)	(17)	(1 513)	—	—	—	(3 085)
(102)	(80)	—	—	—	—	(2 383)
(356)	(6 622)	(16 814)	(669)	(198)	—	(42 738)
814	5 416	48 987	5 723	570	4 099	100 434
7 081	47 333	124 892	6 409	1 030	4 099	293 453
(5 847)	(41 479)	(72 318)	(686)	(460)	—	(187 700)
(420)	(438)	(3 587)	—	—	—	(5 319)
814	5 416	48 987	5 723	570	4 099	100 434

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 4. Non-financial instruments continued

### 4.4 Inventories

Inventories comprise prepaid airtime (including physical prepaid airtime), handsets and other related products.

Inventories are stated at the lower of cost or estimated net realisable value. Cost comprises direct materials and, where applicable, overheads that have been incurred in bringing the inventories to their present location and condition, excluding borrowing costs. The cost of inventory is determined by means of the weighted average cost basis. Net realisable value is the estimate of the selling price in the ordinary course of business, less selling expenses. Provisions are made for obsolete, unusable and unsaleable inventory and for latent damage first revealed when inventory items are taken into use or offered for sale.

	2017 R'000	2016 R'000
<b>Finished goods</b>		
Prepaid airtime	2 067 904	1 473 828
Handsets	84 676	158 815
Other*	27 541	26 217
	<b>2 180 121</b>	<b>1 658 860</b>

\* Other inventory mainly consists of starter packs and consumables.

Inventories with a cost of R24.1 billion (2016: R24.4 billion) were sold during the year and have been charged to the income statement.

A general notarial bond is held by Investec Bank Limited over airtime up to R1.5 billion (2016: R1.5 billion).

### 4.5 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Provisions are not recognised for future operating expenses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

The increase in the provision due to the passage of time is recognised as an interest expense.

	Unredeemed electricity provision R'000	Retail platform clawback provision R'000	Total R'000
Opening balance	21 029	3 899	24 928
Additions	765 901	5 271	771 172
Used during the year	(755 562)	(5 160)	(760 722)
Reversed	—	(307)	(307)
Closing carrying amount	<b>31 368</b>	<b>3 703</b>	<b>35 071</b>

#### Unredeemed electricity provision

The unredeemed electricity provision raised represents the value of electricity vouchers sold and unredeemed as at year-end, payable by the Group to the municipalities on redemption by the end customer.

Redemption is dependent on activation by customers. This is expected to occur within the first quarter of the following financial year.

#### Retail platform clawback provision

The retail platform clawback provision represents the estimated value payable as a clawback on deficient debtors for amounts already received on goods sold through a third-party platform provider.

The provision will be utilised within nine months of the following financial year per the contractual terms of the clawback arrangement.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 5. Employees

### 5.1 Equity compensation benefit

During the year 1 376 257 (2016: 2 591 066) forfeitable shares were granted to Executive Directors and qualifying employees (participant). The participant will forfeit the forfeitable shares if he/she ceases to be an employee of an employer company before the vesting date or if the specified performance conditions have not been met, unless otherwise specified by the rules or determined by the Board. In the event that the participant is not in the employ of the Group, or the performance conditions are not met, the shares allocated to the participant will be forfeited and will either be sold on the open market by the escrow agent and the proceeds will be returned to the participating employer, or may be retained by the Group for future awards.

Dividends declared in respect of these forfeitable shares are held in escrow until such time as the performance conditions are met and the shares have vested. Shares forfeited during the vesting period will forfeit any dividends pertaining to such shares. A dividend of 36 cents (2016: 31 cents) per ordinary share was declared on 23 August 2016 (2016: 18 August 2015).

The performance condition of the forfeitable shares for the sixth, seventh and eighth award vesting on 31 August 2016, 31 August 2017 and 31 August 2018 respectively are as follows:

- 40% of the awards are allocated towards retention. In order to receive this portion of the allocation the employee is required to be employed within the Group at the vesting date.
- 60% of the awards are allocated on the basis of 50% for growth in core headline earnings per share and 10% for shareholder returns.

The 50% for growth in core headline earnings will be based on the following achievements:

- If growth is 5% above CPI over three years, 20% of the 50% will vest.
- If growth is 10% above CPI over three years, an additional 50% (i.e. a total of 70%) of the 50% will vest.
- If growth is 25% above CPI over three years, a further 30% (i.e. a total of 100%) of the 50% will vest.

The 50% for growth in core headline earnings in respect of the seventh and eighth awards has been amended to include growth in core headline earnings at subsidiary level with regards to qualifying employees.

The 10% for shareholder return will be based on a 10% compounded growth in the share price over the three-year vesting period measured with reference to the weighted average price per share during the month of the commencement of the allocation and the weighted average share price for the month during which the vesting takes place, plus dividends over the three-year period.

The performance condition for Executive Directors for the ninth award grant vesting on 31 August 2019 is as follows:

- 33.33% for retention (three years from date of award); and
- 66.67% financial (33.34% for growth in core headline earnings per share and 33.33% based on shareholder returns);

The 33.34% for growth in core headline earnings per share is based on the following achievements:

- If growth is 5% above CPI compounded annually over three years, then 20% of the 33.33% will vest.
- If growth is 10% above CPI compounded annually over three years, then an additional 50% (i.e. a total of 70%) of the 33.33% would vest. If growth is between 5% and 10% above CPI over the three years then the additional 50% will be reduced on a pro-rata basis.
- If growth is 25% above CPI compounded annually over three years, then a further 30% (i.e. a total of 100%) of the 33.33% will vest. If growth is between 10% and 25% above CPI over the three years then the additional 30% will be reduced on a pro-rata basis.

The 33.33% for shareholder return is based on a 10% compounded growth in the share price over the three-year vesting period, measured with reference to the weighted average price per share during the month of the commencement of the allocation plus dividends over the three-year period against the weighted average share price for the month during which the vesting takes place.

The performance condition for senior managers for the ninth award grant vesting on 31 August 2019 is as follows:

- 40% for retention (three years from date of award); and
- 60% financial (30% for growth in core headline earnings per share and 30% based on shareholder returns).

The 30% for growth in core headline earnings per share is based on the following achievements:

- If growth is 5% above CPI compounded annually over three years, then 20% of the 30% will vest.
- If growth is 10% above CPI compounded annually over three years, then an additional 50% (i.e. a total of 70%) of the 30% would vest. If growth is between 5% and 10% above CPI over the three years then the additional 50% will be reduced on a pro-rata basis.
- If growth is 25% above CPI compounded annually over three years, then a further 30% (i.e. a total of 100%) of the 30% will vest. If growth is between 10% and 25% above CPI over the three years then the additional 30% will be reduced on a pro-rata basis.

The performance criteria for senior managers will be measured at subsidiary level.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 5. Employees continued

### 5.1 Equity compensation benefit continued

The 30% for shareholder return is based on a 10% compounded growth in the share price over the three-year vesting period, measured with reference to the weighted average price per share during the month of the commencement of the allocation plus dividends over the three-year period against the weighted average share price for the month during which the vesting takes place.

#### Critical accounting estimates and assumptions

In determining the number of forfeitable shares that will vest due to performance conditions being met, management assesses the attrition rates of staff based on the grades of staff that have been granted awards as well as the historic staff turnover.

Movements in the number of forfeitable shares outstanding during the year are as follows:

	Grant date	Vesting date	Number of shares	Fair value of grant R'000
<b>At 31 May 2015</b>			8 412 878	68 033
Fifth award			2 951 266	19 803
Sixth award			2 523 776	22 083
Seventh award			2 937 836	26 147
<b>Granted during the year</b>			2 591 066	26 351
Eighth award	1 September 2015	31 August 2018	2 591 066	26 351
<b>Shares forfeited during the year</b>			(612 453)	(5 407)
Sixth award			(287 142)	(2 512)
Seventh award			(325 311)	(2 895)
<b>Shares vested during the year</b>			(3 163 359)	(21 676)
Fifth award		31 August 2015	(2 951 266)	(19 803)
Sixth award		30 November 2015	(94 961)	(831)
Seventh award		30 November 2015	(117 132)	(1 042)
<b>At 31 May 2016</b>			7 228 132	67 301
Sixth award			2 141 673	18 740
Seventh award			2 495 393	22 210
Eighth award			2 591 066	26 351
<b>Granted during the year</b>			1 376 257	28 557
Ninth award	18 October 2016	31 August 2019	1 376 257	28 557
<b>Shares forfeited during the year</b>			(121 226)	(1 154)
Seventh award			(62 650)	(558)
Eighth award			(58 576)	(596)
<b>Shares vested during the year</b>			(2 141 673)	(18 740)
Sixth award		18 October 2016	(2 141 673)	(18 740)
<b>At 31 May 2017</b>			6 341 490	75 964
Seventh award			2 432 743	21 652
Eighth award			2 532 490	25 755
Ninth award			1 376 257	28 557

Refer to note 5.2 for the expense recognised in the income statement relating to the equity compensation benefits.

The fair value of the shares is based on the open market closing price at grant date.

The total number of forfeitable shares issued to Executive Directors during the period is 347 051 (2016: 664 875).

The share-based payment expense in relation to these Executive Directors is R6.5 million (2016: R5.7 million). Refer to note 5.3 for details of awards per Director.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 5. Employees continued

### 5.2 Equity compensation and benefit expense

#### (a) Equity compensation benefit

The Group operates an equity-settled forfeitable share incentive plan, under which the entity receives services from employees as consideration for equity instruments of the Group. The fair value of the services received in exchange for the grant of forfeitable shares is recognised as an expense. The total amount to be expensed is determined by the fair value of the forfeitable shares granted. The total amount expensed is recognised over the vesting period, which is the period over which all of the vesting conditions are to be satisfied. At each reporting date, the entity recognises the impact of any shares that have been forfeited prior to the end of the vesting period, if any, in the income statement with a corresponding adjustment to equity.

#### (b) Bonus plans

The Group recognises a liability and an expense for bonuses. A liability is recognised where the Group is contractually obliged or where there is a past practice that has created a constructive obligation.

The bonus expense is determined based on overall Group performance and other non-financial measures.

In terms of the Group remuneration policy, the joint CEOs may earn an annual incentive bonus of up to 120% of fixed remuneration, and other executive directors of up to 70%. Senior Management may earn up to 50% of their annualised fixed salary package.

	2017 R'000	2016 R'000
Salaries and wages	362 537	331 546
Bonuses	65 953	71 342
Equity compensation benefit	23 417	23 845
Other	1 078	383
	<b>452 985</b>	427 116

Average number of employees for the year was 793 (2016: 1 076).

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 5. Employees continued

### 5.3 Directors' emoluments

	Blue Label Services as Directors of Blue Label Telecoms Limited R'000	Salary and allowances R'000	Bonuses and performance- related payments R'000	Other benefits R'000	Subtotal R'000
<b>For the year ended 31 May 2017</b>					
<b>Executive directors</b>					
BM Levy	—	7 973	7 808	160	15 941
MS Levy	—	7 985	7 808	149	15 942
DA Suntup	—	4 159	2 412	149	6 720
	—	20 117	18 028	458	38 603
<b>Non-executive directors</b>					
LM Nestadt	1 214	—	—	—	1 214
K Ellerin	439	—	—	—	439
G Harlow	890	—	—	—	890
J Mthimunye	772	—	—	—	772
JS Vilakazi	564	—	—	—	564
P Mahanyele**	339	—	—	—	339
Y Mahomed##	231	—	—	—	231
	4 449	—	—	—	4 449
	4 449	20 117	18 028	458	43 052
<b>For the year ended 31 May 2016</b>					
<b>Executive directors</b>					
BM Levy	—	7 492	9 165	146	16 803
MS Levy	—	7 503	9 165	135	16 803
M Pamensky*	—	4 212	—	80	4 292
DA Suntup	—	3 910	2 831	135	6 876
	—	23 117	21 161	496	44 774
<b>Non-executive directors</b>					
LM Nestadt	995	—	—	—	995
K Ellerin	369	—	—	—	369
G Harlow	658	—	—	—	658
J Mthimunye	491	—	—	—	491
JS Vilakazi	311	—	—	—	311
Y Mahomed#	152	—	—	—	152
	2 976	—	—	—	2 976
	2 976	23 117	21 161	496	47 750

\* M Pamensky resigned with effect from 30 November 2015.

# Y Mahomed appointed with effect from 18 August 2015.

\*\* P Mahanyele appointed with effect from 1 September 2016.

## Y Mahomed resigned with effect from 11 January 2017.

The fair value of forfeitable shares per Director has been included.

No Director has a notice period of more than one year.

No Director's service contract includes predetermined compensation as a result of termination that would exceed one year's salary and benefits.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

Services as Directors of subsidiaries of Blue Label Telecoms Limited R'000	Salary and allowances from subsidiaries R'000	Bonuses and performance-related payments from subsidiaries R'000	Retirement and related benefits from subsidiaries R'000	Corporate finance and legal fees for services rendered to Blue Label Telecoms Group R'000	Total R'000	Fair value of forfeitable shares R'000
—	—	—	—	—	15 941	10 729
—	—	—	—	—	15 942	10 729
—	—	—	—	—	6 720	5 682
—	—	—	—	—	38 603	27 140
—	—	—	—	—	1 214	
—	—	—	—	—	439	
473	—	—	—	—	1 363	
48	—	—	—	—	820	
—	—	—	—	—	564	
—	—	—	—	—	339	
72	—	—	—	—	303	
593	—	—	—	—	5 042	
593	—	—	—	—	43 645	
—	—	—	—	—	16 803	12 843
—	—	—	—	—	16 803	12 843
—	—	—	—	—	4 292	—
—	—	—	—	—	6 876	6 403
—	—	—	—	—	44 774	32 089
—	—	—	—	—	995	
—	—	—	—	—	369	
399	—	—	—	—	1 057	
45	—	—	—	—	536	
—	—	—	—	—	311	
22	—	—	—	—	174	
466	—	—	—	—	3 442	
466	—	—	—	—	48 216	

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 5. Employees continued

### 5.3 Directors' emoluments continued

	Issue date	Issue price R	Vesting date
<b>Forfeitable share scheme per Director</b>			
<b>For the year ended 31 May 2017</b>			
BM Levy	2 September 2013	8.75	31 August 2016
BM Levy	3 September 2014	8.90	31 August 2017
BM Levy	1 September 2015	10.17	31 August 2018
BM Levy	18 October 2016	20.75	31 August 2019
MS Levy	2 September 2013	8.75	31 August 2016
MS Levy	3 September 2014	8.90	31 August 2017
MS Levy	1 September 2015	10.17	31 August 2018
MS Levy	18 October 2016	20.75	31 August 2019
DA Suntup	2 September 2013	8.75	31 August 2016
DA Suntup	3 September 2014	8.90	31 August 2017
DA Suntup	1 September 2015	10.17	31 August 2018
DA Suntup	18 October 2016	20.75	31 August 2019
<b>Forfeitable share scheme per Director</b>			
<b>For the year ended 31 May 2016</b>			
BM Levy	3 September 2012	6.71	31 August 2015
BM Levy	2 September 2013	8.75	31 August 2016
BM Levy	3 September 2014	8.90	31 August 2017
BM Levy	1 September 2015	10.17	31 August 2018
MS Levy	3 September 2012	6.71	31 August 2015
MS Levy	2 September 2013	8.75	31 August 2016
MS Levy	3 September 2014	8.90	31 August 2017
MS Levy	1 September 2015	10.17	31 August 2018
MV Pamensky	3 September 2012	6.71	31 August 2015
MV Pamensky	2 September 2013	8.75	31 August 2016
MV Pamensky	3 September 2014	8.90	31 August 2017
MV Pamensky	1 September 2015	10.17	31 August 2018
DA Suntup	3 September 2012	6.71	31 August 2015
DA Suntup	2 September 2013	8.75	31 August 2016
DA Suntup	3 September 2014	8.90	31 August 2017
DA Suntup	1 September 2015	10.17	31 August 2018

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

Awards outstanding as at the beginning of the year	Number of shares awarded	Awards forfeited during the year	Awards vested during the year	Balance as at the end of the year
271 883	—	—	(271 883)	—
283 339	—	—	—	283 339
262 834	—	—	—	262 834
—	137 194	—	—	137 194
<b>818 056</b>	<b>137 194</b>	<b>—</b>	<b>(271 883)</b>	<b>683 367</b>
271 883	—	—	(271 883)	—
283 339	—	—	—	283 339
262 834	—	—	—	262 834
—	137 194	—	—	137 194
<b>818 056</b>	<b>137 194</b>	<b>—</b>	<b>(271 883)</b>	<b>683 367</b>
118 540	—	—	(118 540)	—
150 067	—	—	—	150 067
139 207	—	—	—	139 207
—	72 663	—	—	72 663
<b>407 814</b>	<b>72 663</b>	<b>—</b>	<b>(118 540)</b>	<b>361 937</b>
334 474	—	—	(334 474)	—
271 883	—	—	—	271 883
283 339	—	—	—	283 339
—	262 834	—	—	262 834
889 696	262 834	—	(334 474)	818 056
334 474	—	—	(334 474)	—
271 883	—	—	—	271 883
283 339	—	—	—	283 339
—	262 834	—	—	262 834
889 696	262 834	—	(334 474)	818 056
281 982	—	—	(281 982)	—
229 214	—	(229 214)	—	—
238 872	—	(238 872)	—	—
—	221 585	(221 585)	—	—
750 068	221 585	(689 671)	(281 982)	—
145 829	—	—	(145 829)	—
118 540	—	—	—	118 540
150 067	—	—	—	150 067
—	139 207	—	—	139 207
414 436	139 207	—	(145 829)	407 814

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 6. Share capital

Ordinary shares are classified as equity and the shares are fully paid up.

Shares acquired by Blue Label Telecoms for its own employees' equity compensation benefit scheme, as well as the shares procured by the subsidiaries in terms of this scheme, are accounted for as treasury shares in the Group statement of financial position.

	2017 Number of shares	2016 Number of shares	2017 R'000	2016 R'000
<b>Authorised</b>				
Total authorised share capital of ordinary shares (par value of R0.000001 each)	1 000 000 000	1 000 000 000	1	1
<b>Issued</b>				
Balance at the beginning of the year	666 243 234	665 463 346	*	*
Shares acquired during the year	(348 651)	(2 383 471)	*	*
Shares vested during the year	2 141 673	3 163 359	*	*
<b>Balance at the end of the year</b>	<b>668 036 256</b>	666 243 234	*	*

\* Less than R1 000.

All issued shares are fully paid up.

The total number of shares in issue including shares held as treasury shares as at 31 May 2017 is 674 509 042 (2016: 674 509 042).

The Company acquired 348 651 (2016: 2 383 471) shares at an average price of R21.17 (2016: R9.67) on the JSE in order to grant forfeitable shares to employees and directors as part of the Group's forfeitable share plan.

The amount paid to acquire these shares was R7 380 663 (2016: R23 052 001) and has been deducted from shareholders' equity. These shares are held as treasury shares.

Refer to note 5.1 for details on the forfeitable shares.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 7. Taxation

### 7.1 Income tax expense

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at year-end in the countries where the Company's subsidiaries, associates and joint ventures operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity respectively.

Uncertain tax positions are considered by the Group at the level of the individual uncertainty or group of related uncertainties.

#### Critical accounting estimates and assumptions

As with any enterprise, the Group faces uncertainties in the markets in which it operates and over which it has little or no control. The Group is subject to income tax in numerous jurisdictions and judgement is required in determining the provision for tax.

There are transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Amounts accrued are based on management's interpretation of country-specific tax law and the likelihood of settlement. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current income tax and deferred tax provisions in the period in which such determination is made.

Deferred tax assets are recognised to the extent that it is probable that taxable income will be available in the future against which these can be utilised. Future taxable income is estimated based on business plans which include estimates and assumptions regarding economic growth, interest rates, inflation and competitive forces.

	2017 R'000	2016 R'000
<b>Current tax</b>	<b>345 990</b>	305 420
Current year	<b>344 739</b>	305 652
Adjustment in respect of prior years	<b>1 251</b>	(232)
<b>Deferred tax</b>	<b>(13 953)</b>	13 363
Current year	<b>(14 667)</b>	14 749
Adjustment in respect of prior years	<b>714</b>	(1 386)
	<b>332 037</b>	318 783
Profit before tax	<b>1 152 898</b>	1 050 395
Tax at 28%	<b>322 811</b>	294 111
Fair value adjustments	<b>(1 565)</b>	(10 829)
Expenditure of a capital nature	<b>11 480</b>	9 082
Other income not subject to tax	<b>(11 421)</b>	(5 238)
Other expenses not deductible for tax purposes	<b>4 434</b>	8 090
Tax effect of reclassification of investment in associates and joint venture to venture capital investment	<b>(44 855)</b>	—
Capital gains tax	<b>2 876</b>	2 431
Tax effect of assessed losses not recognised	<b>130</b>	2 467
Share of losses from associates and joint ventures	<b>46 183</b>	20 096
Adjustment in respect of prior years	<b>1 964</b>	(1 618)
Effect of different tax dispensations	<b>—</b>	191
Tax charge	<b>332 037</b>	318 783
Effective tax rate (%)	<b>29</b>	30

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 7. Taxation continued

### 7.2 Deferred taxation

Deferred taxation is provided using the liability method for all temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes.

However, if the deferred income tax arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss, it is not accounted for. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by year-end and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

#### Critical accounting estimates and assumptions

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

	Capital allowances R'000	Fair value gains R'000	Provisions R'000	Tax losses R'000	Pre-payments R'000	Un-realised foreign exchange differences R'000	Other R'000	Total R'000
<b>At 31 May 2015</b>	322	47 985	(19 171)	(21 173)	2 354	14 410	(1 074)	23 653
Charged/(credited) to the income statement	(841)	(6 270)	(359)	1 471	1 973	19 458	(2 069)	13 363
Disposal of subsidiary	61	—	869	3 083	(59)	—	(41)	3 913
<b>At 31 May 2016</b>	<b>(458)</b>	<b>41 715</b>	<b>(18 661)</b>	<b>(16 619)</b>	<b>4 268</b>	<b>33 868</b>	<b>(3 184)</b>	<b>40 929</b>
Charged/(credited) to the income statement	<b>7 828</b>	<b>(5 411)</b>	<b>(3 720)</b>	<b>1 050</b>	<b>(1 466)</b>	<b>(16 134)</b>	<b>3 900</b>	<b>(13 953)</b>
Acquisition of subsidiary	—	—	—	(721)	—	—	—	(721)
<b>At 31 May 2017</b>	<b>7 370</b>	<b>36 304</b>	<b>(22 381)</b>	<b>(16 290)</b>	<b>2 802</b>	<b>17 734</b>	<b>716</b>	<b>26 255</b>

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 7. Taxation continued

### 7.2 Deferred taxation continued

	2017 R'000	2016 R'000
Deferred tax asset comprises:		
Capital allowances	—	(817)
Provisions	(23 076)	(18 768)
Tax losses	(16 290)	(16 619)
Other	(5 262)	(3 184)
Total deferred tax asset	(44 628)	(39 388)
Deferred tax liability comprises:		
Capital allowances	7 370	359
Fair value gains	36 304	41 715
Provisions	695	107
Prepayments	2 802	4 268
Unrealised foreign exchange differences	17 734	33 868
Other	5 978	—
Total deferred tax liability	70 883	80 317
Net deferred tax	26 255	40 929
The analysis of deferred tax assets and deferred tax liabilities is as follows:		
Deferred tax assets		
Deferred tax assets to be recovered after more than 12 months	10 396	1 713
Deferred tax assets to be recovered within 12 months	(37 093)	(22 925)
Net deferred tax asset	(26 697)	(21 212)
Deferred tax liabilities		
Deferred tax liabilities to be recovered after more than 12 months	44 168	68 217
Deferred tax liabilities to be recovered within 12 months	8 784	(6 076)
Net deferred tax liability	52 952	62 141
Net deferred tax	26 255	40 929

Where deferred tax assets have been recognised in respect of entities which have incurred losses in the current or prior years, a formal process of assessment of the future profitability of the entity has been performed based on detailed budgets and cash flow forecasts. As a result, management believes that the current tax losses will be utilised within one to five years.

Deferred tax assets are recognised for tax losses carried forward to the extent that the realisation of the related tax benefit through future taxable profits is probable. The Group did not recognise deferred income tax assets of R44.3 million (2016: R44.3 million) in respect of losses amounting to R158.5 million (2016: R158.2 million) that can be carried forward against future taxable income.

There is no withholding tax that would be payable on any dividends received from the Group's equity accounted associates and joint ventures and therefore no deferred tax has been raised in this regard. Deferred tax at the CGT rate has been raised on investments in associates and joint venture that are classified as venture capital investments.

### 7.3 Taxation paid

	2017 R'000	2016 R'000
Balance outstanding at the beginning of the year	36 521	36 169
Taxation charge	345 990	305 420
Translation differences	—	50
Balance outstanding at the end of the year	(43 697)	(36 521)
	338 814	305 118

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 8. Related parties

Transactions and balances with related parties:

	2017 R'000	2016 R'000
<b>Sales to related parties</b>		
Blue Label Mexico S.A. de C.V.*	6 709	10 645
Datacision Proprietary Limited*	117	134
Lornanox Proprietary Limited*	9 629	6 196
Melrose Motor Investments Proprietary Limited	645	—
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)*	308	988
Stylco Proprietary Limited	9 174	12 488
Unihold Group Proprietary Limited	355	—
United Call Centre Solutions Proprietary Limited*	400	—
Wildekrans Trust	—	27
ZOK Cellular Proprietary Limited	1 861	2 207
<b>Purchases from related parties</b>		
Banosign Proprietary Limited*	—	157
Black Ginger 59 Proprietary Limited	14 340	13 109
Datacision Proprietary Limited*	—	404
Lornanox Proprietary Limited*	—	422
Matragon House Proprietary Limited	49	—
Mpower Softcomm Private Limited*	892	—
Stax Technologies Proprietary Limited	—	991
Stylco Proprietary Limited	89	445
The Grill House Close Corporation	156	45
Uvongo Falls No 26 Proprietary Limited	972	—
Wildekrans Wine Estate Proprietary Limited	1	—
Wireless Business Solutions Proprietary Limited	—	519
ZOK Cellular Proprietary Limited	17 552	26 001
<b>Interest received from related parties</b>		
2DFine Holdings Mauritius* (refer to note 2.2)	21 159	19 879
Lornanox Proprietary Limited* (refer to note 2.1)	3 385	1 066
Oxigen Services India Private Limited* (refer to note 2.2)	2 565	—
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)*	297	—
Stylco Proprietary Limited	3 041	3 548
Supa Pesa South Africa Proprietary Limited* (refer to note 2.1)	790	858
<b>Management fees received from related parties</b>		
Datacision Proprietary Limited*	563	519
Forensic Intelligence Data Solutions Proprietary Limited*	—	88
United Call Centre Solutions Proprietary Limited*	200	—
<b>Rent received from related parties</b>		
Forensic Intelligence Data Solutions Proprietary Limited*	—	32
<b>Rent paid to related parties</b>		
Ellerine Bros. Proprietary Limited	8 180	7 597
Matragon House Proprietary Limited	712	1 285
Moneyline 311 Proprietary Limited	8 180	7 597
Uvongo Falls No 26 Proprietary Limited	3 697	—
Wildekrans Trust	3 943	3 626

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 8. Related parties continued

	2017 R'000	2016 R'000
<b>Purchases of intangible assets from related parties</b>		
Mpower Softcomm Private Limited*	—	374
<b>Purchases of property, plant and equipment from related parties</b>		
Melrose Motor Investments Proprietary Limited	4 535	—
<b>Loans from related parties</b>		
Datacision Proprietary Limited* (refer to note 3.2.2)	4 738	4 738
<b>Loans to related parties</b>		
2DFine Holdings Mauritius** (refer to note 2.2)	218 305	234 892
Lornanox Proprietary Limited* (refer to note 2.1)	75 209	65 949
Oxigen Services India Private Limited* (refer to note 2.2)	34 310	38 359
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)* (refer to note 2.1)	11 033	1 638
Stylco Proprietary Limited (refer to note 3.1.1)	—	26 000
Supa Pesa South Africa Proprietary Limited* (refer to note 2.1)	6 714	7 307
United Call Centre Solutions Proprietary Limited* (refer to note 2.1)	1 591	—
ZOK Cellular Proprietary Limited (refer to note 3.1.1)	26 364	20 881
<b>Amounts due from related parties included in trade receivables</b>		
Black Ginger 59 Proprietary Limited	—	4 351
Blue Label Mexico S.A. de C.V.*	3 194	1 039
Datacision Proprietary Limited*	582	3 330
Lornanox Proprietary Limited*	13 676	5 846
Oxigen Services India Private Limited*	5 244	6 328
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)*	—	4 057
Stax Technologies Proprietary Limited	—	21
Stylco Proprietary Limited	—	747
ZOK Cellular Proprietary Limited	3	—
	<b>22 702</b>	25 719
<b>Amounts due to related parties included in trade payables</b>		
Black Ginger 59 Proprietary Limited	2 057	3 166
Blue Label Mexico S.A. de C.V.*	393	—
Datacision Proprietary Limited*	55	44
Matragon House Proprietary Limited	6	—
Prepaid24 Proprietary Limited (previously Banosign Proprietary Limited)*	1 098	—
Stylco Proprietary Limited	—	7
Wildekrans Trust	—	15
ZOK Cellular Proprietary Limited	—	19 912
	<b>3 609</b>	23 144

\* 2DFine Holdings Mauritius, Prepaid24 Proprietary Limited, Blue Label Mexico S.A. de C.V., Datacision Proprietary Limited, United Call Centre Solutions Proprietary Limited, Forensic Intelligence Data Solutions Proprietary Limited, Lornanox Proprietary Limited, Mpower Softcomm Private Limited, and Supa Pesa South Africa Proprietary Limited are related parties in that they are associates or joint ventures of the Group (refer to note 2.4). The remaining companies are related parties due to Directors' shareholdings and the companies having certain common directorships.

† B Levy and M Levy have signed personal sureties for the loan owed by 2DFine Holdings Mauritius to Gold Label Investments Proprietary Limited. Their liability is limited to the difference between the loan owing to Gold Label Investments Proprietary Limited and the value of 16.93% of the shares in Oxigen Services India Private Limited on the 30th day after which the loan becomes due and payable or the extended date as may be agreed in writing by Gold Label Investments Proprietary Limited.

For details of emoluments to Directors refer to note 5.3. For details of equity compensation benefit expense in respect of Directors refer to note 5.1. The Executive Directors of the Company are regarded as key management of the Group.

For details of the shareholdings in the Company, refer to the Directors' report.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 9. Unrecognised items

### 9.1 Commitments

#### Future operating lease commitments

The Group leases various offices under non-cancellable operating lease agreements.

The lease terms are between one and five years, and the majority of lease agreements are renewable at the end of the lease period at market rates.

The Group is required to give six months' notice for the termination of the majority of these agreements.

The lease expenditure charged to the income statement during the year is disclosed in note 1.3.

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	<b>2017</b> <b>R'000</b>	2016 R'000
<b>Premises</b>		
Payable within one year	<b>29 263</b>	24 140
Payable in two to five years	<b>101 742</b>	18 666
Payable in greater than five years	<b>55 197</b>	—
	<b>186 202</b>	42 806

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 9. Unrecognised items continued

### 9.2 Subsequent events

On 2 August 2017, Blue Label, through its wholly owned subsidiary, The Prepaid Company Proprietary Limited (The Prepaid Company), acquired 45% of the issued share capital of Cell C Proprietary Limited (Cell C) for a purchase consideration of R5.5 billion. Of this amount, 183 333 333 ordinary shares were subscribed for by third parties at an issue price of R15.00 per share, equating to R2.75 billion.

On the same date, The Prepaid Company concluded an agreement to purchase 100% of the issued share capital in 3G Mobile Proprietary Limited (3G Mobile) from its shareholders for a purchase consideration of R1.9 billion.

The acquisition has been structured in two stages, whereby 47.37% of the issued share capital was initially acquired for a purchase consideration of R900 million. The remaining 52.63% of the issued share capital will be acquired for a further R1.0 billion, subject to the fulfilment of conditions precedent. Of the initial purchase of 47.37%, 16 666 666 ordinary shares were issued to the vendors at R15.00 per share, equating to R250 million. The balance of R650 million will be payable on 28 February 2018.

As part of the restructure of the debt into Cell C by third party lenders, The Prepaid Company will be required to provide liquidity support to Magnolia Cellular Investment 2 (RF) Proprietary Limited (SPV2), which is 100% held by 3C Telecommunications Proprietary Limited, of up to USD80 million, which liquidity support will be provided over 24 months and will be in the form of subordinated funding to SPV2. Oger Telecoms contributed USD20 million of the aforesaid USD80 million thus reducing The Prepaid Company's obligation in this regard to a maximum of USD60 million. In addition, to the extent that certain assets of Oger Telecoms are realised within the aforesaid 24 month period, a portion of such realisation shall further reduce The Prepaid Company's obligation. In this regard, USD16 million has been realised, thereby reducing its exposure to a maximum of USD44 million.

With effect from 2 August 2017 The Prepaid Company purchased Bond notes, issued by Cedar Cellular Investments 1 Proprietary Limited, from Saudi Oger Limited with a capital redemption value of USD18 million and with a coupon rate of 8.625% per annum for a purchase consideration of USD18 million, of which USD6 million has been paid, USD3 million will be paid imminently and USD9 million will be payable on 30 November 2017. The Prepaid Company was entitled to assign its rights and obligations, in whole or in part, to a nominee. Accordingly, it has assigned such rights and obligations in respect of 50% of the Bond notes, which assignment has been accepted by the assignee.

On 2 August 2017 The Prepaid Company concluded an agreement with Cell C in terms of which it has undertaken to advance R1.34 billion on a piecemeal basis for the purpose of applying such funds towards capital expenditure. This advance, which is interest bearing, will be repayable in full by the end of July 2018.

Subsequent to year-end, dividend number 8 was declared and approved by the Board.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 10. Accounting framework

### 10.1 Basis of preparation

The principal accounting policies applied in the preparation of the Group and Company annual financial statements are in the related notes and are consistent with those adopted in the prior year, unless otherwise specified.

The Group and Company annual financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS), the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Reporting Pronouncements as issued by Financial Reporting Standards Council, the JSE Listings Requirements and the Companies Act, No 71 of 2008.

The term IFRS includes International Financial Reporting Standards (IFRS), International Accounting Standards (IAS) and interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) or the former Standing Interpretations Committee (SIC). The standards referred to are set by the International Accounting Standards Board (IASB).

The Group and Company annual financial statements are prepared under the historical cost convention, adjusted for financial instruments measured at fair value through profit and loss. Amounts are rounded to the nearest thousand with the exception of earnings per share, ordinary share capital and equity compensation benefit. The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRS that have a significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed in the notes to which they relate.

### 10.2 Going concern

The Group and Company's forecasts and projections, taking account of reasonably possible changes in trading performance, show that the Group and Company should be able to operate within its current funding levels into the foreseeable future.

After making enquiries, the directors have a reasonable expectation that the Group and Company have adequate resources to continue in operational existence for the foreseeable future. The Group and Company therefore continue to adopt the going concern basis in preparing the financial statements.

### 10.3 Standards, amendments and interpretations not yet effective

The Group has evaluated the effect of all new standards, amendments and interpretations that have been issued but which are not yet effective. Based on the evaluation, management does not expect these standards, amendments and interpretations to have a significant impact on the Group's results and disclosures. The expected implications of applicable standards, amendments and interpretations are dealt with below.

#### **IFRS 9 – Financial Instruments**

IFRS 9, 'Financial instruments', addresses the classification, measurement and recognition of financial assets and financial liabilities. The complete version of IFRS 9 was issued in July 2014. It replaces the guidance in IAS 39 that relates to the classification and measurement of financial instruments. IFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income and fair value through profit and loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit and loss with the irrevocable option at inception to present changes in fair value in other comprehensive income. There is now a new expected credit losses model that replaces the incurred loss impairment model used in IAS 39. For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. IFRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually use for risk management purposes.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 10. Accounting framework continued

### 10.3 Standards, amendments and interpretations not yet effective continued

Contemporaneous documentation is still required but is different to that currently prepared under IAS 39.

The standard is effective for accounting periods beginning on or after 1 January 2018. Early adoption is permitted. The Group is currently considering the impact on the consolidated financial statements. The impact on the financial statements has not yet been fully determined but it is expected to result in a change in the measurement of revenue to adjust for the effects of the time value of money.

#### IFRS 16 – Leases

IFRS 16, 'Leases' states that lessees should be required to recognise assets and liabilities arising from all leases (with limited exceptions) on the statement of financial position. Lessor accounting has not substantially changed in the new standard.

The model reflects that, at the start of a lease, the lessee obtains the right to use an asset for a period of time and has an obligation to pay for that right. In response to concerns expressed about the cost and complexity to apply the requirements to large volumes of small assets, the IASB decided not to require a lessee to recognise assets and liabilities for short-term leases (less than 12 months), and leases for which the underlying asset is of low value (such as laptops and office furniture).

A lessee measures lease liabilities at the present value of future lease payments. A lessee measures lease assets, initially at the same amount as lease liabilities, and also includes costs directly related to entering into the lease. Lease assets are amortised in a similar way to other assets such as property, plant and equipment. This approach will result in a more faithful representation of a lessee's assets and liabilities and, together with enhanced disclosures, will provide greater transparency of a lessee's financial leverage and capital employed.

IFRS 16 supersedes IAS 17, 'Leases', IFRIC 4, 'Determining whether an Arrangement contains a Lease', SIC 15, 'Operating Leases – Incentives' and SIC 27, 'Evaluating the Substance of Transactions Involving the Legal Form of a Lease'.

The standard is effective for accounting periods beginning on or after 1 January 2019. Early adoption is permitted. The Group is currently considering the impact on the consolidated financial statements. The impact will be significant as the Group currently leases its premises. This will result in an increase in lease liabilities and right of use assets in the statement of financial position with a corresponding reduction in operating lease expenses and an increase in depreciation and finance costs in the income statement.

#### Amendments to IFRS 2 – Share-based payments

This amendment clarifies the measurement basis for cash-settled, share-based payments and the accounting for modifications that change an award from cash-settled to equity-settled. It also introduces an exception to the principles in IFRS 2 that will require an award to be treated as if it was wholly equity-settled, where an employer is obliged to withhold an amount for the employee's tax obligation associated with a share-based payment and pay that amount to the tax authority.

This standard is effective for accounting periods beginning on or after 1 January 2018. The Group is currently considering the impact on the consolidated financial statements.

#### Amendments to IFRS 10 – Consolidated financial statements and IAS 28 – Investments in associates and joint ventures on sale or contribution of assets

The IASB has issued this amendment to eliminate the inconsistency between IFRS 10 and IAS 28. If the non-monetary assets sold or contributed to an associate or joint venture constitute a 'business', then the full gain or loss will be recognised by the investor. A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

No effective date has been set. The Group is currently considering the impact on the consolidated financial statements.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 10. Accounting framework continued

### 10.3 Standards, amendments and interpretations not yet effective continued

#### *Amendment to IAS 7 – Cash Flow Statements*

In January 2016, the IASB issued an amendment to IAS 7 introducing an additional disclosure that will enable users of financial statements to evaluate changes in liabilities arising from financing activities.

The amendment responds to requests from investors for information that helps them better understand changes in an entity's debt.

This statement is effective for periods beginning on or after 1 January 2017. The Group does not believe the statement will have a significant impact as this amendment results only in additional disclosures; there is no financial impact as a result of this amendment.

#### *Amendment to IAS 12 – Income Taxes*

The amendments were issued to clarify the requirements for recognising deferred tax assets on unrealised losses. The amendments clarify the accounting for deferred tax where an asset is measured at fair value and that fair value is below the asset's tax base. They also clarify certain other aspects of accounting for deferred tax assets.

This statement is effective for periods beginning on or after 1 January 2017. The Group does not believe the statement will have a significant impact, given that this is a clarification to the existing standard; there is no change in the underlying principles for the recognition of deferred tax assets.

#### *IFRS 15 – Revenue From Contracts With Customers*

This statement establishes principles for reporting useful information to users of the financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers.

This statement is effective for periods beginning on or after 1 January 2017. The Group is currently considering the impact on the consolidated financial statements.

#### *Amendments to IFRS 15 – Revenue From Contracts With Customers*

The IASB has amended IFRS 15 to clarify the guidance, but there were no major changes to the standard itself. The amendments comprise clarifications of the guidance on identifying performance obligations, accounting for licences of intellectual property and the principal versus agent assessment (gross versus net revenue presentation). New and amended illustrative examples have been added for each of these areas of guidance. The IASB has also included additional practical expedients related to transition to the new revenue standard.

This statement is effective for periods beginning on or after 1 January 2018. The Group is currently considering the impact on the consolidated financial statements.

#### *IFRIC 22 – Foreign currency transactions and advance consideration*

This IFRIC addresses foreign currency transactions or parts of transactions where there is consideration that is denominated or priced in a foreign currency. The interpretation provides guidance for when a single payment/receipt is made as well as for situations where multiple payment/receipts are made. The guidance aims to reduce diversity in practice.

This interpretation is effective for periods beginning on or after 1 January 2018. The Group is currently considering the impact on the consolidated financial statements.

#### *Annual improvements project*

In December 2016, the IASB issued annual improvements to IFRS 2014 – 2016 Cycle, which contains three amendments to three standards, excluding consequential amendments. The amendments are effective for annual periods beginning on or after 1 January 2017 and 1 January 2018

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 10. Accounting framework continued

### 10.3 Standards, amendments and interpretations not yet effective continued

#### *IFRS 1 – First-time adoption of IFRS*

This is an amendment regarding the deletion of short-term exemptions for first-time adopters regarding IFRS 7, IAS 19, and IFRS 10 effective 1 January 2018.

#### *IFRS 12 – Disclosure of interests in other entities*

This is an amendment regarding clarification of the scope of the standard. The amendment clarified that the disclosures requirement of IFRS 12 are applicable to interest in entities classified as held for sale except for summarised financial information. Previously, it was unclear whether all other IFRS 12 requirements were applicable for these interests. These amendments should be applied retrospectively for annual periods beginning on or after 1 January 2017.

#### *IAS 28 – Investments in associates and joint ventures*

This is an amendment regarding measuring an associate or joint venture at fair value. IAS 28 allows venture capital organisations, mutual funds, unit trusts and similar entities to elect measuring their investments in associates or joint ventures at fair value through profit or loss (FVTPL). The Board clarified that this election should be made separately for each associate or joint venture at initial recognition. Effective 1 January 2018.

Management is currently considering the effect of the changes.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 10. Accounting framework continued

### 10.4 Other accounting policies

#### Starter pack assets

A starter pack is a tool which enables the connection of a mobile device to a mobile network operator, also known as a subscriber identity module (SIM) card.

The starter pack asset represents starter packs which have been distributed but not yet activated. On activation of the starter pack, the Group has a right to receive cash. Starter packs are stated at cost less provision for impairment and are determined by means of the weighted average cost basis.

Provision for impairments are made for starter packs distributed but not expected to be activated.

#### Foreign currencies

##### *(a) Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The Group financial statements are presented in South African rand (ZAR), which is the functional and presentation currency of the parent company.

##### *(b) Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of comprehensive income.

##### *(c) Group companies*

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- Assets and liabilities are translated at the closing rate as at statement of financial position date;
- Income and expenses are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- All resulting exchange differences are recognised as a separate component of equity.

# Notes to the Group annual financial statements continued

For the year ended 31 May 2017

## 10. Accounting framework continued

### 10.4 Other accounting policies continued

On consolidation, exchange differences arising from the translation of the net investment in foreign entities, and of borrowings and other currency instruments designated as hedges of such investments, are taken to other comprehensive income. When a foreign operation is partially disposed of or sold, such exchange differences are recognised in the income statement as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as the foreign entity's assets and liabilities and are translated at the closing rate.

#### Dividend tax

Dividend tax is provided for at 20% of the amount of any dividend paid, subject to certain exemptions. The dividend tax is a tax borne by the beneficial owner of the dividend and will be withheld by either the issuer of the dividend or by regulated intermediaries.

#### Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group and Company's financial statements in the period in which they are approved by the shareholders.

Distributions of non-cash assets received from subsidiary companies are recognised as a dividend at the fair value of the non-cash assets received.

# Company statement of financial position

As at 31 May 2017

	Notes	2017 R'000	2016 R'000
<b>Assets</b>			
<b>Non-current assets</b>			
		<b>3 981 787</b>	4 019 362
Property and equipment	3	1 875	5 318
Intangible assets	4	22	19
Deferred tax asset	5	3 399	—
Investments in and loans to subsidiaries	6.1	3 511 311	3 551 518
Investments in and loans to joint ventures and associates	6.2	358 875	346 829
Loan receivable	7	106 305	115 678
<b>Current assets</b>			
		<b>4 996</b>	8 539
Loan to subsidiary	6.1	976	976
Trade and other receivables	8	3 018	6 260
Cash and cash equivalents	9	1 002	1 303
<b>Total assets</b>		<b>3 986 783</b>	4 027 901
<b>Equity and liabilities</b>			
<b>Capital and reserves</b>			
		<b>2 413 221</b>	2 729 985
Share capital	10	*	*
Share premium		4 012 359	4 012 359
Treasury shares		(11 588)	(28 985)
Equity compensation benefit reserve		4 000 771	3 983 374
Share-based payment reserve		16 230	14 959
Accumulated loss		295	295
		<b>(1 604 075)</b>	(1 268 643)
<b>Non-current liabilities</b>			
		<b>2 362</b>	23 518
Deferred tax liability	5	—	1 844
Trade and other payables	12	2 362	21 674
<b>Current liabilities</b>			
		<b>1 571 200</b>	1 274 398
Trade and other payables	12	79 575	90 999
Loans from subsidiaries	13	1 491 625	1 183 399
<b>Total equity and liabilities</b>		<b>3 986 783</b>	4 027 901

\* Less than R1 000.

# Company statement of comprehensive income

For the year ended 31 May 2017

	Notes	2017 R'000	2016 R'000
Revenue*	14	125 357	119 321
Other income		4 837	216 021
Employee compensation and benefit expense	15	(88 426)	(86 568)
Depreciation, amortisation and impairment charges		(71 150)	(6 244)
Other expenses		(75 921)	(59 037)
<b>Operating (loss)/profit</b>	16	<b>(105 303)</b>	183 493
Finance costs	17	(3 525)	(7 812)
Finance income	17	10 982	10 267
<b>Net (loss)/profit before taxation</b>		<b>(97 846)</b>	185 948
Taxation	18	5 237	(5 902)
<b>Net (loss)/profit for the year</b>		<b>(92 609)</b>	180 046
<b>Other comprehensive income for the year, net of tax</b>		—	—
<b>Total comprehensive (loss)/profit for the year</b>		<b>(92 609)</b>	180 046

\* The Company reclassified management fees and dividends received from "Other income" to "Revenue" in the comparative period as these reflect income earned in the ordinary course of the Company's activities.

# Company statement of changes of equity

For the year ended 31 May 2017

	Share capital R'000	Share premium R'000
<b>Balance as at 31 May 2015</b>	*	4 012 359
Net profit for the year	—	—
Other comprehensive income	—	—
<b>Total comprehensive profit</b>	—	—
Shares purchased during the year	—	—
Shares awarded to Group companies as part of equity compensation scheme	—	—
Shares forfeited by Group companies as part of equity compensation scheme	—	—
Equity compensation scheme shares vested	—	—
Equity compensation movements	—	—
Dividends declared	—	—
<b>Balance as at 31 May 2016</b>	*	4 012 359
Net loss for the year	—	—
Other comprehensive income	—	—
<b>Total comprehensive loss</b>	—	—
Shares purchased during the year	—	—
Shares awarded to Group companies as part of equity compensation scheme	—	—
Shares forfeited by Group companies as part of equity compensation scheme	—	—
Equity compensation scheme shares vested	—	—
Equity compensation movements	—	—
Dividends declared	—	—
<b>Balance as at 31 May 2017</b>	*	4 012 359

\* Less than R1 000.

<sup>1</sup> This relates to the Company's movement in equity compensation benefit (refer to note 11).

# Company statement of changes of equity continued

For the year ended 31 May 2017

Treasury shares R'000	Equity compensation benefit reserve <sup>1</sup> R'000	Share-based payment reserve R'000	Accumulated loss R'000	Total equity R'000
(30 295)	15 366	295	(1 239 591)	2 758 134
—	—	—	180 046	180 046
—	—	—	—	—
—	—	—	180 046	180 046
(23 052)	—	—	—	(23 052)
16 989	—	—	—	16 989
(1 275)	—	—	—	(1 275)
8 648	(8 648)	—	—	—
—	8 241	—	—	8 241
—	—	—	(209 098)	(209 098)
<b>(28 985)</b>	<b>14 959</b>	<b>295</b>	<b>(1 268 643)</b>	<b>2 729 985</b>
—	—	—	<b>(92 609)</b>	<b>(92 609)</b>
—	—	—	—	—
—	—	—	<b>(92 609)</b>	<b>(92 609)</b>
<b>(7 381)</b>	—	—	—	<b>(7 381)</b>
<b>17 960</b>	—	—	—	<b>17 960</b>
<b>(1 153)</b>	—	—	—	<b>(1 153)</b>
<b>7 971</b>	<b>(7 971)</b>	—	—	—
—	<b>9 242</b>	—	—	<b>9 242</b>
—	—	—	<b>(242 823)</b>	<b>(242 823)</b>
<b>(11 588)</b>	<b>16 230</b>	<b>295</b>	<b>(1 604 075)</b>	<b>2 413 221</b>

# Company statement of cash flows

For the year ended 31 May 2017

	Notes	2017 R'000	2016 R'000
<b>Cash flows from operating activities</b>	19	<b>(9 450)</b>	(9 273)
Dividend received		6 000	—
Interest received		402	327
Interest paid		(6)	(7 812)
Taxation paid	20	(6)	271
Net cash utilised by operations		<b>(3 060)</b>	(16 487)
<b>Cash flows from investing activities</b>			
Acquisition of property and equipment	3	(2 009)	(853)
Proceeds on sale of property and equipment		636	252
Acquisition of intangible assets	4	(16)	(8)
Loans repaid by subsidiaries		17 959	16 989
Loans advanced to subsidiaries		(48 709)	(164 332)
Acquisition of subsidiary		(1 216)	—
Acquisition of associate		(7 530)	—
Proceeds from disposal of subsidiary		—	8 086
Capital contribution to Blue Label Mexico	6	—	(42 654)
Settlement of contingent consideration	2	(45 331)	(1 931)
Net cash utilised in investing activities		<b>(86 216)</b>	(184 451)
<b>Cash flows from financing activities</b>			
Borrowings raised from subsidiaries		339 179	432 108
Dividends paid		(242 823)	(209 098)
Treasury shares acquired	10	(7 381)	(23 052)
Net cash generated from financing activities		<b>88 975</b>	199 958
<b>Net decrease in cash and cash equivalents</b>		<b>(301)</b>	(980)
Cash and cash equivalents at the beginning of the period		1 303	2 283
<b>Cash and cash equivalents at the end of the period</b>	9	<b>1 002</b>	1 303

# Notes to the Company annual financial statements

For the year ended 31 May 2017

## 1. Accounting policies and critical accounting estimates and assumptions

The accounting policies and critical accounting estimates and assumptions applied to the Company annual financial statements are consistent with the Group accounting policies. Where different, this is stated in the relevant note.

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## 2. Financial risks

In the course of its business, the Company is exposed to a number of financial risks: credit risk, liquidity risk and market risk (including foreign currency and other price risk). This note presents the Company's objectives, policies and processes for managing its financial risk and capital.

### Credit risk

Credit risk arises because a counterparty may fail to meet its obligations to the Company. The Company is exposed to credit risks on financial instruments such as receivables, loans receivable and cash.

### Trade and other receivables

Trade and other receivables consist primarily of invoiced amounts owing from related parties. The recoverability of these amounts are regularly monitored with reference to the counterparties' financial performance. Where necessary, a provision for impairment is made.

### Cash and cash equivalents

The Company places cash and cash equivalents with major banking groups and quality institutions that have high credit ratings.

### Loans receivable

Loans are only granted to holders with an appropriate credit history, taking into account the holder's financial position and past experience.

The Company's maximum credit risk exposure is the carrying amount of all financial assets on the statement of financial position and sureties provided with the maximum amount the Company could have to pay if the sureties are called on amounting to R1.5 billion (2016: R1.5 billion).

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 2. Financial risks continued

### Loans to subsidiaries and joint venture

	2017 R'000	2016 R'000
Group 1	—	—
Group 2	976	976
Group 3	—	—
	<b>976</b>	976

### Loans receivable

Group 1	—	—
Group 2	106 305	115 678
Group 3	—	—
	<b>106 305</b>	115 678

### Trade receivables

Counterparties without external credit rating

Group 1	—	—
Group 2	—	5 329
Group 3	—	—

### Total unimpaired trade receivables

5 329

The rating groups for counterparties without external credit ratings are categorised as follows:

Group 1 – New customers/related parties (less than six months).

Group 2 – Existing customers/related parties (more than six months) with no defaults in the past.

Group 3 – Existing customers/related parties (more than six months) with some defaults in the past.

All defaults were fully recovered.

### Cash at bank and short-term bank deposits

Credit rating based on latest Fitch local currency long-term issuer default ratings.

	2017 R'000	2016 R'000
BBB-	—	1 303
BB+	1 002	—
	<b>1 002</b>	1 303

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 2. Financial risks continued

### Liquidity risk

Liquidity risk arises when a company encounters difficulties to meet commitments associated with liabilities and other payment obligations. The Company's objective is to maintain prudent liquidity risk management by maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Company finance monitors rolling forecasts of the Company's liquidity requirements to ensure it has sufficient cash to meet operational needs. Due to the dynamic nature of the underlying businesses, the Company aims to maintain flexibility in funding by keeping committed credit lines available.

Management is satisfied as to the liquidity of the Company since the majority of the current liabilities relate to the loans from subsidiaries. These subsidiaries are 100% held by the Company and therefore the Company has control of their assets including cash resources.

The Company and a subsidiary company have issued a cross surety as security for an overdraft facility in the amount of R19.85 million in favour of FNB, a division of FirstRand Bank Limited. This facility was unutilised as at 31 May 2017. In addition, the Company and four of its subsidiaries have issued a cross surety in the amount of R1.3 million in respect of a credit card facility.

The Company has issued a surety in respect of guarantees in the amount of R85.5 million in favour of third parties, for normal trade obligations of Group companies.

BLT's co-shareholder in BLM, being Grupo Bimbo S.A.B DE C.V ("Bimbo") has guaranteed the performance of BLM's obligations to Radiomovil Dipsa S.A. de C.V. (trading as Telcel) ("Telcel"). BLT has in turn provided Bimbo with a back to back guarantee in terms of which BLT shall reimburse Bimbo a percentage of any loss it incurs as a result of Telcel calling on the aforesaid guarantee, which percentage it shall pro-rata to BLT's shareholding in BLM (currently 47.56%). At year-end there is no amount due to Telcel by BLM.

### Maturity of financial liabilities

The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position date to the contractual maturity date.

The amounts disclosed in the table are the contractual undiscounted cash flows.

	Payable in:				
	Less than one month or on demand R'000	More than one month but not exceeding one year R'000	More than one year but not exceeding two years R'000	More than two years but not exceeding five years R'000	More than five years R'000
<b>2017</b>					
Loans from subsidiaries	1 491 625	—	—	—	—
Trade and other payables*	258	50 143	2 623	—	—
<b>Total</b>	<b>1 491 883</b>	<b>50 143</b>	<b>2 623</b>	<b>—</b>	<b>—</b>
<b>2016</b>					
Loans from subsidiaries	1 183 399	—	—	—	—
Trade and other payables*	3 537	54 282	24 790	—	—
<b>Total</b>	<b>1 186 936</b>	<b>54 282</b>	<b>24 790</b>	<b>—</b>	<b>—</b>

\* Trade and other payables exclude non-financial instruments being VAT and certain amounts within accruals and sundry creditors.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 2. Financial risks continued

### Market risk

Market risk is the risk that changes in market prices (interest rate and currency risk) will affect the Company's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Company is exposed to risks from movements in foreign exchange rates and interest rates that affect its assets, liabilities and anticipated future transactions.

Fair value measurement hierarchy:

- Level 1: fair value based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: fair value based on inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices); or
- Level 3: fair value based on inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

Contingent consideration, included in trade and other payables, are level 3 financial liabilities.

Changes in level 3 instruments are as follows:

	2017 R'000	2016 R'000
<b>Contingent consideration</b>		
Opening balance	68 232	93 280
Acquisition of Reware Proprietary Limited	1 150	—
Acquisition of Utilities World Proprietary Limited	4 516	—
Settlements	(45 331)	(1 931)
Gains and losses recognised in profit or loss	(1 179)	(23 117)
<b>Closing balance</b>	<b>27 388</b>	<b>68 232</b>
Total gains or losses for the period included in profit or loss for liabilities held at the end of the reporting period, under:		
Other income	4 698	30 924
Interest paid	(3 519)	(7 807)
<b>Unrealised gains or losses recognised in profit or loss for liabilities held at the end of the reporting period</b>	<b>894</b>	<b>7 222</b>

Refer to note 3.2.1 of the Group financial statements.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 2. Financial risks continued

### Cash flow and fair value interest rate risk

The Company's cash flow interest rate risk arises from loans receivable and cash and cash equivalents. The Company is not exposed to fair value interest rate risk as the Company does not have any fixed interest-bearing instruments carried at fair value nor any interest-bearing borrowings.

As part of the process of managing the Company's exposure to interest rate risk, interest rate characteristics of new borrowings and the refinancing of existing borrowings are positioned according to expected movements in interest rates.

### Foreign currency risk

The Company is exposed to foreign currency risk from transactions. Transaction exposure arises due to the Company granting loans to affiliated companies in foreign currencies.

The Company manages its exposure to foreign currency risk by ensuring that the net foreign currency exposure remains within acceptable levels. Hedging instruments are used in certain instances to reduce risks arising from foreign currency fluctuations. The Company did not enter into any forward exchange contracts during the period under review.

### IFRS 7 – Sensitivity Analysis

The Company has used a sensitivity analysis technique that measures the estimated change to the statement of comprehensive income of either an instantaneous increase or decrease of 1% (100 basis points) in market interest rates or a 10% strengthening or weakening of the rand against all other currencies, from the rates applicable at 31 May 2017, for each class of financial instrument with all other variables remaining constant. This analysis is for illustrative purposes only, as in practice market rates rarely change in isolation.

### Interest rate sensitivity

The interest rate sensitivity analysis is based on the following assumptions:

- Changes in market interest rates affect the interest income or expense of variable interest financial instruments; and
- Changes in market interest rates only affect interest income or expense in relation to financial instruments with fixed interest rates if these are recognised at fair value.

Under these assumptions, a 1% increase or decrease in market interest rates at 31 May 2017 would increase or decrease profit before tax by R10 020 (2016: R13 030).

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 2. Financial risks continued

### Foreign currency sensitivity

#### Financial instruments by currency

	2017			2016		
	ZAR R'000	USD R'000	Total R'000	ZAR R'000	USD R'000	Total R'000
<b>Financial assets</b>						
Cash	1 002	—	1 002	1 303	—	1 303
Trade and other receivables*	2 972	—	2 972	6 203	—	6 203
Loans to subsidiaries	976	—	976	976	—	976
Loans receivable	—	106 305	106 305	—	115 678	115 678
	<b>4 950</b>	<b>106 305</b>	<b>111 255</b>	<b>8 482</b>	<b>115 678</b>	<b>124 160</b>
<b>Financial liabilities</b>						
Loans from subsidiaries	1 491 625	—	1 491 625	1 183 399	—	1 183 399
Trade and other payables*	52 370	393	52 763	82 609	—	82 609
	<b>1 543 995</b>	<b>393</b>	<b>1 544 388</b>	<b>1 266 008</b>	<b>—</b>	<b>1 266 008</b>
<b>Net financial position</b>	<b>(1 539 045)</b>	<b>105 912</b>	<b>(1 433 133)</b>	<b>(1 257 526)</b>	<b>115 678</b>	<b>(1 141 848)</b>

\* Trade and other receivables and trade and other payables exclude non-financial instruments.

With a 10% strengthening or weakening in the rand against the US dollar, profit before tax would increase or decrease by R10.6 million respectively.

#### Capital risk

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. Although the Company is in a deficit position, the value of its significant subsidiaries exceeds the carrying value.

In order to maintain or adjust this capital structure, the Company may issue new shares, adjust the amount of dividends paid to shareholders, return capital to shareholders or sell assets to reduce debt.

The Company defines capital as capital and reserves and non-current borrowing.

The Company is not subject to externally imposed capital requirements. There were no changes to the Company's approach to capital management during the year.

#### Fair value measurement

For all financial assets and liabilities, the carrying amount is regarded as an approximation of the fair value.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	Computer equipment R'000	Furniture and fittings R'000	Motor vehicles R'000	Office equipment R'000	Leasehold improve- ments R'000	Total R'000
<b>3. Property and equipment</b>						
<b>Year ended 31 May 2017</b>						
Opening carrying amount	160	88	729	64	4 277	5 318
Additions	60	115	842	17	975	2 009
Disposals	—	—	(690)	—	—	(690)
Depreciation charge	(92)	(41)	(152)	(35)	(4 442)	(4 762)
Closing carrying amount	128	162	729	46	810	1 875
<b>At 31 May 2017</b>						
Cost	1 167	2 237	1 255	2 449	39 980	47 088
Accumulated depreciation	(1 039)	(2 075)	(526)	(2 403)	(39 170)	(45 213)
Carrying amount	128	162	729	46	810	1 875
<b>Year ended 31 May 2016</b>						
Opening carrying amount	161	214	453	94	9 989	10 911
Additions	107	40	704	2	—	853
Disposals	(15)	—	(241)	—	—	(256)
Depreciation charge	(93)	(166)	(187)	(32)	(5 712)	(6 190)
Closing carrying amount	160	88	729	64	4 277	5 318
<b>At 31 May 2016</b>						
Cost	1 107	2 123	1 277	2 431	39 008	45 946
Accumulated depreciation	(947)	(2 035)	(548)	(2 367)	(34 731)	(40 628)
Carrying amount	160	88	729	64	4 277	5 318

There are no property and equipment assets that are encumbered.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	Computer software R'000	Other R'000	Total R'000
<b>4. Intangible assets</b>			
<b>Year ended 31 May 2017</b>			
Opening carrying amount	19	—	19
Additions	16	—	16
Amortisation charge	(13)	—	(13)
Closing carrying amount	22	—	22
<b>At 31 May 2017</b>			
Cost	2 622	—	2 622
Accumulated amortisation	(2 600)	—	(2 600)
Carrying amount	22	—	22
<b>Year ended 31 May 2016</b>			
Opening carrying amount	34	35	69
Additions	8	—	8
Disposals	(4)	—	(4)
Amortisation charge	(19)	(35)	(54)
Closing carrying amount	19	—	19
<b>At 31 May 2016</b>			
Cost	2 606	700	3 306
Accumulated amortisation	(2 587)	(700)	(3 287)
Carrying amount	19	—	19

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>5. Deferred taxation</b>		
At the beginning of the year	1 844	(4 058)
Credited/(charged) to the statement of comprehensive income:		
Provisions and accruals	(447)	(1 736)
Tax losses	375	655
Capital allowances	(38)	(49)
Equity compensation benefit	(1 690)	(1 639)
Unrealised foreign exchange	(5 586)	7 018
Other	2 143	1 653
<b>At the end of the year</b>	<b>(3 399)</b>	1 844
Deferred taxation comprises:		
Provisions and accruals	(9 000)	(8 553)
Tax losses	(1 736)	(2 111)
Capital allowances	—	38
Equity compensation benefit	3 157	4 847
Unrealised foreign exchange	4 180	9 766
Other	—	(2 143)
	<b>(3 399)</b>	1 844
The analysis of deferred tax assets and deferred tax liabilities is as follows:		
<b>Deferred tax assets</b>		
Deferred tax assets to be recovered after more than 12 months	5 235	—
Deferred tax assets to be recovered within 12 months	(8 634)	—
	<b>(3 399)</b>	—
<b>Deferred tax liabilities</b>		
Deferred tax liabilities to be recovered after more than 12 months	—	10 205
Deferred tax liabilities to be recovered within 12 months	—	(8 361)
	—	1 844
<b>Net deferred tax (asset)/liability</b>	<b>(3 399)</b>	1 844

Where deferred tax assets have been recognised, a formal process of assessment of the future profitability of the Company has been performed based on detailed budgets and cash flow forecasts. As a result, management believes that the current tax losses will be utilised within one to five years. There are no unrecognised tax losses in the current year (2016: Rnil).

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>6. Investments in Group companies and related loans</b>		
<b>6.1 Investments in and loans to subsidiaries</b>		
Shares at cost less amounts written off	3 303 297	3 390 958
Non-current loans owing by subsidiaries less amounts written off	208 014	160 560
Current loans owing by subsidiaries less amounts written off	976	976
	<b>3 512 287</b>	<b>3 552 494</b>

Details are reflected below:

	Shares at cost R'000	Loans owing by subsidiaries R'000	Provision for impairment R'000
<b>2017</b>			
Activi Deployment Services Proprietary Limited	5 060	—	—
Africa Prepaid Services Proprietary Limited	61 520	90 497	(152 017)
Africa Prepaid Services Nigeria Limited	14 000	28 740	(42 740)
Blue Label Accelerator Proprietary Limited	*	—	—
Blue Label Distribution Proprietary Limited**	194 000	—	—
Blue Label One Proprietary Limited	40 000	—	—
BLT USA Inc.	307	—	—
Budding Trade Proprietary Limited**	6 000	—	—
Cellfind SA Proprietary Limited	290 000	—	(58 013)
Cigicell Proprietary Limited	295	—	—
Datacel Direct Proprietary Limited	150 000	—	—
Gold Label Investments Proprietary Limited	137 816	303 698***	(121 148)
Panacea Mobile Proprietary Limited	27 480	—	—
Reware Proprietary Limited	1 216	—	—
Simigenix Proprietary Limited	*	—	—
The Post Paid Company Proprietary Limited**	1 500	—	—
The Prepaid Company Proprietary Limited**	2 150 215	—	—
TicketPros Proprietary Limited**	14 700	—	—
Transaction Junction Proprietary Limited	4 200	—	—
Uninex Proprietary Limited	*	976	—
Ventury Group Proprietary Limited**	98 406	—	—
Viamedia Proprietary Limited	229 158	—	—
Virtual Voucher Proprietary Limited**	44 784	—	(8 363)
	<b>3 470 657</b>	<b>423 911</b>	<b>(382 281)</b>

\* Less than R1 000.

\*\* These investments have been pledged as security to Investec Bank Limited in terms of the facility. For details on percentage held, country of incorporation and issued shares, refer to note 2.4 in the Group notes. Refer to notes 16 and 22 for details on impairments.

\*\*\* This loan in substance forms part of the Company's investment into Gold Label Investments Proprietary Limited. Refer to note 22 for the terms of these loans.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 6. Investments in Group companies and related loans continued

### 6.1 Investments in and loans to subsidiaries continued

	Shares at cost R'000	Loans owing by subsidiaries R'000	Provision for impairment R'000
<b>2016</b>			
Activi Deployment Services Proprietary Limited	5 060	—	—
Africa Prepaid Services Proprietary Limited	61 520	90 394	(151 914)
Africa Prepaid Services Nigeria Limited	14 000	28 740	(42 740)
Blue Label Distribution Proprietary Limited**	194 000	—	—
Blue Label One Proprietary Limited	40 000	—	—
BLT USA Inc.	307	—	—
Budding Trade Proprietary Limited**	6 000	—	—
Cellfind SA Proprietary Limited	290 000	—	—
Cigicell Proprietary Limited	295	—	—
Datacel Direct Proprietary Limited	150 000	—	—
Gold Label Investments Proprietary Limited	137 816	256 245***	(121 148)
Kwikpay SA Proprietary Limited**	22 500	—	—
Panacea Mobile Proprietary Limited	27 480	—	—
Simigenix Proprietary Limited	*	—	—
The Post Paid Company Proprietary Limited**	1 500	—	—
The Prepaid Company Proprietary Limited**	2 150 215	—	—
TicketPros Proprietary Limited**	14 700	—	—
Transaction Junction Proprietary Limited	4 200	—	—
Uninex Proprietary Limited	*	976	—
Ventury Group Proprietary Limited**	98 406	—	—
Viamedia Proprietary Limited	229 158	—	—
Virtual Voucher Proprietary Limited**	44 784	—	—
	3 491 941	376 355	(315 802)

\* Less than R1 000.

\*\* These investments have been pledged as security to Investec Bank Limited in terms of the facility. For details on percentage held, country of incorporation and issued shares, refer to note 2.4 in the Group notes. Refer to notes 16 and 22 for details on impairments.

\*\*\* This loan in substance forms part of the Company's investment into Gold Label Investments Proprietary Limited. Refer to note 22 for the terms of these loans.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 6. Investments in Group companies and related loans continued

### 6.2 Investments in and loans to joint ventures and associates

The company accounts for investments in associates and joint ventures at cost less any accumulated impairment.

	2017 R'000	2016 R'000
<b>Investments in and loans to joint ventures and associates</b>		
Shares as at the beginning of the year	346 829	304 175
Acquisition of joint venture and associate	12 046	42 654
<b>Shares as at the end of the year</b>	<b>358 875</b>	346 829

There was no impairment of investment in joint ventures and associates. Where impairment testing was performed, the terminal growth rate applied was 3.5% (2016: 3.5%) and the weighted average cost of capital used to discount the cash flows was 15.52% (2016: 16.44%). The discount rates used are post-tax and reflect specific risks relating to the relevant companies.

If one or more of the inputs were changed to a reasonable possible alternative, there would be no impairments that would have to be recognised. Refer to note 2.1 of the Group annual financial statements.

Shares in associate acquired during the current year:

		Date acquired	Country of incorporation	Percentage interest acquired
Utilities World Proprietary Limited	Associate	1 June 2016	South Africa	25.1

Refer to note 2.1 of the Group financial statements for details of other associates held directly by the Company.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	<b>2017</b> <b>R'000</b>	2016 R'000
<b>7. Loan receivable</b>		
Interest-bearing loan receivable	<b>106 305</b>	115 678
	<b>106 305</b>	115 678

Interest-bearing loans earn interest at 10% per annum and are repayable on demand.

The loans receivable are neither past due nor impaired with a low risk of default. Loan receivable balance is from a related party (refer to note 22).

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>8. Trade and other receivables</b>		
Sundry debtors	2 972	889
Prepayments	46	42
Amounts due from related parties (refer to note 22)	—	5 329
	<b>3 018</b>	6 260

The ageing of trade receivables, including amounts due from related parties, at the reporting date is as follows:

	Gross R'000	Impairment R'000	Net R'000
<b>31 May 2017</b>			
Fully performing	—	—	—
Past due by one to 30 days	—	—	—
Past due by 31 to 60 days	—	—	—
Past due by 61 to 90 days	—	—	—
Past due by more than 90 days	—	—	—
	—	—	—
<b>31 May 2016</b>			
Fully performing	5 329	—	5 329
Past due by one to 30 days	—	—	—
Past due by 31 to 60 days	—	—	—
Past due by 61 to 90 days	—	—	—
Past due by more than 90 days	—	—	—
	5 329	—	5 329

Based on the financial performance of the relevant debtors, management does not consider there to be any indications of potential default in respect of the fully performing book.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>9. Cash and cash equivalents</b>		
Cash at bank	1 002	1 303
	<b>1 002</b>	1 303

	2017 Number of shares	2016 Number of shares	2017 R'000	2016 R'000
<b>10. Share capital</b>				
<b>Authorised</b>				
Total authorised share capital of ordinary shares (par value of R0.000001 each)	1 000 000 000	1 000 000 000	1	1
<b>Issued</b>				
Balance at the beginning of the year	666 243 234	665 463 346	*	*
Shares acquired during the year	(348 651)	(2 383 471)	*	*
Shares vested during the year – Blue Label Telecoms Limited	910 966	1 288 836	*	*
Shares vested during the year – Blue Label Telecoms Limited subsidiaries	1 230 706	1 874 523	*	*
<b>Balance at the end of the year</b>	<b>668 036 255</b>	666 243 234	*	*

\* Less than R1 000.

All issued shares are fully paid up.

The total number of shares in issue, including shares held as treasury shares as at 31 May 2017, is 674 509 042 (2016: 674 509 042).

The Company acquired 348 651 (2016: 2 383 471) shares at an average price of R21.17 (2016: R9.67) on the JSE in order to grant forfeitable shares to employees and directors as part of the Group's forfeitable share plan.

The amount paid to acquire these shares was R7 380 663 (2016: R23 052 001) and has been deducted from shareholders' equity.

These shares are held as treasury shares. Refer to note 11 for details on the forfeitable shares.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 11. Equity compensation benefit

### Forfeitable shares

During the year 510 675 (2016: 920 592) forfeitable shares were granted to executive directors and qualifying employees (participant). The participant will forfeit the forfeitable shares if he/she ceases to be an employee of an employer company before the vesting date or if the specified performance conditions have not been met, unless otherwise specified by the rules or determined by the Board. In the event that the participant is not in the employ of the Group, or the performance conditions are not met, the shares allocated to the participant will be forfeited and will either be sold on the open market by the escrow agent and the proceeds will be returned to the participating employer, or may be retained by the Group for future awards.

Dividends declared in respect of these forfeitable shares are held in escrow until such time as the performance conditions are met and the shares have vested. Shares forfeited during the vesting period will forfeit any dividends pertaining to such shares. A dividend of 36 cents (2016: 31 cents) per ordinary share was declared on 23 August 2016 (2016: 18 August 2015).

The performance condition of the forfeitable shares for the sixth, seventh and eighth award vesting on 31 August 2016, 31 August 2017 and 31 August 2018 respectively are as follows:

- 40% of the awards are allocated towards retention. In order to receive this portion of the allocation the employee is required to be employed within the Group at the vesting date.
- 60% of the awards are allocated on the basis of 50% for growth in core headline earnings per share and 10% for shareholder returns.

The 50% for growth in core headline earnings will be based on the following achievements:

- If growth is 5% above CPI over three years, 20% of the 50% will vest.
- If growth is 10% above CPI over three years, an additional 50% (i.e. a total of 70%) of the 50% will vest.
- If growth is 25% above CPI over three years, a further 30% (i.e. a total of 100%) of the 50% will vest.

The 10% for shareholder return will be based on a 10% compounded growth in the share price over the three-year vesting period measured with reference to the weighted average price per share during the month of the commencement of the allocation and the weighted average share price for the month during which the vesting takes place, plus dividends over the three-year period.

The performance condition for Executive Directors for the ninth award grant vesting on 31 August 2019 is as follows:

- 33.33% for retention (three years from date of award); and
- 66.67% financial (33.34% for growth in core headline earnings per share and 33.33% based on shareholder returns);

The 33.34% for growth in core headline earnings per share is based on the following achievements:

- If growth is 5% above CPI compounded annually over three years, then 20% of the 33.33% will vest.
- If growth is 10% above CPI compounded annually over three years, then an additional 50% (i.e. a total of 70%) of the 33.33% would vest. If growth is between 5% and 10% above CPI over the three years then the additional 50% will be reduced on a pro-rata basis.
- If growth is 25% above CPI compounded annually over three years, then a further 30% (i.e. a total of 100%) of the 33.33% will vest. If growth is between 10% and 25% above CPI over the three years then the additional 30% will be reduced on a pro-rata basis.

The 33.33% for shareholder return is based on a 10% compounded growth in the share price over the three-year vesting period, measured with reference to the weighted average price per share during the month of the commencement of the allocation plus dividends over the three-year period against the weighted average share price for the month during which the vesting takes place.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 11. Equity compensation benefit continued

### Forfeitable shares continued

The performance condition for Senior Management for the ninth award grant vesting on 31 August 2019 is as follows:

- 40% for retention (three years from date of award); and
- 60% financial (30% for growth in core headline earnings per share and 30% based on shareholder returns).

The 30% for growth in core headline earnings per share is based on the following achievements:

- If growth is 5% above CPI compounded annually over three years, then 20% of the 30% will vest.
- If growth is 10% above CPI compounded annually over three years, then an additional 50% (i.e. a total of 70%) of the 30% would vest. If growth is between 5% and 10% above CPI over the three years then the additional 50% will be reduced on a pro-rata basis.
- If growth is 25% above CPI compounded annually over three years, then a further 30% (i.e. a total of 100%) of the 30% will vest. If growth is between 10% and 25% above CPI over the three years then the additional 30% will be reduced on a pro-rata basis.

The 30% for shareholder return is based on a 10% compounded growth in the share price over the three-year vesting period, measured with reference to the weighted average price per share during the month of the commencement of the allocation plus dividends over the three-year period against the weighted average share price for the month during which the vesting takes place.

Movements in the number of forfeitable shares outstanding during the year are as follows:

	Grant date	Vesting date	Number of shares	Fair value of grant R'000
<b>At 31 May 2015</b>			3 690 989	29 857
Fifth award			1 288 836	8 648
Sixth award			1 140 180	9 977
Seventh award			1 261 973	11 232
<b>Shares forfeited during the year</b>			(468 086)	(4 132)
Sixth award			(229 214)	(2 006)
Seventh award			(238 872)	(2 126)
<b>Granted during the year</b>			920 592	9 362
Eighth award	1 September 2015	31 August 2018	920 592	9 362
<b>Shares vested during the year</b>			(1 288 836)	(8 648)
Fifth award		31 August 2015	(1 288 836)	(8 648)
<b>At 31 May 2016</b>			2 854 659	26 439
Sixth award			910 966	7 971
Seventh award			1 023 101	9 106
Eighth award			920 592	9 362
<b>Granted during the year</b>			510 675	10 597
Ninth award	18 October 2016	31 August 2019	510 675	10 597
<b>Shares vested during the year</b>			(910 966)	(7 971)
Sixth award		18 October 2016	(910 966)	(7 971)
<b>At 31 May 2017</b>			2 454 368	29 065
Seventh award			1 023 101	9 106
Eighth award			920 592	9 362
Ninth award			510 675	10 597

Refer to note 15 for the expense recognised in the statement of comprehensive income relating to the equity compensation benefits.

The total number of forfeitable shares issued to Executive Directors during the period is 347 051 (2016: 664 875)

The share-based payment expense in relation to these Executive Directors is R6.5 million (2016: R5.7 million). Included in this is R1.3 million (2016: R1.4 million) paid by subsidiaries.

Refer to note 5.3 of the Group annual financial statements for details per Director.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>12. Trade and other payables</b>		
Trade payables	258	681
Accruals	24 306	8 552
Employee benefits	28 174	30 436
Sundry creditors	418	4 008
Contingent consideration (refer to note 2)	27 388	68 232
VAT	1 000	708
Payables to related parties (refer to note 22)	393	56
	<b>81 937</b>	112 673
Less: Amounts included in current portion of trade and other payables	<b>(79 575)</b>	(90 999)
	<b>2 362</b>	21 674
<b>13. Loans from subsidiaries</b>		
The Prepaid Company Proprietary Limited	1 443 625	1 135 399
Ventury Group Proprietary Limited	48 000	48 000
	<b>1 491 625</b>	1 183 399

Refer to note 22 for terms of these loans.

## 14. Revenue

### Revenue recognition

Revenue comprises management fees and dividends received from Group companies in the ordinary course of the Group's activities.

	2017 R'000	2016 R'000
Management fees	110 904	109 500
Dividends	14 453	9 821
	<b>125 357</b>	119 321
Refer to note 22.		
<b>15. Employee compensation and benefit expense</b>		
Salaries and wages	51 247	48 701
Bonuses	26 625	29 399
Equity compensation benefit	9 242	8 241
Other	1 312	227
	<b>88 426</b>	86 568

The average number of employees for the year is 32 (2016: 32).

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>16. Operating (loss)/profit</b>		
The following items have been charged/(credited), in arriving at operating profit/(loss):		
Acquisition-related costs	23 003	21 639
Audit fees – other	—	134
Audit fees – services as auditors	5 699	7 355
Consulting fees	5 405	6 882
Foreign exchange loss	19 800	—
Foreign exchange profit**	—	(26 049)
Contingent purchase price release (refer to note 2)**	(4 698)	(30 924)
Impairment of loans and investments*	66 479	2 496
Reversal of impairment of loans and investments	—	(157 914)***
Insurance	920	899
Legal fees	197	198
Operating lease rentals – premises	(1 166)	(897)
Rental paid	16 662	13 507
Rental recovery	(17 828)	(14 404)
Overseas travel	3 019	2 166
Loss on disposal of property and equipment	54	4
Profit on disposal of subsidiary	—	(900)

\* An impairment loss of R0.1 million (2016: R2.5 million) was recognised in the current year relating to the impairment of a related party loan in line with our stated accounting policies (refer to note 22). The related-party loan has been fully impaired due to the continuing trading losses in these entities which are not considered to be immediately recoverable. An impairment loss of R66.4 million was recognised in the current year relating to the impairment of investments in line with our stated accounting policies. The impairment arose due to the impairment indicators of these assets. Value-in-use calculations were performed on these assets and the relevant provisions for impairment raised. Refer to note 4.1 of the Group financial statements.

\*\* Included in other income.

\*\*\*The reversal of impairment relates to the investment in Cellfind SA Proprietary Limited of R141.8 million and the investment in Datacel Direct Proprietary Limited of R16.1 million. The reversal arose due to the impairment indicators of these assets no longer being applicable. Value-in-use calculations were performed on these assets and their provisions for impairment reversed. Refer to note 4.1 of the Group financial statements.

	2017 R'000	2016 R'000
<b>17. Finance costs and finance income</b>		
Finance costs		
– Bank	6	6
– Unwinding of contingent purchase price	3 519	7 806
	<b>3 525</b>	7 812
Finance income		
– Bank	(402)	(327)
– Loans	(10 580)	(9 940)
	<b>(10 982)</b>	(10 267)
Net finance income	<b>(7 457)</b>	(2 455)

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>18. Taxation</b>		
Current tax	6	—
Current year	—	—
Adjustment in respect of prior year	6	—
Deferred tax	<b>(5 243)</b>	5 902
Current year	<b>(5 304)</b>	6 241
Adjustment in respect of prior year	61	(339)
	<b>(5 237)</b>	5 902
Tax rate reconciliation		
Net profit before tax	<b>(97 846)</b>	185 948
Tax at 28%	<b>(27 397)</b>	52 065
Dividends received	<b>(4 047)</b>	(2 749)
Fair value adjustments	<b>(329)</b>	(6 473)
Investment impairment reversal	—	(44 216)
Impairment of investments	<b>18 585</b>	—
Expenditure not deductible for tax purposes	<b>76</b>	1 212
Expenditure of a capital nature	<b>7 808</b>	6 654
Adjustment in respect of prior year	<b>67</b>	(339)
Capital gains tax	—	(252)
	<b>(5 237)</b>	5 902
Effective tax rate	<b>5%</b>	3%

	2017 R'000	2016 R'000
<b>19. Cash utilised by operations</b>		
<b>Reconciliation of operating loss to cash flows from operating activities</b>		
Operating (loss)/profit	<b>(105 303)</b>	183 493
Adjustments for:		
Dividends received	<b>(14 453)</b>	(3 598)
Depreciation of property and equipment	<b>4 762</b>	6 190
Amortisation on intangible assets	<b>13</b>	54
Impairment of loans and investments	<b>66 479</b>	2 496
Reversal of impairment of loans and investments	—	(157 914)
Loss on disposal of property and equipment	<b>54</b>	4
Profit on disposal of subsidiaries	—	(900)
Equity compensation benefit expense	<b>9 242</b>	8 241
Net unrealised foreign exchange loss/(profit)	<b>19 954</b>	(25 066)
Changes in working capital:		
Decrease/(increase) in trade and other receivables	<b>3 242</b>	(2 051)
Increase/(decrease) in trade and other payables	<b>6 560</b>	(20 222)
	<b>(9 450)</b>	(9 273)

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

	2017 R'000	2016 R'000
<b>20. Taxation paid</b>		
Balance outstanding at the beginning of the year	—	271
Taxation charge	6	—
Balance outstanding at the end of the year	—	—
	<b>6</b>	271
<b>21. Commitments</b>		
Future operating lease commitments for:		
<b>Premises</b>		
Payable within one year	17 165	12 270
Payable in two to five years	85 562	—
Payable in greater than five years	55 197	—
	<b>157 924</b>	12 270

## 22. Related-party transactions

### Related-party relationships

For details of subsidiaries, associates and joint ventures, refer to note 2.1 in the Group notes.

For details of the Company's Directors, refer to the Directors' report.

ZOK Cellular Proprietary Limited, BSC Technologies Proprietary Limited, Black Ginger 59 Proprietary Limited, Moneyline 311 Proprietary Limited, aloeCap Proprietary Limited, Stylco Proprietary Limited, Wildekrans Wine Estate Proprietary Limited, Stax Technologies Proprietary Limited, The Grill House Close Corporation, Melrose Motor Investments Proprietary Limited and Ellerrine Bros. Proprietary Limited are related parties due to Directors' shareholdings and the companies having certain common directorships.

For details of the shareholdings in the Company, refer to the Directors' report.

For details of emoluments to Directors, refer to note 5.3 of the Group annual financial statements and remuneration report. The Executive Directors of the Company are regarded as key management.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 22. Related-party transactions continued

### Related-party relationships continued

The following transactions were carried out with related parties:

	2017 R'000	2016 R'000
<b>Purchases from related parties</b>		
Black Ginger 59 Proprietary Limited	2 501	3 906
Blue Label Distribution Proprietary Limited	855	881
Stylco Proprietary Limited	89	50
The Grill House Close Corporation	10	—
The Prepaid Company Proprietary Limited	81	—
Ticketpros Proprietary Limited	5	24
Uvongo Falls 26 Proprietary Limited	462	—
ZOK Cellular Proprietary Limited	1	—
<b>Purchases of property, plant and equipment from related parties</b>		
Melrose Motor Investments Proprietary Limited	842	—
<b>Dividends received from related parties</b>		
Kwikpay Proprietary Limited	8 453	—
Transaction Junction Proprietary Limited	6 000	—
<b>Interest received from related parties</b>		
2DFine Holdings Mauritius	10 580	9 940
<b>Management fees received from related parties</b>		
Activi Deployment Services Proprietary Limited	54	117
Blue Label Distribution Proprietary Limited	4 525	4 046
Blue Label One Proprietary Limited	653	594
Cellfind SA Proprietary Limited	4 685	4 209
Cigicell Proprietary Limited	3 987	3 625
Datacel Direct Proprietary Limited	871	792
The Prepaid Company Proprietary Limited	96 000	96 000
Transaction Junction Proprietary Limited	129	117
<b>Management fees paid to related parties</b>		
Blue Label Distribution Proprietary Limited	1 020	718
<b>Rent received from related parties</b>		
Black Ginger 59 Proprietary Limited	17 828	14 404
<b>Rent paid to related parties</b>		
Ellerine Bros. Proprietary Limited	8 180	7 597
Moneyline 311 Proprietary Limited	8 180	7 597
Uvongo Falls 26 Proprietary Limited	1 873	—
<b>Sales to related parties</b>		
Melrose Motor Investments Proprietary Limited	645	—
<b>Impairment of related party loans</b>		
Africa Prepaid Services Proprietary Limited	103	2 496
<b>Loans to related parties</b>		
Gold Label Investments Proprietary Limited*	208 014	160 560
<i>Loan is interest free.</i>		
2DFine Holdings Mauritius	106 305	115 678
<i>Loan is repayable on demand and bears interest at 10% per annum.</i>		
Uninex Proprietary Limited	976	976
<i>Loan is repayable on demand and is interest free.</i>		
<b>Loans from related parties</b>		
The Prepaid Company Proprietary Limited	1 443 625	1 135 399
<i>Loan is repayable on demand and is interest free.</i>		
Ventury Group Proprietary Limited	48 000	48 000
<i>Loan is repayable on demand and is interest free.</i>		
<b>Amounts due from related parties included in trade receivables</b>		
Blue Label Distribution Proprietary Limited	—	978
Black Ginger 59 Proprietary Limited	—	4 351
	—	5 329
<b>Amounts due to related parties included in trade payables</b>		
Blue Label Mexico S.A. de C.V.	393	—
Cellfind SA Proprietary Limited	—	56
	393	56

\* Carrying value after provision for impairment.

# Notes to the Company annual financial statements continued

For the year ended 31 May 2017

## 23. Subsequent events

Refer to note 9.2 of the Group annual financial statements for details of subsequent events.

# Annexure to the Company annual financial statements

For the year ended 31 May 2017

## Shareholder analysis

	Number of shareholdings	%	Number of shares	%
<b>Shareholder spread</b>				
1 – 1 000 shares	1 985	47.59	664 445	0.10
1 001 – 10 000 shares	1 456	34.91	5 194 538	0.77
10 001 – 100 000 shares	434	10.41	14 089 547	2.09
100 001 – 1 000 000 shares	203	4.87	72 254 175	10.71
1 000 001 shares and over	93	2.23	582 306 337	86.33
Totals	4 171	100.00	674 509 042	100.00
<b>Distribution of shareholders</b>				
Banks	60	1.44	85 288 195	12.65
Close corporations	42	1.01	227 021	0.03
Empowerment	1	0.02	6 863	0.00
Endowment funds	14	0.34	1 526 223	0.23
Government	1	0.02	166 800	0.02
Individuals	3 356	80.46	132 194 495	19.60
Insurance companies	30	0.72	12 409 923	1.84
Investment companies	27	0.65	42 038 506	6.23
Medical schemes	3	0.07	961 042	0.14
Mutual funds	133	3.19	189 669 380	28.12
Other corporations	42	1.01	133 961	0.02
Private companies	93	2.23	4 103 987	0.61
Public companies	5	0.12	2 477 850	0.37
Retirement funds	134	3.21	60 260 315	8.93
Strategic investor	1	0.02	100 000 000	14.83
Treasury shares	2	0.05	6 472 786	0.96
Trusts	227	5.44	36 571 695	5.42
Totals	4 171	100.00	674 509 042	100.00
<b>Public/non-public shareholders</b>				
<b>Non-public shareholders</b>	22	0.53	283 378 506	42.02
Directors and associates	19	0.46	176 905 720	26.23
Strategic holdings (more than 10%)	1	0.02	100 000 000	14.83
Treasury shares	2	0.05	6 472 786	0.96
<b>Public shareholders</b>	4 149	99.47	391 130 536	57.98
Totals	4 171	100.00	674 509 042	100.00

# Annexure to the Company annual financial statements

continued For the year ended 31 May 2017

## Shareholder analysis continued

	Number of shares	%
<b>Beneficial shareholders holding 2% or more</b>		
Allan Gray and clients	131 226 284	19.46
Shotput Investments Proprietary Limited*	100 000 000	14.83
Levy, BM	84 427 825	12.52
Levy, MS	77 020 416	11.42
Investec	27 014 914	4.01
Sanlam	26 051 464	3.86
360NE Asset Management	20 568 909	3.05
Investment Solutions	16 580 819	2.46
Government Employees Pension Fund	13 488 848	2.00
<b>Totals</b>	<b>496 379 479</b>	<b>73.61</b>

\* A discretionary trust, of which Kevin Ellerine is one of a number of potential beneficiaries, holds an interest in Shotput Investments Proprietary Limited. The indirect beneficial shareholding of Kevin Ellerine as disclosed per the Directors' Report refers to his effective shareholding in Ellerine Group Proprietary Limited.

# Notice of annual general meeting

*Notice is hereby given to Blue Label shareholders recorded in the Company's securities register on Friday, 24 November 2017, that the tenth Annual General Meeting of shareholders of Blue Label Telecoms Limited will be held in the boardroom, Blue Label corporate offices, 75 Grayston Drive, Sandton, on Monday, 22 January 2018 at 10:00 (South African time) (AGM), to conduct such business as may lawfully be dealt with at the AGM and to consider and, if deemed fit, pass, with or without modification, the ordinary and special resolutions set out hereunder in the manner required by the Companies Act 71 of 2008 (Act or Companies Act), as read with the Listings Requirements.*

In terms of section 63(1) of the Act, meeting participants (including proxies) will be required to provide reasonably satisfactory identification before being entitled to participate in or vote at the AGM. Acceptable forms of identification include original and valid identity documents, driving licences and passports.

## RECORD DATES, PROXIES AND VOTING

In terms of sections 59(1)(a) and (b) of the Act, the Board of the Company has set the record date for the purpose of determining which shareholders are entitled to:

- receive notice of the AGM (being the date on which a shareholder must be registered in the Company's shareholders' register in order to receive notice of the AGM) as Friday, 24 November 2017; and
- participate in and vote at the AGM (being the date on which a shareholder must be registered in the Company's shareholders' register in order to participate in and vote at the AGM) as Friday, 12 January 2018.

Certificated shareholders or own-name dematerialised shareholders may attend and vote at the AGM, or alternatively appoint a proxy to attend, speak and, in respect of the applicable resolution(s), vote in their stead by completing the attached form of proxy and returning it to the transfer secretaries at the address given in the form of proxy by no later than 09:00 on Thursday, 18 January 2018.

Shareholders who have dematerialised their shares, other than those shareholders who have dematerialised their shares with own-name registration, should contact their CSDP or broker in the manner and within the time stipulated in the agreement entered into between them and their CSDP or broker: to furnish their voting instructions; or in the event that they wish to attend the AGM, to obtain the necessary letter of representation to do so.

On a show of hands, every shareholder present in person or represented by proxy and entitled to vote shall have only one vote irrespective of the number of shares such shareholder holds. On a poll, every shareholder, present in person or represented by proxy and entitled to vote, shall be entitled to that proportion of the total votes in the Company which the aggregate amount of the nominal value of the shares held by such shareholder bears to the aggregate amount of the nominal value of all shares issued by the Company.

Certificated shareholders or own-name dematerialised shareholders who are entitled to attend and vote at the AGM are entitled to appoint a proxy to attend, participate in and vote at the AGM in their stead. A proxy need not also be a shareholder of the Company. The completion of a form of proxy will not preclude a shareholder from attending the AGM.

## ELECTRONIC PARTICIPATION

The Company will provide for electronic participation in the AGM, as set out in section 63 of the Act. Please refer to the notes on page 210 at the end of this notice.

**When reading the resolutions below, please refer to the explanatory notes on pages 208 and 209.**

## PRESENTATION OF ANNUAL FINANCIAL STATEMENTS AND REPORTS

The audited Group and Company annual financial statements, including the external auditors', Audit, Risk and Compliance Committee's and Directors' reports for the year ended 31 May 2017, have been distributed as required and will be presented to shareholders at the AGM.

The complete set of audited Group and Company annual financial statements, together with the above mentioned reports, are set out on pages 87 to 197 of the integrated annual report. The Audit, Risk and Compliance Committee's report is set out on pages 67 to 70 of the integrated annual report.

## ORDINARY RESOLUTIONS

In terms of sections 62(3)(c) and 65(7) of the Act, unless otherwise specified, in order for each of the following ordinary resolutions to be passed, each resolution must be supported by more than 50% of the voting rights exercised.

### 1. Ordinary resolution number 1: Re-election of Mr KM Ellerine as a Director of the Company

Resolved that Mr KM Ellerine, who was first appointed to the Board on 8 December 2009, and who retires in terms of the Memorandum of Incorporation, and who is eligible and available for re-election, is re-elected as a Director of the Company with immediate effect.

A brief biography of Mr KM Ellerine is on page 17.

### 2. Ordinary resolution number 2: Re-election of Mr MS Levy as a Director of the Company

**Resolved that Mr MS Levy, who was first appointed to the Board on 1 February 2007 and who retires in terms of the Memorandum of Incorporation, and who is eligible and available for re-election, is re-elected as a Director of the Company with immediate effect.**

A brief biography of Mr MS Levy is on page 16.

### 3. Ordinary resolution number 3: Re-election of Mr DA Suntup as a Director of the Company

Resolved that Mr DA Suntup, who was first appointed to the Board on 14 November 2013 and who retires in terms of the Memorandum of Incorporation, and who is eligible and available for re-election, is re-elected as a Director of the Company with immediate effect.

A brief biography of Mr DA Suntup is on page 16.

### 4. Ordinary resolution number 4: Reappointment of external auditors

Resolved that on the recommendation of the current Audit, Risk and Compliance Committee of the Company, PricewaterhouseCoopers Incorporated, is reappointed as independent registered auditor of the Company for the ensuing year until the conclusion of the next AGM of the Company.

### 5. Ordinary resolution number 5: Election of Mr JS Mthimunye as a member and chairman of the Audit, Risk and Compliance Committee for the year ending 31 May 2018

Resolved that, in terms of section 94(2) of the Act, Mr JS Mthimunye, an independent non-executive director of the Company, is elected as a member of the Audit, Risk and Compliance Committee

A brief biography of Mr JS Mthimunye is on page 17.

### 6. Ordinary resolution number 6: Election of Mr GD Harlow as a member of the Audit, Risk and Compliance Committee for the year ending 31 May 2018

Resolved that, in terms of section 94(2) of the Act, Mr GD Harlow, an independent non-executive director of the Company, is elected as a member and Chairman of the Audit, Risk and Compliance Committee.

A brief biography of Mr GD Harlow is on page 17.

### 7. Ordinary resolution number 7: Election of Mr SJ Vilakazi as a member of the Audit, Risk and Compliance Committee for the year ending 31 May 2018

Resolved that, in terms of section 94(2) of the Act, Mr SJ Vilakazi, an independent non-executive director of the Company, is elected as a member of the Audit, Risk and Compliance Committee.

A brief biography of Mr SJ Vilakazi is on page 17.

### 8. Ordinary resolution number 8 : Election of Ms P Mahanye as a member of the Audit, Risk and Compliance Committee for the year ending 31 May 2018

Resolved that, in terms of section 94(2) of the Act, Ms P Mahanye, an independent non-executive director of the Company, is elected as a member of the Audit, Risk and Compliance Committee.

A brief biography of Ms P Mahanye is on page 17.

# Notice of annual general meeting continued

## 9. Ordinary resolution number 9: Directors' authority to implement ordinary and special resolutions

Resolved that each and every Director of the Company is authorised to do all such things and sign all such documents as may be necessary for or incidental to the implementation of the ordinary and special resolutions passed at the AGM.

### ADVISORY VOTE

There is no minimum percentage of voting rights required for an advisory vote to be adopted.

As a non-binding advisory vote, the Company's remuneration policy (excluding the remuneration of non-executive directors and members of Committees of the Board for their services as Directors and members of such committees) as set out on pages 57 to 59 is endorsed by shareholders.

### SPECIAL RESOLUTIONS

In terms of sections 62(3)(c) and 65(9) of the Act, the minimum percentage of voting rights required for each of the following special resolutions to be passed is 75% of the voting rights exercised.

#### 1. Special resolution number 1: Non-executive directors' remuneration

Resolved that in terms of section 66(9) of the Act, the following remuneration shall be payable to the non-executive directors for their services as Directors for the period 1 June 2017 to 31 May 2018:

The proposed fees payable to Non-Executive Directors are set out below:

	Current fee 2017 R	Proposed fee 2018 R
<b>Services as Directors</b>		
– Chairman of the Board (per annum)	1 008 404	1 700 000
– Board members (per meeting)	46 171	–
– Board members (per annum)	–	375 000
<b>Audit, Risk and Compliance Committee</b>		
– Chairman (per meeting)	64 126	–
– Chairman (per annum)	–	340 000
– Member (per meeting)	38 476	–
– Member (per annum)	–	210 000
<b>Remuneration and Nomination Committee</b>		
– Chairman (per meeting)	51 301	–
– Chairman remuneration (per annum)	–	200 000
– Chairman nomination (per annum)	–	140 000
– Member (per meeting)	30 782	–
– Member (per annum)	–	120 000
<b>Investment Committee</b>		
– Chairman (per meeting)	38 476	–
– Chairman (per annum)	–	200 000
– Member (per meeting)	23 086	–
– Member (per annum)	–	120 000
<b>Transformation, Social and Ethics Committee</b>		
– Chairman (per meeting)	38 476	–
– Chairman (per annum)	–	120 000
– Member (per meeting)	23 086	–
– Member (per annum)	–	75 000
<b>Ad hoc Committee</b>		
– Chairman (per meeting)	38 476	45 000
– Member (per meeting)	23 086	27 000

## 2. Special resolution number 2: General authority to repurchase shares

Resolved that pursuant to the MOI, the Company or any of its subsidiaries are hereby authorised by way of a general approval, from time to time, to acquire ordinary shares in the share capital of the Company in accordance with the Act and the Listings Requirements, provided that:

- (a) the number of its own ordinary shares acquired by the Company in any one financial year shall not exceed 20% of the ordinary shares in issue at the date on which this resolution is passed;
- (b) this authority shall lapse on the earlier of the date of the next AGM of the Company or the date 15 months after the date on which this resolution is passed;
- (c) the Board has resolved to authorise the acquisition and that the Group will satisfy the solvency and liquidity test immediately after the acquisition and that since the test there have been no material changes to the financial position of the Group;
- (d) the acquisition must be effected through the order book operated by the JSE trading system and done without any prior understanding or arrangement between the Company and the counterparty;
- (e) the Company only appoints one agent to effect any acquisition(s) on its behalf;
- (f) the price paid per ordinary share may not be greater than 10% above the weighted average of the market value of the ordinary shares for the five business days immediately preceding the date on which an acquisition is made;
- (g) the number of shares acquired by subsidiaries of the Company shall not exceed 10% in the aggregate of the number of issued shares in the Company at the relevant times;
- (h) the acquisition of shares by the Company or its subsidiaries may not be effected during a prohibited period, as defined in the Listings Requirements; and
- (i) an announcement containing full details of such acquisitions of shares will be published as soon as the Company and/or its subsidiaries have acquired shares constituting, on a cumulative basis 3% (three percent) of the number of shares in issue at the date of the meeting at which this special resolution is considered and if approved, passed, and for each 3% in aggregate of the initial number acquired thereafter.

## 3. Special resolution number 3: Conversion of ordinary shares from par value to no par value

Resolved that, in terms of Regulation 31 of the Companies Regulations, 2011 (Regulations) issued pursuant to the Act, the share capital of the Company, comprising 1 000 000 000 (one billion) authorised ordinary shares with a par value of R0.000001 each (of which 874 509 041 ordinary shares having a par value of R0.000001 have been issued), are, without altering the substance of the specific rights and privileges associated therewith, converted into 1 000 000 000 (one billion) authorised ordinary shares having no par value (of which 874 509 041 ordinary shares with no par value have been issued) and that the Memorandum of Incorporation of the Company (MOI) is amended by the deletion of the introductory paragraph to paragraph 5.1 of the MOI and the replacement thereof with the following paragraph: *"The Company is authorised to issue 1 000 000 000 (one billion) ordinary shares of no par value, and of the same class, each of which ranks pari passu in respect of all rights and shall entitle the holder thereof to the following rights."*

The conversion of the authorised and issued ordinary shares of the Company from par value shares to no par value shares (conversion) shall be implemented on the basis that each ordinary no par value share shall have the same value, rights and privileges as the value, rights and privileges which attached to such share immediately prior to the passing of this special resolution number 3 and that all amounts standing to the credit of the share capital account and the share premium account of the Company be transferred to the stated capital account of the Company.

The resolution of the Board of Directors of the Company (Board) and its report in terms of Regulation 31(7) is included at the end of this notice.

### **Reason for and effect of this resolution**

In terms of Regulation 31(2), a pre-existing company may not authorise any new par value shares, or shares having a nominal par value, on or after the effective date of the Companies Act (being 1 May 2011). In order to increase the authorised share capital of the Company, the Companies Act therefore requires that the share capital, authorised and issued, of the Company, be converted from pre-existing par value shares to no par value shares. The proposed change does not and will not result in any rights of any existing shareholder being affected.

The effect of special resolution number 3 is to convert the ordinary shares in the Company's authorised and issued share capital from ordinary par value shares into ordinary shares of no par value.

## Notice of annual general meeting continued

### 4. Special resolution number 4: Increase in authorised share capital

Resolved that, subject to the adoption of special resolution number 3 and the filing of special resolution number 3 with the Companies and Intellectual Property Commission, the authorised ordinary no par value shares of the Company be increased by the creation of a further 1 000 000 000 (one billion) ordinary no par value shares, ranking pari passu in all respects with the existing no par value shares in the authorised ordinary share capital of the Company so as to result in a total of 2 000 000 000 (two billion) ordinary no par value shares in the authorised ordinary share capital of the Company and that the MOI be amended by the deletion in its entirety of the introductory paragraph to paragraph of 5.1 of the MOI (as amended in terms of special resolution number 3) that forms part of the MOI, and the substitution thereof with the following paragraph:

*"The Company is authorised to issue 2 000 000 000 (two billion) ordinary shares of no par value, and of the same class, each of which ranks pari passu in respect of all rights and shall entitle the holder thereof to the following rights."*

#### **Reason for and effect of this resolution**

The reason for special resolution number 4 is to increase the authorised share capital of the Company, allowing for the allotment and issue of shares in the Company for possible acquisitions or capital raisings as permitted by the MOI, but subject to the necessary consents and approvals remaining in place and/or to the extent granted in future by shareholders, the JSE or any other regulatory authorities.

The effect of special resolution number 4 is that the Company's authorised share capital be increased to 2 000 000 000 (two billion) ordinary shares of no par value. The increased share capital will be subject to such consents and approvals as may be required in terms of the MOI or any of the Listings Requirements of the JSE (Listings Requirements) applicable to the Company.

### 5. Special resolution number 5: Issues of securities

Resolved that paragraph 5.6 of the MOI be deleted and replaced with the following new paragraph 5.6 and 5.6A:

"5.6 The Board may only authorise the issue of any securities to any person/s

5.6.1 in accordance with the Act and, in particular, with the approval by way of a special resolution of the shareholders of the Company, if required by section 41;

5.6.2 in accordance with the Listings Requirements;

5.6.3 in accordance with this Memorandum of Incorporation and, in particular, any rights specifically conferred on any class of issued securities;

5.6.4 if such securities, being shares, have first been offered to all existing holders of shares of that class of shares (or, if there are no shares of that class in issue, to the ordinary shareholders) in the same proportions as their existing holdings of those shares (or, if there are no shares of that class in issue, of ordinary shares) at a subscription price which (ignoring any commission payable or any discount not exceeding 10% which may be granted instead of such commission) is not higher than the subscription price at which they will be issued to that person/s; provided that the pre-emptive right stipulated in this 5.6.4 shall not apply to any issue of ordinary shares in consideration of the acquisition by the Company of any assets, including any securities in another company or has otherwise been approved in terms of 5.6A. Save as provided for in this 5.6.4 or specifically included as one of the preferences, rights, limitations or other terms upon which any class of shares is issued, no shareholder shall have any pre-emptive or other similar preferential right to be offered or to subscribe for any additional securities issued by the Company.

5.6A The shareholders may in general meeting authorise the Board to issue Company securities at any time and/or grant options to subscribe for Company securities as the Directors in their discretion deem fit; provided that such transaction/s has/have been approved by the JSE and comply/ies with the JSE Listings Requirements."

#### **Reason for and effect of this resolution**

The reason for and effect of special resolution number 5 is, in line with best practice, to align the MOI with the JSE Listings Requirements and to ensure that the Company has flexibility in managing capital resources by allowing the directors to undertake pro rata issues of shares.

**6. Special resolution number 6: Fractional entitlements**

Resolved that paragraph 9 of the MOI be deleted and replaced with the following new paragraph 9:

*"If, pursuant to any corporate action or event, including any capitalisation issue or rights issue, a holder of a security would, but for the provisions of this article 9, become entitled to fractions of securities (fractional entitlements), such fractional entitlements shall be dealt with in accordance with the Listings Requirements and any other requirements of the JSE from time to time."*

**Reason for and effect of this resolution**

The reason for special resolution number 6 is to align the MOI with the JSE Listings Requirements in relation to fractional entitlements and the effect is to align it.

The Listings Requirements require, in terms of paragraph 11.26, the following disclosures, which appear in the integrated annual report:

Major shareholders – refer to pages 198 and 199.

Material change – there were no material changes.

Share capital of the Company – refer to page 156.

Responsibility statement – refer to page 85.

By order of the Board



**J van Eden**

*Group Company Secretary*

Sandton

23 November 2017

# Notice of annual general meeting continued

## REPORT OF THE BOARD OF DIRECTORS IN TERMS OF REGULATION 31(7) AND 31(8) OF THE COMPANIES REGULATIONS, 2011 (THE REGULATIONS) REGARDING THE CONVERSION OF THE COMPANY'S SHARE CAPITAL TO NO PAR VALUE SHARES

### 1. INTRODUCTION

- 1.1 The Companies Act, No 71 of 2008, as amended (the Companies Act) does not allow for new par value shares or shares with a nominal value. In terms of the Companies Act and the Companies Regulations, 2011 (the Regulations), companies that already had par value shares may not increase its authorised share capital of par value shares.
- 1.2 Blue Label Telecoms Limited (BLT) may be required to raise capital from its shareholders to finance acquisitions and the Board of BLT is thus of the view that it should increase its authorised ordinary share capital as only 125 490 959 shares in BLT's authorised share capital remain unissued.
- 1.3 In order for BLT to increase its authorised share capital it is required in terms of the Companies Act to first convert its par value shares into shares with no par value.
- 1.4 In terms of Regulation 31(6) of the Regulations, a company may amend its Memorandum of Incorporation (MOI) to effect a conversion of its authorised and issued par value shares to shares with no par value via a resolution proposed by the Board of Directors after the date on which the Companies Act came into effect and is approved by special resolution adopted by the holders of shares of each such class of shares and a special resolution adopted by a meeting of the members of the Company called for that purpose.
- 1.5 In terms of paragraph 41.1.2.8 of the MOI BLT may by a special resolution of shareholders convert par value shares into shares of no par value.
- 1.6 BLT's shareholders will at its 2017 annual general meeting be asked to pass a special resolution to convert BLT's authorised and issued ordinary shares of R0.000001 each into ordinary shares of no par value, on the basis that each existing share will be converted into one no par value ordinary share.
- 1.7 Regulation 31(7) of the Regulations requires the Board of Directors of BLT to compile a report in respect of any resolution to convert any par value shares into no par value shares and this document constitutes such report.

### 2. REPORT

- 2.1 **In terms of Regulation 31(7) of the Regulations the report is required to, at a minimum:**
  - 2.1.1 state all information that may affect the value of BLT's securities pursuant to the proposed conversion;
  - 2.1.2 identify the class of holders of BLT's securities affected by the proposed conversion;
  - 2.1.3 describe the material effects that the proposed conversion will have on the rights of the holders of BLT securities that are affected by the proposed conversion; and
  - 2.1.4 evaluate any material adverse effects of the proposed arrangement against the compensation to those persons receiving compensation as a result of the conversion.
- 2.2 **Information that may affect the value of the securities affected by the conversion**
  - 2.2.1 The rights attaching to the shares after the conversion will be identical to the rights attaching to the shares prior to the conversion. Accordingly, the Directors of BLT are of the opinion that the conversion will not affect the value of shares.
  - 2.2.2 Pertinent financial information in relation to BLT are detailed in the published financial statements of BLT for the year ended 31 May 2017.
  - 2.2.4 The securities affected by the proposed conversion are the authorised ordinary shares in the share capital of BLT, being one billion authorised shares of R0.000001 each of which 874 509 041 shares have been issued, there being no other securities in the capital of BLT.
- 2.3 **Shareholders affected by the proposed conversion**

Given that all shares will be converted from par value shares of R0.000001 into shares of no par value, shareholders will be affected equally by the conversion and on the same terms and conditions.
- 2.4 **Material effects that the proposed conversion will have on the rights of the holders of BLT securities**

The rights attaching to BLT's no par value shares will, upon their conversion from par value shares, be identical to the rights currently attaching to BLT's par value shares. Accordingly, the conversion will not have any material effects on the rights of shareholders.
- 2.5 **Evaluation of material adverse effects of the proposed conversion against compensation offered**

The conversion will not have any material adverse effect on any of the BLT shareholders and no shareholders will receive any compensation pursuant to the conversion.

### 3. CERTIFICATED SHAREHOLDERS

Notwithstanding the conversion of authorised ordinary of R0.000001 into authorised ordinary shares of no par value, certificated shareholders are not required to return their share certificates to BLT and may retain such share certificates which will evidence their title to the no par value shares held by them resulting from the conversion, notwithstanding that such share certificates make reference to shares having a par value. Certificated shareholders are however, reminded that they will not be able to trade such no par value shares on the JSE until these shares have been dematerialised, which may take between 1 (one) and 10 (ten) days, depending on the volumes being processed by Strate at the time.

### 4. GENERAL

In terms of Regulation 31(8)(b) of the Regulations, a copy of this report will be filed at the Companies and Intellectual Property Commission and at the South African Revenue Services at the same time as this report is published to the shareholders of the Company.

By order of the Board of Directors of Blue Label Telecoms Limited

23 November 2017

# Notice of annual general meeting continued

## EXPLANATORY NOTES

### Presentation of the annual financial statements

In terms of section 61(8)(a) of the Act, the Directors' report, audited Group and Company annual financial statements for the immediately preceding financial year and the Audit, Risk and Compliance Committee report is to be presented to shareholders at the AGM.

### Ordinary resolution numbers 1 to 3 (inclusive): Re-election of Directors

In accordance with the MOI, one-third of the Directors are required to retire at each AGM and may offer themselves for re-election. Messrs KM Ellerine, MS Levy and DA Suntup retire by rotation at the AGM in accordance with article 25.17 of the MOI, and have offered themselves for re-election.

Brief biographies of the Directors are on pages 16 and 17.

The Board is satisfied with the performance of each of the Directors standing for re-election and that they will continue to make an effective and valuable contribution to the Company and to the Board.

The Board recommends to shareholders that they should vote in favour of each of the re-election of the Directors referred to in ordinary resolution numbers 1 to 3 (inclusive).

### Ordinary resolution number 4: Reappointment of external auditors

In terms of section 90(1) of the Act, each year at its AGM, the Company must appoint an auditor meeting the requirements of section 90(2) of the Act.

PricewaterhouseCoopers (PwC) expressed its willingness to continue in office and this resolution proposes the reappointment of PwC as the Company's auditors until the next AGM. In addition, Mr D Storm is appointed as the individual registered auditor for the ensuing year as contemplated in section 90(3) of the Act.

The Audit, Risk and Compliance Committee has satisfied itself that the proposed auditors, PwC and Mr D Storm, are independent of the Company in accordance with sections 90 and 94 of the Act and the applicable rules of the International Federation of Accountants.

The Audit, Risk and Compliance Committee has recommended the reappointment of PwC as independent registered auditor of Blue Label for the 2018 financial year.

### Ordinary resolution numbers 5 to 8 (inclusive): Election of Audit, Risk and Compliance Committee members

In terms of section 94(2) of the Act, each Audit Committee member must be elected by shareholders at its AGM. King IV likewise requires shareholders of a public company to elect each member of an audit committee at an AGM.

In terms of Regulation 42 of the Companies Regulations 2011, relating to the Act, at least one-third of the members of the Company's Audit, Risk and Compliance Committee at any particular time must have academic qualifications, or experience in economics, law, corporate governance, finance, accounting, commerce, industry, public affairs or human resource management. Each of the proposed members is duly qualified, as is evident from the biographies of each member, as contained on pages 16 and 17.

### Ordinary resolution number 9: Directors' authority to implement ordinary and special resolutions

The reason for ordinary resolution number 9 is to authorise any Director of the Company to do all things necessary to implement the ordinary and special resolutions passed at the AGM and to sign all such documentation required to give effect and to record the ordinary and special resolutions.

**Advisory vote: Endorsement of the remuneration and reward policy**

King IV requires a company to put its remuneration and reward policy for a non-binding advisory vote by shareholders at its AGM. This vote enables shareholders to endorse the remuneration policy adopted for Executive Directors. The Blue Label remuneration policy is contained on pages 57 to 59.

The advisory vote is of a non-binding nature only and therefore failure to pass this resolution will not have any legal consequences relating to existing arrangements. However, the Board will take cognisance of the outcome of the vote when considering the Company's remuneration and reward policy and the remuneration of Executive Directors. In the event that this non-binding advisory endorsement approving the Company's remuneration and reward policy is voted against by shareholders exercising 25% or more of the voting rights exercised, the Company undertakes to engage with its shareholders.

**Special resolution number 1: Non-executive directors' remuneration**

Special resolution number 1 is proposed to enable the Company to comply with the provisions of sections 65(11)(h), 66(8) and 66(9) of the Act, which stipulate that remuneration to Directors for their services as Directors may be paid only in accordance with a special resolution approved by shareholders.

**Special resolution number 2: General authority to repurchase shares**

Special resolution number 2 seeks to allow the Group, by way of a general authority, to acquire its own issued shares (reducing the total number of ordinary shares of the Company in issue in the case of an acquisition by the Company of its own shares). This resolution is required in order to allow the Company to take advantage of any opportunity that presents itself to enhance shareholder value by repurchasing shares where the Company's share price is at a level which results in a share repurchase being to the benefit of shareholders. Any decision by the Directors to use the general authority to acquire shares of the Company will be taken with regard to the prevailing market conditions, share price, cash needs of the Group, together with various other factors, and in compliance with the Act, Listings Requirements and the MOI.

**Special resolution number 3: Conversion of ordinary shares from par value to no par value**

The Company's authorised share capital of one billion shares is almost fully issued, with 874 509 041 shares currently being in issue. In order to have adequate authorised share capital for equity future capital raises and/or acquisitions, the Company seeks to increase its authorised shares capital in terms of special resolution number 4. In terms of Regulation 31 of the Act, a company may not increase its authorised capital until it has converted its par value shares to shares of no par value. As such, the Company seeks in terms of special resolution number 3 to convert its current par value shares into shares of no par value.

**Special resolution number 4: Increase in authorised share capital**

Special resolution number 4 is required in order to increase the authorised share capital of the Company, allowing for the allotment and issue of shares in the Company for possible acquisitions or capital raisings as permitted by the MOI, but subject to the necessary consents and approvals remaining in place and/or to the extent granted in future by shareholders, the JSE or any other regulatory authorities.

**Special resolution number 5: Issues of securities**

Special resolution number 5 is required to align the Company's MOI with best practice and with the JSE Listings Requirements and to ensure that the Company has flexibility in managing capital resources by allowing the directors to undertake pro rata issues of shares.

**Special resolution number 6: Fractional Entitlements**

Special resolution number 6 is required to align the MOI with the JSE Listings Requirements in relation to fractional entitlements.

## Notice of annual general meeting continued

### Electronic participation at the AGM

- (a) Shareholders wishing to participate electronically in the AGM are required to:
- (i) deliver written notice to the Company at 75 Grayston Drive, corner Benmore Road, Morningside Extension 5, 2196 (marked for the attention of the Group Company Secretary) that they wish to participate via electronic communication at the AGM; or
  - (ii) register on the Company's website at [www.bluelabeltelecoms.co.za](http://www.bluelabeltelecoms.co.za), where a link to the registration page will be placed, by no later than 09:00 on Thursday, 18 January 2018 (electronic notice).
- (b) In order for the electronic notice to be valid it must contain:
- (i) where the Blue Label shareholder is an individual, a certified copy of his/her identity document and/or driving licence and/or passport;
  - (ii) where the Blue Label shareholder is not an individual, a certified copy of a resolution or letter of representation by the relevant entity and a certified copy of the identity documents and/or passports of the persons who passed the relevant resolution or signed the relevant letter of representation. The letter of representation or resolution must set out from whom the relevant entity is authorised to represent the entity at the AGM via electronic communication;
  - (iii) a valid e-mail address and/or facsimile number (contact address/number); and
  - (iv) by no later than 24 (twenty-four) hours before the AGM the Company shall use its reasonable endeavours to notify a shareholder at its contact address/number of the relevant details through which the shareholder can participate via electronic communication.
- (c) Should a shareholder wish to participate in the AGM by way of electronic communication as aforesaid, the shareholder, or his/her/its proxy/ies, will be required to dial-in on the date and commencement time of the AGM. The dial-in facility will be linked to the venue at which the AGM will take place. The dial-in facility will enable all persons to participate electronically in the AGM in this manner (and as contemplated in section 63(2) of the Act) and to communicate concurrently with each other without an intermediary, and to participate reasonably effectively in the AGM. The costs borne by the shareholder or his/her/its proxy/ies in relation to the dial-in facility will be for his/her/its own account.

# Form of proxy

**BLUE LABEL TELECOMS LIMITED**

(Incorporated in the Republic of South Africa)  
 (Registration number: 2006/022679/06)  
 Share code: BLU ISIN: ZAE000109088  
 (Blue Label or the Company)

For use by certificated shareholders or own-name dematerialised shareholders at the Annual General Meeting of the Company to be held at 10:00 on Monday, 22 January 2018 at the registered office of Blue Label, 75 Grayston Drive, corner Benmore Road, Morningside Extension 5, Johannesburg (AGM).

If dematerialised shareholders, other than own-name dematerialised shareholders have not been contacted by their CSDP or broker with regard to how they wish to cast their vote, they should contact their CSDP or broker and instruct their CSDP or broker as to how they wish to cast their vote at the AGM in order for their CSDP or broker to vote in accordance with such instructions. If dematerialised shareholders, other than own-name dematerialised shareholders, have not been contacted by their CSDP or broker it would be advisable for them to contact their CSDP or broker, as the case may be, and furnish them with their instructions. Dematerialised shareholders who are not own-name dematerialised shareholders and who wish to attend the AGM must obtain their necessary letter of representation from their CSDP or broker, as the case may be. This must be done in terms of the agreement entered into between the dematerialised shareholder and their CSDP or broker. If the CSDP or broker, as the case may be, does not obtain instructions from such dematerialised shareholders, it will be obliged to act in terms of the mandate furnished to it, or if the mandate is silent in this regard, to abstain from voting. Such dematerialised shareholders, other than own-name dematerialised shareholders, must not complete this form of proxy and should read note 10 of the overleaf.

Full name: I/We (BLOCK LETTERS) \_\_\_\_\_ of (address) \_\_\_\_\_  
 Telephone: (Work) (area code) \_\_\_\_\_ Telephone: (Home) (area code) \_\_\_\_\_  
 Fax: (area code) \_\_\_\_\_ Cell number: \_\_\_\_\_  
 being the holder(s) of \_\_\_\_\_ Blue Label shares hereby appoint:

1. \_\_\_\_\_ or failing him/her, \_\_\_\_\_
2. \_\_\_\_\_ or failing him/her, \_\_\_\_\_
3. the Chairman of the AGM, as my/our proxy to vote for me/us on my/our behalf at the AGM of Blue Label shareholders to be held at 10:00 on Monday, 22 January 2018 or any adjournment thereof as follows:

Resolution	For	Against	Abstain
<b>Ordinary resolution number 1:</b> Re-election of Mr KM Ellerine as a Director of the Company			
<b>Ordinary resolution number 2:</b> Re-election of Mr MS Levy as a Director of the Company			
<b>Ordinary resolution number 3:</b> Re-election of Mr DA Suntup as a Director of the Company			
<b>Ordinary resolution number 4:</b> Reappointment of external auditors			
<b>Ordinary resolution number 5:</b> Election of Mr JS Mthimunye as a member and chairman of the Audit, Risk and Compliance Committee			
<b>Ordinary resolution number 6:</b> Election of Mr GD Harlow as a member of the Audit, Risk and Compliance Committee			
<b>Ordinary resolution number 7:</b> Election of Mr SJ Vilakazi as a member of the Audit, Risk and Compliance Committee			
<b>Ordinary resolution number 8:</b> Election of Ms P Mahanyele as a member of the Audit, Risk and Compliance Committee			
<b>Ordinary resolution number 9:</b> Directors' authority to implement ordinary and special resolutions			
<b>Non-binding advisory vote:</b> Endorsement of the remuneration and reward policy			
<b>Special resolution number 1:</b> Non-executive directors' remuneration			
<b>Special resolution number 2:</b> General authority to repurchase shares			
<b>Special resolution number 3:</b> Conversion of ordinary shares from par value to no par value			
<b>Special resolution number 4:</b> Increase in authorised share capital			
<b>Special resolution number 5:</b> Issues of securities			
<b>Special resolution number 6:</b> Fractional entitlements			

Signed at \_\_\_\_\_ this \_\_\_\_\_ day of \_\_\_\_\_ 2018

Signature \_\_\_\_\_

Assisted by (if applicable) \_\_\_\_\_

**Please read the notes on the reverse side hereof.**

A shareholder entitled to attend and vote at the AGM may appoint one or more persons as his/her/its proxy to attend, speak or vote in his/her/its stead at the AGM. A proxy need not be a shareholder of the Company.

On a show of hands, every shareholder shall have one vote (irrespective of the number of shares held). On a poll, every shareholder shall have, for each share held by him/her/it that proportion of the total votes in the Company which the aggregate amount of the nominal value of that share held by him/her/it bears to the aggregate amount of the nominal value of all the shares issued by the Company.

# Notes to the form of proxy

1. A shareholder may insert the name of a proxy or the names of two alternative proxies of his/her/its choice in the spaces provided with or without deleting "the Chairman of the AGM", but any such deletion must be initialled by the Blue Label shareholder. The person whose name appears first on the form of proxy and who is present at the AGM will be entitled to act as proxy to the exclusion of those whose names follow.
2. Please insert with an "X" or insert the number of shares in the relevant spaces according to how you wish your votes to be cast. If you wish to cast your votes in respect of a lesser number of Blue Label shares exercisable by you, insert the number of Blue Label shares held in respect of which you wish to vote. Failure to comply with the above will be deemed to authorise and compel the Chairman, if the Chairman is an authorised proxy, to vote in favour of the resolutions, or to authorise any other proxy to vote for or against the resolutions or abstain from voting as he/she/it deems fit, in respect of all the shareholders' votes exercisable thereat. A shareholder or his/her/its proxy is not obliged to use all the votes exercisable by the shareholder or his/her/its proxy, but the total of the votes cast and in respect whereof abstention is recorded may not exceed the total of the votes exercisable by the shareholder or his/her/its proxy.
3. For administrative purposes, forms of proxy must be lodged with the transfer secretaries, at Rosebank Towers, 15 Biermann Avenue, Rosebank, 2196. (PO Box 61051, Marshalltown, 2107), to be received by no later than 09:00 on Thursday, 18 January 2018. Should the form of proxy not be delivered to the Transfer Secretaries by this time, you will be required to furnish a copy of such form of proxy to the chairperson of the meeting before the appointed proxy exercises any of their rights at the meeting.
4. Any alteration or correction made to this form of proxy must be initialled by the signatory/ies.
5. Documentary evidence establishing the authority of a person signing this form of proxy in a representative capacity must be attached to this form of proxy unless previously recorded by the transfer secretaries or waived by the Chairman of the AGM.
6. The completion and lodging of this form of proxy will not preclude the relevant shareholder from attending the AGM and speaking and voting in person thereat to the exclusion of any proxy appointed in terms hereof, should such shareholder wish to do so.
7. The Chairman of the AGM may accept or reject any form of proxy which is completed and/or received other than in accordance with these notes and instructions, provided that the Chairman is satisfied as to the manner in which the shareholder wishes to vote.
8. Where there are joint holders of shares:
  - 8.1 any such persons may vote at the AGM in respect of such joint shares as if he/she/it were solely entitled thereto;
  - 8.2 any one holder may sign this form of proxy; and
  - 8.3 if more than one such joint holders are present or represented at the AGM, the vote/s of the senior shareholder (for that purpose seniority will be determined by the order in which the names of shareholders appear in the register) who tenders a vote (whether in person or by proxy) will be accepted to the exclusion of the vote(s) of the other joint shareholder/s.
9. Own-name dematerialised shareholders will be entitled to attend the AGM in person or, if they are unable to attend and wish to be represented thereat, must complete and return the attached form of proxy to the transfer secretaries in accordance with the time specified on the form of proxy.
10. Shareholders who hold shares through a nominee should advise their nominee or, if applicable, their CSDP or broker timeously of their intention to attend and vote at the AGM or to be represented by proxy thereat in order for their nominee or, if applicable, their CSDP or broker to provide them with the necessary letter of representation to do so or should provide their nominee or, if applicable, their CSDP or broker timeously with their voting instruction should they not wish to attend the AGM in person, in order for their nominee to vote in accordance with their instruction at the AGM.
11. A vote given in terms of an instrument of proxy shall be valid in relation to the AGM notwithstanding the death of the person granting it, the transfer of the shares in respect of which the vote is given, unless an intimation in writing of such death or transfer is received by the transfer secretaries, before the commencement of the AGM.
12. Where this form of proxy is signed under power of attorney, such power of attorney must accompany this form of proxy, unless previously recorded by the transfer secretaries or unless this requirement is waived by the Chairman of the AGM.
13. A minor or any other person under legal incapacity must be assisted by his/her parent or guardian, as applicable, unless the relevant documents establishing his/her capacity are produced or have been registered by Blue Label or the transfer secretaries.
14. Unless revoked, an appointment of a proxy pursuant to this form of proxy remains valid only until the end of the AGM or any postponement or adjournment of the AGM. This form of proxy shall be valid at any resumption of a postponed or adjourned meeting to which it relates although this form of proxy shall not be used at the resumption of the postponed or adjourned AGM if it could not be used at the AGM for any reason other than it was not lodged timeously for the AGM. This form of proxy shall, in addition to the authority conferred by the Act, except insofar as it provides otherwise, be deemed to confer the power generally to act at the meeting in question, subject to any specific direction contained in this form of proxy as to the manner of voting.

# Glossary

Word	Definition
<b>3G Mobile</b>	3G Mobile Proprietary Limited, a private company which procures high end branded mobile handsets for supply to Cell C and major retailers in South Africa and beyond. Its wholly owned subsidiary, Comm Equipment Company (CEC), provides the financing to Cell C for the mobile handset element of postpaid contracts
<b>Act/the Act/Companies Act</b>	Companies Act, No 71 of 2008, as amended from time to time
<b>ADRs</b>	American Depository Receipts
<b>AEON</b>	Blue Label's proprietary switch through which all transactional capability is accessed. Banking grade transactions are switched through the Postilion platform
<b>AEON EVD</b>	The Aeon Electronic Voucher Distribution platform is a central repository in which electronic (or virtual) stock is housed. It is referenced by other internal platforms like EVMS, AMS and AEON
<b>AGM</b>	Annual General Meeting
<b>AMS</b>	Airtime management system
<b>ARCC</b>	Audit, Risk and Compliance Committee
<b>ARPU</b>	Average revenue per user
<b>B2B</b>	Business-to-business, a commercial transaction between businesses
<b>B2C</b>	Business-to-consumer, a commercial transaction between a business and a consumer
<b>B-BBEE</b>	Broad-based black economic empowerment
<b>BGCSA</b>	Boys & Girls Club of South Africa
<b>BLD</b>	Blue Label Distribution Proprietary Limited
<b>BLDS</b>	Blue Label Data Solutions Proprietary Limited
<b>BLM</b>	Blue Label Mexico S.A. de C.V.
<b>BLT</b>	Blue Label Telecoms Limited
<b>Blue Label/Blue Label Telecoms</b>	Blue Label Telecoms Limited
<b>Cell C</b>	Cell C Proprietary Limited, launched operations in 2001, seven years after the launch of the two incumbents, Vodacom and MTN (launched in 1994)
<b>CEO</b>	Chief Executive Officer
<b>CIO</b>	Chief Information Officer
<b>CIPC</b>	Companies and Intellectual Property Commission
<b>Company</b>	Blue Label Telecoms Limited
<b>content aggregator</b>	An organisation which gathers web content and applications from different online sources for reuse and resale
<b>CPA</b>	Consumer Protection Act
<b>CRC</b>	Customer relation consultant
<b>CRM</b>	Customer relationship management
<b>CSDP</b>	Central Securities Depository Participant

# Glossary continued

Word	Definition
<b>CSI</b>	Corporate social investment
<b>CSR</b>	Corporate social responsibility
<b>disintermediation</b>	Reduction in the use of intermediaries between network operators and consumers
<b>distribution channels</b>	For Blue Label, our distribution channels include retail and wholesale outlets, petroleum forecourts, informal retail outlets, individual merchants/entrepreneurs, corporates and independents (Mom & Pop stores)
<b>DTH (TV)</b>	Direct-to-home television, a method of receiving satellite television services
<b>dti</b>	Department of Trade and Industry
<b>EBITDA</b>	Earnings before interest, taxes, depreciation and amortisation
<b>EEC</b>	Employment Equity Committee, which reports to the Social, Ethics and Transformation Committee
<b>EFT</b>	Electronic funds transfer
<b>e-tokens</b>	Electronic tokens – a form of electronic cash used for secure transactions
<b>Exco</b>	Executive Committee
<b>fintech</b>	Technology businesses that compete against, enable and/or collaborate with financial institutions
<b>GRI</b>	Global Reporting Initiative. Established in 1997, with the mission of designing globally applicable guidelines for the preparation of enterprise-level, sustainable development reports
<b>Group</b>	Blue Label Telecoms Limited and its subsidiaries, associates and joint ventures
<b>IBC</b>	Inside back cover
<b>IC</b>	Investment Committee
<b>IRCC</b>	Internal Risk and Compliance Committee
<b>JSE</b>	JSE Limited
<b>JV</b>	Joint venture
<b>King IV</b>	The King IV Report on Corporate Governance for South Africa
<b>KPMG</b>	KPMG Services Proprietary Limited
<b>LBS</b>	Location-based services
<b>LSM</b>	Living standards measure
<b>M-commerce</b>	Mobile commerce
<b>Main market</b>	The informal, mostly rural, market in South Africa, from which the Group derives the bulk of its revenues
<b>M&amp;A</b>	Mergers and acquisitions
<b>MNO</b>	Mobile network operator, such as Vodacom, MTN, Telkom and Cell C in South Africa
<b>MOI</b>	Memorandum of Incorporation

<b>Word</b>	<b>Definition</b>
<b>money remittances</b>	The ability to transfer money to another individual without a bank account
<b>NAV</b>	Net asset value
<b>NC</b>	Nomination Committee, part of the Remuneration and Nomination Committee
<b>NERA</b>	National Empowerment Rating Agency
<b>NPCI</b>	National Payments Corporation of India, the national transactions switch
<b>NQF</b>	National Qualifications Framework, the system that records levels of learning activities
<b>Oxigen/Oxigen India</b>	Oxigen Services (India) Private Limited
<b>Oxigen Online</b>	Oxigen Online Services (India) Private Limited
<b>physical prepaid airtime</b>	Prepaid vouchers that are available as physical items
<b>PINless top-up</b>	E-token recharge directly to mobile phone via a POS device
<b>POP</b>	Points of presence
<b>POPI</b>	Protection of Personal Information Act
<b>POS</b>	Point of sale, usually a place or a device
<b>PowerPin voucher</b>	Offline prepaid electricity top-up, consolidates the purchase of prepaid electricity across national municipalities
<b>PwC</b>	PricewaterhouseCoopers Inc.
<b>Reware</b>	Reware is a distributor of certified pre-owned smartphones
<b>RC</b>	Remuneration Committee, part of the Remuneration and Nomination Committee
<b>RNC</b>	Remuneration and Nomination Committee
<b>SAICA</b>	South African Institute of Chartered Accountants
<b>SBI</b>	State Bank of India
<b>SED</b>	Socio-economic development
<b>SHEQ</b>	Safety, Health, Environment and Quality
<b>SIM card</b>	Subscriber identification module card
<b>SMS</b>	Short message service
<b>spaza shop</b>	An informal convenience outlet
<b>SRI Index</b>	Socially Responsible Investment Index
<b>SSETA</b>	Services Sector Education and Training Authorities
<b>TJ</b>	Transaction Junction Proprietary Limited
<b>touch points</b>	Devices through which consumers are able to purchase Blue Label products and services
<b>TPC</b>	The Prepaid Company Proprietary Limited
<b>transactional services</b>	Includes money transfers, payments of bills and the like
<b>unbanked</b>	People without bank accounts

# Glossary continued

Word	Definition
<b>underbanked/badly banked</b>	People with poor access to mainstream financial services, such as banks and therefore rely on alternative financial services or alternatively people with bank accounts who do not make effective use of the broader services offered by the bank – they merely deposit and withdraw cash from their accounts
<b>UniPIN</b>	Universal PIN for prepaid electricity
<b>USSD</b>	Unstructured supplementary service data
<b>value added</b>	Measure of wealth the Group has created in its operation by “adding value” to the cost of products and services
<b>VAS</b>	Value-added services
<b>Viamedia</b>	Viamedia Proprietary Limited
<b>virtual distributor</b>	Distribution of e-tokens of value in electronic format
<b>virtual prepaid airtime</b>	Airtime top-up in an electronic format
<b>WAP</b>	Wireless application protocol
<b>WASP</b>	Wireless application service provider
<b>WASPA</b>	Wireless Application Service Providers Association

# Administration

## Directors

LM Nestadt (Chairman)\*, BM Levy, MS Levy, KM Ellerine\*\*, GD Harlow\*, P Mahanyele\* (appointed 1 September 2016), Y Mohamed (resigned 11 January 2017), JS Mthimunye\*, DA Suntup, SJ Vilakazi\*

\* *Independent non-executive*

\*\* *Non-executive*

## Company Secretary

J van Eden

## Sponsor

Investec Bank Limited

## Commercial Banker

First National Bank

## External auditor

PricewaterhouseCoopers Inc.

## Internal auditor

KPMG Services Proprietary Limited

## American Depository Receipt (ADR) Programme

Cusip number: 095648101

Ticker name: BULBY

ADR to ordinary share: 1:10

Depository:

BNY Mellon

101 Barclay Street

New York NY 10286

USA

## Blue Label Telecoms Limited

(Incorporated in the Republic of South Africa)

Registration number 2006/022679/06

**Registered address:** 75 Grayston Drive, Corner Benmore Road, Morningside Ext 5, Sandton, 2196

**Postal address:** PO Box 652261, Benmore, 2010

**Contacts:** +27 11 523 3000/info@blts.co.za/www.bluelabeltelecoms.co.za

**LinkedIn:** Blue Label Telecoms

**Facebook:** www.facebook.com/BlueLabelTelecoms

**Twitter:** @BlueLabelTeleco

**Instagram:** bluelabeltelecoms

**Youtube:** Blue Label Telecoms

## JSE Share code

BLU

## ISIN

ZAE000109088

(Blue Label or BLT or the Company or the Group)